

P.O. Box 455
Sonora, TX 76950



(325) 387-2521
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www.sonora-hospital.org

Our Mission

**"To provide quality health care and services which are responsive
to the needs of our community in the spirit of our founders"**

PUBLIC NOTICE

A regular meeting of the Sutton County Hospital District, Board of Directors, will be held on Monday, February 26, 2018 at 6:00 PM in the multi-purpose room of the wellness center at LMH Memorial Hospital, 308 Hudspeth, Sonora, Texas.

- 1. Call to Order**
- 2. Approval of minutes from the regular meeting of January 22, 2018**
- 3. Discussion and approval of Avera e-Care (ER Telemedicine) agreement.**
- 4. Financial report ending 01/31/18 and January expenditures.**
- 5. Alvis F. Johnson Hospice IDT Update**
- 6. Approval of Will Griffin DO employment agreement.**
- 7. Approval of bid for South Heights, Block 59A, Lot NW 40' Lot 5, from Arturo Fuentes for \$5,500.**
- 8. Approval of bid for Block W35, Lot 7, from Standley Clay Anderson for \$5,555.**
- 9. CEO report**

**Sharon Holman
President**

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REGULAR MEETING
Sutton County Hospital District
February 26, 2018

The regular meeting of the Sutton County Hospital District, Board of Directors, was held on Monday, February 26, 2018 at 6:00 PM in the multipurpose room at LMH Memorial Hospital, 308 Hudspeth, Sonora, Texas. The following board members were present:

Sharon Holman, President
Edward Earwood
Adelita Alvarez
Lenora Pool
John-Henry Strauch
Don Longoria

Also present: John Graves, CEO; Michelle Schaefer, Board Secretary; Joe Marshall; Joe David Ross; Pam Miller; Kelsey Coffman; Sonia Castro; Lynn Burchell.

Sharon Holman called the meeting to order at 6:00 PM.

Don Longoria moved, Edward Earwood seconded, to approve the minutes of the regular meeting of January 22, 2018. All voted in favor.

John Parks with e-Care conducted a presentation on ER Telemedicine. Lenora Pool moved, Adelita Alvarez seconded, to approve a two year contract with Avera e-Care. Voting for were, Lenora Pool, Adelita Alvarez, Edward Earwood. Abstaining were Don Longoria and John-Henry Strauch.

Edward Earwood moved, Adelita Alvarez seconded, to approve the financials and expenditures ending 01/31/18. (Exhibit A) All voted in favor.

Lynn Burchell presented the Alvis F Johnson Hospice IDT. (Exhibit B)

Lenora Pool moved, Edward Earwood seconded, to approve the contract with Will Griffin DO. (Exhibit C) All voted in favor.

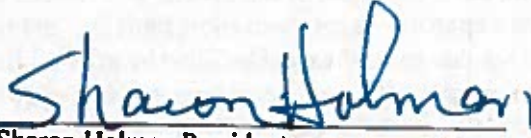
Don Longoria moved, Lenora Pool seconded, to accept a bid of \$5,500 from Arturo Fuentes for South Heights, Block 59A, Lot NW 40' Lot 5, as presented from Perdue Brandon Attorneys at Law. (Exhibit D) All voted in favor.

Adelita Alvarez moved, Lenora Pool seconded, to accept a bid of \$5,555 from Standley Clay Anderson for Block W35, Lot 7, as presented from Perdue Brandon Attorneys at Law. (Exhibit E) All voted in favor.

John Graves presented the CEO report. (Exhibit F)

Adelita moved, Don Longoria seconded, to adjourn at 8:20 pm.

Adelita Alvarez moved, Don Longoria seconded, to adjourn at 8:20 PM.


Sharon Holman
Sharon Holman President

ATTEST:


Michelle Schaefer
Michelle Schaefer, Board Secretary

(Exhibit A)

January 2018 Financial Update

General Comments:

January, also used as year to date, same time period, was especially busy both in the clinic and in the hospital, for all services. Much of the activity was related to the flu and respiratory illnesses. You will note for many departments compensation, benefits, and taxes will exceed the budget target. Some of the overages are due to staff vacancies filled by extra shifts, PRNs, and overtime, which the latter two can be very expensive. We are hopeful most of this will level out as we progress through the year. The good news is every dollar expensed generated \$1.66 in return.

Balance Sheet

A transfer of \$ 200,000 was made from money market to operating account in January. Current collections from Sutton County Appraisal District currently stand at 80% collected as of January 31, 2018. Fukuda Denshi Telemetry System installation was added to fixed equipment for \$24,000 and the depreciation was backed up to the November 2017 installation date; CPSI MU3-Cloud-BI software upgrade for \$82,920 was added to fixed assets and placed into service.

Income Statement Summary

Month of January

Net patient service revenue:	\$ 918,414
Other operating revenue:	\$ 240,171
Non-operating revenue:	<u>\$ 11,544</u>
Total Revenue:	\$ 1,170,129
Operating Expenses:	(\$ 762,907)
PROFIT	<u>\$ 407,222</u>

YTD Jan

Net patient service revenue:	\$ 918,414
Other operating revenue:	\$ 240,171
Non-operating revenue:	<u>\$ 11,544</u>
Total Revenue:	\$1,170,129
Operating Expenses:	(\$ 762,907)
PROFIT:	<u>\$ 407,222</u>

Variances reported plus or minus (+/-) 5%

Program Item	Month	YTD	Comments
Gross Revenue/Charges	31%	31%	Gross Revenue break out for January actual as a

			percentage of budget shows Lab/X-ray/EKG (112%); IP/OBS/PT/RX/Pro Fee (159%); Emergency Room (169%); EMS (159%); Wellness Center (140%); Sonora Medical Clinic (222%).
Deductions/Adjustments	-10%	-10%	Adjustments, mostly from December revenue are down. From a cyclical perspective one can expect February and March deductions to increase.
Net Patient Service Revenue	167%	167%	Result of Gross Rev minus Adjustments above. Reflects business has increased.
Other Operating Revenue	217%	217%	DSRIP revenue \$222,778
Nursing salaries (all)	146%	146%	Increased revenue for January created a need for use if PRNs, overtime, and PTO payout \$7300. There are currently three vacancies with one to come in March.
Nursing Payroll Taxes	152%	152%	Resulting from increased salaries
Nursing Education/Travel	359%	359%	Health Stream training & CNO TORCH Conf in April
Nursing Contracted Svcs	549%	549%	Qtrly THCIC reporting & Annual HCAPS Fee
Nursing Dues/Computer	-33%	-33%	Below budget
ER Supplies	151%	151%	Direct result of increase revenue in ER
ER Physician Coverage	107%	107%	Some locums are admitting and performing rounds, which drive an additional expense. All admissions in Jan converted to Dr. Pajestka.
EMS Payroll Taxes	141%	141%	Investigating, could be some employees adjusted individual tax deductions. Difference is \$808.00.
EMS Supplies	115%	115%	Direct correlation to increased revenue (69% increase after adjustments)
EMS Fuel	165%	165%	Direct correlation to increased revenue (69% increase after adjustments)
EMS Education/Travel	297%	297%	Health Stream training
EMS Equip/Maint	-70%	-70%	Anticipate expenditures later in the year
EMS Bldg Rpr	188%	188%	Repair electrical connection & lighting
Treatment Room	265%	265%	Specialty physician guarantee
Laboratory Salaries	106%	106%	Callback after hours
Laboratory Supplies	115%	115%	Supplies increase as a result of qtrly purchase & increased revenue
Radiology Salaries	109%	109%	Increase in EMS, ER, and ancillary services; trained a PRN to cover for PTO and other absences
Radiology Employee Benefits	-28%	-28%	Same as above.
Radiology CT/Ultrsnd	-	-	Expense moved to leased equipment
Radiology Dues/Computer	200%	200%	Annual CT/Radiology License
Radiology Equipment/Maint	-51%	-51%	Anticipated maintenance expense later in year
EKG Salaries	150%	150%	Direct correlation to increased revenue
PT Salaries	-16%	-16%	Budget includes overlap for new PT in Apr, should level out after April.
PT Supplies	284%	284%	Purchase of therabands.
RX Supplies	389%	389%	Expired medications

Business Office Salaries	-14%	-14%	Amended budget allowed restoring of one FTE, which did not work the whole month of Jan.
Business Office Due/Comp	121%	121%	Increased CPSI fees
IT Salaries	-32%	-32%	Hourly employee has not worked full schedule; use of outsourcing to accommodate the difference.
IT Dues/Computer	-21%	-21%	Below anticipated budget
Admin Salaries	108%	108%	This may be due to accruals which should level out over the year. Validated salaries against budget and all are correct.
Admin Payroll Taxes	138%	138%	Reflects above; also checking to ensure HR has appropriate distribution of time in system.
Admin Employee Benefits	137%	137%	Reflects two above; also checking to ensure HR has appropriate distribution of time in system.
Admin Education/Travel	-91%	-91%	Anticipated education/travel later in year
Admin Dues/Computer	144%	144%	TORCH/NRHA annual dues
Dietary Salaries	-15%	-15%	Primarily schedules staff based on days of admissions.
Housekeeping Contracted Srv	113%	113%	Increase in laundry fees
Material Mgmt Supplies	454%	454%	Expired supplies
Resp Therapy Salaries	-48%	-48%	Less workload, shifted to nursing.
Resp Therapy Supplies	220%	220%	Purchase of oxygen
Wellness Center Equip	256%	256%	Purchase of weights/circuit training equip
SMC Salaries	-34%	-34%	Anticipated increase in salaries after Griffin arrives
SMC Supplies	133%	133%	Direct correlation to increased revenue
SMC Equipment	-27%	-27%	Anticipated equipment purchase later in year
Hospice Employee Benefits	-45%	-45%	Demand was less.
Hospice Contracted Svcs	-90%	-90%	Not meeting budget requirements this early, may level out over time.
Tax Collection Fee	328%	328%	Qtrly fee to Appraisal District
Interest Income	134%	134%	Interest on radiology leases
Depreciation Expense	111%	111%	Changes in capital expenditures

Line Item	Jan YTD 2015	Jan YTD 2016	Jan YTD 2017	Jan YTD 2018	2018 Over 2017	2018 Over 2016	2018 Over 2015
District Gross Charges	\$ 1,441,667	\$ 1,233,871	\$ 864,840	\$ 1,342,725	\$ 477,886	\$ 108,855	\$ (98,941)
- Contractual Adjustments plus All other Adjustments	\$ 588,387	\$ 366,745	\$ 542,670	\$ 424,312	\$ (118,358)	\$ 57,587	\$ (164,075)
= Net Patient Revenue	\$ 853,279	\$ 867,126	\$ 322,170	\$ 918,414	\$ 596,244	\$ 51,288	\$ 65,134
+ Other Operating Revenue	\$ 416,685	\$ 28,462	\$ 12,617	\$ 240,171	\$ 227,554	\$ 221,709	\$ (176,514)
+ Non-Operating Revenue	\$ 9,923	\$ 9,520	\$ 11,520	\$ 11,544	\$ 24	\$ 2,025	\$ 1,621
= Total Revenue	\$ 1,279,887	\$ 895,107	\$ 346,307	\$ 1,170,129	\$ 823,822	\$ 275,022	\$ (109,758)
- Operating Expenses	\$ 833,714	\$ 828,213	\$ 713,037	\$ 762,907	\$ 49,870	\$ (65,906)	\$ (70,887)
= Net Position (Total Revenue minus Expenses)	\$ 446,173	\$ 66,894	\$ (366,730)	\$ 407,222	\$ 773,952	\$ 340,327	\$ (38,951)
Collections rate per day	\$ 27,525	\$ 27,972	\$ 10,393	\$ 29,626	\$ 19,234	\$ 1,634	\$ 2,101

LILLIAN H HUDSPETH MEMORIAL
BALANCE SHEET
FOR THE MONTH ENDING: 01/31/18

	Current Year	Prior Year	Net Change
ASSETS			
CURRENT ASSETS			
CASH-OPERATING ACCOUNT	470,492.36	399,524.52	70,967.84
CASH ON HAND	200.00	200.00	.00
CASH-MONEY MARKET	1,919,327.79	3,732,994.56	(1,813,666.77)
CASH-CERTIFICATE OF DEPOSITS	3,043,299.25	.00	3,043,299.25
SAMANGELO AREA FOUNDATION	13,471,975.27	11,692,878.83	1,779,096.44
ACCOUNTS RECEIVABLE HOSPITAL	1,767,767.60	1,587,492.86	180,274.74
ACCOUNTS RECEIVABLE ROCKSPRINGS CLINIC	.00	2,473.37	(2,473.37)
ACCOUNTS RECEIVABLE SONORA CLINIC	106,620.84	4,283.30	102,337.54
ACCOUNTS RECEIVABLE CMS	(401,623.00)	310,959.00	(712,582.00)
TAXES RECEIVABLE - CURRENT	185,398.92	161,815.55	23,583.37
TAXES RECEIVABLE - DELINQUENT	30,229.70	24,234.45	5,995.25
OTHER ASSET-TRIE	75,154.00	75,154.00	.00
ACCOUNTS RECEIVABLE-OTHER	30,000.00	32,727.50	(2,727.50)
ALLOWANCES FOR UNCOLLECTIBLES	(905,246.72)	(905,246.72)	.00
INVENTORIES	105,131.15	118,873.96	(13,742.81)
CASH CLEARING	948.25	.00	948.25
PREPAID INSURANCE & INTERST	23,138.84	44,740.16	(21,601.32)
PREPAID MAINTENANCE	28,747.12	28,652.15	94.97
PREPAID FIXED EQUIPMENT	6,652.25	6,819.06	(166.81)
TOTAL CURRENT ASSETS	19,958,213.62	17,318,576.55	2,639,637.07
PLANT, PROPERTY & EQUIPMENT			
DEFERRED OUTFLOWS OF RESOURCES	874,306.00	874,306.00	.00
LAND	260,074.00	260,074.00	.00
BUILDINGS	9,851,646.81	9,802,146.81	49,500.00
FIXED EQUIPMENT	3,885,818.50	5,289,746.05	(1,403,927.55)
MOVABLE EQUIPMENT	1,744,757.70	1,941,189.55	(196,431.85)
MEDICAL CLINIC BUILDINGS	783,031.72	725,266.72	57,765.00
MEDICAL CLINIC IMPROVEMENTS	49,988.77	49,988.77	.00
BUILDING PROCESS-APT BREEZWAY	4,780.00	.00	4,780.00
BUILDING PROCESS-TREADILLS	20,432.40	43,380.00	(22,947.60)
BUILDING PROCESS-POOL HEATER	5,814.95	.00	5,814.95
ACCUM DEPRECIATION-BUILDINGS	(3,434,618.75)	(3,130,093.21)	(304,525.54)
ACCUM DEPRECIATION-FIXED EQUIPMENT	(2,031,509.34)	(3,827,596.65)	1,796,087.31
ACCUM DEPRECIATION-MOV EQUIPMENT	(1,110,037.40)	(1,456,857.03)	346,819.63
ACCUM DEPRECIATION-MEDICAL CLINIC BLDG	(323,794.68)	(305,955.12)	(17,839.56)
NET PROPERTY, PLANT & EQUIP	10,580,690.68	10,265,595.69	315,094.99
TOTAL ASSETS	30,538,904.30	27,584,172.24	2,954,732.06

LILLIAN M HUDSPETH MEMORIAL
 BALANCE SHEET
 FOR THE MONTH ENDING: 01/31/18

	Current Year	Prior Year	Net Change
LIABILITIES			
CURRENT LIABILITIES			
ACCOUNTS PAYABLE	235,867.30	198,237.10	37,630.20
ACCOUNTS PAYABLE COMMERCE BANK	21,158.89	(179.82)	21,338.71
OTHER PAYABLE CPSI	65,645.00	39,042.00	26,603.00
OTHER PAYABLE	271,640.20	263,624.08	8,016.12
PAYROLL TAXES PAYABLE	8,271.67	7,272.40	999.27
A/R DEDUCTIONS PAYABLE	.00	250.00	(250.00)
EMPLOYEE INSURANCE PAYABLE	4,416.46	4,180.21	236.25
ACCRUED SALARIES PAYABLE	111,968.45	98,546.70	13,421.75
ACCRUED VACATION	188,839.41	186,959.23	1,880.18
DEPOSITS	5,050.00	6,500.00	(1,450.00)
TOTAL CURRENT LIABILITIES	912,857.38	804,431.90	108,425.48
NOTE PAYABLE			
NET PENSION LIABILITY	(23,908.00)	(23,908.00)	.00
DEFERRED INFLOWS OF RESOURCES	262,149.00	262,149.00	.00
LEASE PAYABLE - LT	967,794.71	.00	967,794.71
TOTAL LONG TERM LIABILITIES	1,206,035.71	238,241.00	967,794.71
RESTRICTED FUND BALANCE			
FUND BALANCE - CAPITAL	19,569,317.76	19,569,317.76	.00
CURRENT YEAR PROFIT/LOSS	407,221.68	(366,730.34)	773,952.02
RESERVED RET EARNINGS BAL FWD	8,443,471.77	7,338,911.92	1,104,559.85
TOTAL FUND BALANCE	28,420,011.21	26,541,499.34	1,878,511.87
TOTAL LIABILITIES & FUND BALANCE	30,538,904.30	27,584,172.24	2,954,732.06

LILLIAN M HUDSPETH MEMORIAL HOSPITAL
 OPERATING/INCOME STATEMENT
 FOR THE 1 MONTH ENDING: 01/31/18

----- M O N T H -----			----- Y E A R T O D A T E -----			
ACTUAL	BUDGET	VARIANCE		ACTUAL	BUDGET	VARIANCE
			REVENUE			
47,040.00	20,380.50	26,659.50	ROOM & BOARD	47,040.00	20,380.50	26,659.50
6,653.82	4,085.17	2,568.65	CENTRAL SUPPLY	6,653.82	4,085.17	2,568.65
353,290.03	304,466.08	48,823.95	LABORATORY - INPATIENT & OUT	353,290.03	304,466.08	48,823.95
11,396.00	9,027.58	2,368.42	EKG	11,396.00	9,027.58	2,368.42
74,646.00	78,574.92	(3,928.92)	RADIOLOGY	74,646.00	78,574.92	(3,928.92)
163,042.00	136,573.50	26,468.50	CT SCAN	163,042.00	136,573.50	26,468.50
33,105.00	38,965.17	(5,860.17)	MRI	33,105.00	38,965.17	(5,860.17)
35,188.30	33,093.67	2,094.63	PHYSICAL THERAPY	35,188.30	33,093.67	2,094.63
49,266.12	27,074.75	22,191.37	PHARMACY	49,266.12	27,074.75	22,191.37
43,314.00	17,067.08	26,246.92	INHALATION THERAPY	43,314.00	17,067.08	26,246.92
2,880.00	4,171.42	(1,291.42)	TREATMENT ROOM SERVICES	2,880.00	4,171.42	(1,291.42)
259,584.00	153,684.00	105,900.00	EMERGENCY ROOM	259,584.00	153,684.00	105,900.00
119,899.14	75,288.00	44,611.14	EMS	119,899.14	75,288.00	44,611.14
23,408.00	28,058.67	(4,650.67)	OBSERVATION SERVICES	23,408.00	28,058.67	(4,650.67)
6,336.00	4,533.50	1,802.50	WELLNESS CENTER MEMBERSHIP	6,336.00	4,533.50	1,802.50
40,238.00	22,289.58	17,948.42	PROFESSIONAL FEES	40,238.00	22,289.58	17,948.42
73,439.06	32,935.00	40,504.06	RURAL HEALTH CLINIC	73,439.06	32,935.00	40,504.06
.00	33,035.75	(33,035.75)	HOME HEALTH/HOSPICE	.00	33,035.75	(33,035.75)
1,342,725.47	1,023,304.34	319,421.13	PATIENT REVENUE	1,342,725.47	1,023,304.34	319,421.13
			DEDUCTIONS FROM REVENUE			
120,874.46	171,094.25	50,219.79	CONTRACTUAL ADJ - MEDICARE	120,874.46	171,094.25	50,219.79
47,536.59	41,243.67	(6,292.92)	CONTRACTUAL ADJ - MEDICAID	47,536.59	41,243.67	(6,292.92)
1,054.41	6,148.33	5,093.92	CONTRACTUAL ADJ - WORKMAN CO	1,054.41	6,148.33	5,093.92
18,818.73	33,787.75	14,969.02	CONTRACTUAL ADJ - COMMERCIAL	18,818.73	33,787.75	14,969.02
14,664.55	10,402.92	(4,261.63)	CONTRACTUAL ADJ - PRO FEES	14,664.55	10,402.92	(4,261.63)
4,654.15	2,694.67	(1,959.48)	CONTRACTUAL ADJ - SONORA CLI	4,654.15	2,694.67	(1,959.48)
35,735.87	25,272.58	(10,463.29)	CONTRACTUAL ADJ - EMS	35,735.87	25,272.58	(10,463.29)
.00	13,250.00	13,250.00	CONTRACTUAL ADJ - HH&H	.00	13,250.00	13,250.00
43,117.85	21,636.67	(21,481.18)	CHARITY	43,117.85	21,636.67	(21,481.18)
11,657.74	3,008.08	(8,649.66)	CHARITY EMS	11,657.74	3,008.08	(8,649.66)
105,231.00	114,221.25	8,990.25	BAD DEBT EXPENSE	105,231.00	114,221.25	8,990.25
9,296.62	14,331.17	5,034.55	BAD DEBT EMS	9,296.62	14,331.17	5,034.55
8,285.67	13,249.58	4,963.91	COURTESY ALLOWANCE	8,285.67	13,249.58	4,963.91
.00	(45.17)	(45.17)	HELP DISCOUNT	.00	(45.17)	(45.17)
3,384.15	2,537.25	(846.90)	BADDBT/CHAR/CASH DISCNT CLIN	3,384.15	2,537.25	(846.90)
424,311.79	472,833.00	48,521.21	TOTAL DEDUCTIONS FROM REVE	424,311.79	472,833.00	48,521.21
918,413.68	550,471.34	367,942.34	NET PATIENT SERVICE REVENUE	918,413.68	550,471.34	367,942.34
2,074.00	2,333.33	(259.33)	MEALS	2,074.00	2,333.33	(259.33)
238.90	158.33	80.57	SALE OF ABSTRACT	238.90	158.33	80.57
225,682.64	54,125.33	171,557.31	OTHER OPERATING INCOME	225,682.64	54,125.33	171,557.31
12,175.19	12,500.00	(324.81)	RECOVERY OF BAD DEBTS	12,175.19	12,500.00	(324.81)
1,158,584.41	619,588.33	538,996.08	TOTAL OPERATING REVENUE	1,158,584.41	619,588.33	538,996.08

LILLIAN M HUDSPETH MEMORIAL HOSPITAL
 OPERATING/INCOME STATEMENT
 FOR THE 1 MONTH ENDING: 01/31/18

----- M O N T H -----			----- Y E A R T O D A T E -----			
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	
OPERATING EXPENSES						
44,064.57	32,788.42	(11,276.15)	NRSNG - RN SALARIES	44,064.57	32,788.42	(11,276.15)
27,798.79	16,992.33	(10,806.46)	NRSNG - LVNI SALARIES	27,798.79	16,992.33	(10,806.46)
6,355.05	4,017.83	(2,337.22)	NRSNG - AIDES SALARIES	6,355.05	4,017.83	(2,337.22)
6,600.55	4,347.67	(2,252.88)	NRSNG - PAYROLL TAXES	6,600.55	4,347.67	(2,252.88)
15,057.06	14,340.75	(716.31)	NRSNG - EMPLOYEE BENEFITS	15,057.06	14,340.75	(716.31)
858.36	833.33	(25.03)	NRSNG - SUPPLIES	858.36	833.33	(25.03)
2,539.52	708.33	(1,831.19)	NRSNG - EDUCATION/TRAVEL	2,539.52	708.33	(1,831.19)
7,323.81	1,333.33	(5,990.48)	NRSNG - CONTRACTED SERVICES	7,323.81	1,333.33	(5,990.48)
4,450.28	6,616.67	2,166.39	NRSNG - DUES/SUBSCRIP/COMPUTE	4,450.28	6,616.67	2,166.39
.00	416.67	416.67	NRSNG - EQUIPMENT/MAINTENANCE	.00	416.67	416.67
115,047.99	82,395.33	(32,652.66)	NRSNG - EXPENSES	115,047.99	82,395.33	(32,652.66)
2,522.95	1,666.67	(856.28)	ER - SUPPLIES	2,522.95	1,666.67	(856.28)
.00	416.67	416.67	ER - EDUCATION/TRAVEL	.00	416.67	416.67
104.00	833.33	729.33	ER - CONTRACTED SERVICES	104.00	833.33	729.33
.00	292.50	292.50	ER - DUES/SUBSCRIP/COMPUTER	.00	292.50	292.50
175.58	433.33	257.75	ER - EQUIPMENT EXPENSE	175.58	433.33	257.75
75,783.80	70,939.75	(4,844.05)	ER - PHYSICIAN COVERAGE	75,783.80	70,939.75	(4,844.05)
78,586.33	74,582.25	(4,004.08)	ER - EXPENSES	78,586.33	74,582.25	(4,004.08)
40,701.26	40,331.25	(370.01)	EMS - SALARIES	40,701.26	40,331.25	(370.01)
2,805.09	1,996.17	(808.92)	EMS - PAYROLL TAXES	2,805.09	1,996.17	(808.92)
7,050.81	7,130.92	80.11	EMS - EMPLOYEE BENEFITS	7,050.81	7,130.92	80.11
861.33	750.00	(111.33)	EMS - SUPPLIES	861.33	750.00	(111.33)
1,715.48	1,041.67	(673.81)	EMS - FUEL	1,715.48	1,041.67	(673.81)
1,359.60	458.33	(901.35)	EMS - EDUCATION/TRAVEL	1,359.60	458.33	(901.35)
75.64	58.33	(17.31)	EMS - RENTAL EXPENSE	75.64	58.33	(17.31)
.00	41.67	41.67	EMS - MISC EXPENSE	.00	41.67	41.67
1,000.00	1,083.33	83.33	EMS - CONTRACTED SERVICES	1,000.00	1,083.33	83.33
48.11	416.67	368.56	EMS - DUES/SUBSCRIP/COMPUTER	48.11	416.67	368.56
499.01	1,666.67	1,167.66	EMS - EQUIPMENT/MAINTENANCE	499.01	1,666.67	1,167.66
684.70	750.00	65.30	EMS - UTILITIES	684.70	750.00	65.30
939.15	500.00	(439.15)	EMS - BLDG REPAIR	939.15	500.00	(439.15)
1,075.62	1,125.00	49.38	EMS - INS BLDG/EQUIP	1,075.62	1,125.00	49.38
3,747.74	3,791.67	43.93	EMS - DEPRECIATION BLDG/EQUI	3,747.74	3,791.67	43.93
62,563.62	61,141.68	(1,421.94)	EMS - EXPENSES	62,563.62	61,141.68	(1,421.94)
2,208.61	833.33	(1,375.28)	TRMT ROOM - SALARIES	2,208.61	833.33	(1,375.28)
2,208.61	833.33	(1,375.28)	TRMT ROOM - EXPENSES	2,208.61	833.33	(1,375.28)
19,290.39	18,269.67	(1,020.72)	LAB - SALARIES	19,290.39	18,269.67	(1,020.72)
1,176.94	1,084.67	(92.27)	LAB - PAYROLL TAXES	1,176.94	1,084.67	(92.27)
2,605.45	3,315.08	709.63	LAB - EMPLOYEE BENEFITS	2,605.45	3,315.08	709.63
25,840.48	22,500.00	(3,340.48)	LAB - SUPPLIES	25,840.48	22,500.00	(3,340.48)
.00	125.00	125.00	LAB - EDUCATION/TRAVEL	.00	125.00	125.00
4,406.63	4,583.33	176.70	LAB - CONTRACTED SERVICES	4,406.63	4,583.33	176.70
1,151.95	1,250.00	98.05	LAB - DUES/SUBSCRIP/COMPUTER	1,151.95	1,250.00	98.05
9,979.63	10,833.33	853.70	LAB - EQUIPMENT/MAINTENANCE	9,979.63	10,833.33	853.70
64,451.47	61,961.08	(2,490.39)	LAB - EXPENSES	64,451.47	61,961.08	(2,490.39)
22,759.93	20,806.67	(1,953.26)	RADIOLOGY - SALARIES	22,759.93	20,806.67	(1,953.26)
1,426.83	1,890.17	463.34	RADIOLOGY - PAYROLL TAXES	1,426.83	1,890.17	463.34
3,461.23	4,829.33	1,368.10	RADIOLOGY - EMPLOYEE BENEFIT	3,461.23	4,829.33	1,368.10
167.28	833.33	666.05	RADIOLOGY - SUPPLIES	167.28	833.33	666.05
.00	2,133.33	2,133.33	RADIOLOGY - CT SCAN EXPENSE	.00	2,133.33	2,133.33
.00	558.33	558.33	RADIOLOGY - ULTRASOUND EXPEN	.00	558.33	558.33
7,077.67	7,333.33	255.66	RADIOLOGY - MRI	7,077.67	7,333.33	255.66

LILLIAN H HUDSPETH MEMORIAL HOSPITAL
 OPERATING/INCCME STATEMENT
 FOR THE 1 MONTH ENDING: 01/31/18

M O N T H			Y E A R T O D A T E		
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE
.00	666.67	666.67	.00	666.67	666.67
.00	458.33	458.33	.00	458.33	458.33
2,996.72	1,500.00	(1,496.72)	2,996.72	1,500.00	(1,496.72)
4,069.04	7,916.67	3,847.63	4,069.04	7,916.67	3,847.63
28,967.35	30,491.67	1,524.32	28,967.35	30,491.67	1,524.32
70,926.05	79,417.83	8,491.78	70,926.05	79,417.83	8,491.78
792.28	526.92	(265.36)	792.28	526.92	(265.36)
14.51	41.67	27.16	14.51	41.67	27.16
.00	41.67	41.67	.00	41.67	41.67
806.79	610.26	(196.53)	806.79	610.26	(196.53)
151.25	833.33	682.08	151.25	833.33	682.08
151.25	833.33	682.08	151.25	833.33	682.08
10,102.14	12,071.33	1,969.19	10,102.14	12,071.33	1,969.19
865.93	938.42	72.49	865.93	938.42	72.49
2,315.14	2,408.50	93.36	2,315.14	2,408.50	93.36
473.77	166.67	(307.10)	473.77	166.67	(307.10)
152.89	208.33	55.44	152.89	208.33	55.44
152.30	166.67	14.37	152.30	166.67	14.37
.00	166.67	166.67	.00	166.67	166.67
4,643.76	4,416.67	(227.09)	4,643.76	4,416.67	(227.09)
18,705.93	20,543.26	1,837.33	18,705.93	20,543.26	1,837.33
4,574.35	4,654.67	80.32	4,574.35	4,654.67	80.32
347.20	350.75	3.55	347.20	350.75	3.55
1,068.60	1,095.08	26.48	1,068.60	1,095.08	26.48
19,446.95	5,000.00	(14,446.95)	19,446.95	5,000.00	(14,446.95)
2,769.00	2,916.67	147.67	2,769.00	2,916.67	147.67
900.72	1,166.67	265.95	900.72	1,166.67	265.95
781.22	875.00	93.78	781.22	875.00	93.78
29,888.04	16,058.84	(13,829.20)	29,888.04	16,058.84	(13,829.20)
.00	1,166.67	1,166.67	.00	1,166.67	1,166.67
.00	41.67	41.67	.00	41.67	41.67
.00	1,208.34	1,208.34	.00	1,208.34	1,208.34
8,302.76	9,683.25	1,380.49	8,302.76	9,683.25	1,380.49
858.84	976.33	117.49	858.84	976.33	117.49
3,845.97	4,759.17	913.20	3,845.97	4,759.17	913.20
106.15	166.67	60.52	106.15	166.67	60.52
.00	416.67	416.67	.00	416.67	416.67
1,649.00	2,000.00	351.00	1,649.00	2,000.00	351.00
3,575.40	2,958.33	(617.07)	3,575.40	2,958.33	(617.07)
.00	200.00	200.00	.00	200.00	200.00
18,338.12	21,160.42	2,822.30	18,338.12	21,160.42	2,822.30
2,019.36	2,985.50	966.14	2,019.36	2,985.50	966.14
164.67	218.75	54.08	164.67	218.75	54.08
919.26	973.50	54.24	919.26	973.50	54.24
.92	41.67	40.75	.92	41.67	40.75
.00	416.67	416.67	.00	416.67	416.67
7,128.37	7,500.00	371.63	7,128.37	7,500.00	371.63
4,030.15	5,083.33	1,053.18	4,030.15	5,083.33	1,053.18
.00	2,083.33	2,083.33	.00	2,083.33	2,083.33
14,262.73	19,392.75	5,040.02	14,262.73	19,392.75	5,040.02
35,548.66	32,824.25	(2,724.41)	35,548.66	32,824.25	(2,724.41)
3,328.79	2,410.25	(918.54)	3,328.79	2,410.25	(918.54)
5,689.57	4,152.92	(1,536.65)	5,689.57	4,152.92	(1,536.65)

LILLIAN M HUDSPETH MEMORIAL HOSPITAL
 OPERATING/INCOME STATEMENT
 FOR THE 1 MONTH ENDING: 01/31/18

----- M O N T H -----				----- Y E A R T O D A T E -----		
ACTUAL	BUDGET	VARIANCE		ACTUAL	BUDGET	VARIANCE
594.81	500.00	(94.81)	ADMIN - SUPPLIES	594.81	500.00	(94.81)
152.50	1,666.67	1,514.17	ADMIN - EDUCATION/TRAVEL	152.50	1,666.67	1,514.17
.00	66.67	66.67	ADMIN - RENTAL/MEETINGS EXPE	.00	66.67	66.67
3,407.32	3,333.33	(73.99)	ADMIN - COLLECTION AGENCY FE	3,407.32	3,333.33	(73.99)
748.05	500.00	(248.05)	ADMIN - SERVICE CHARGES	748.05	500.00	(248.05)
.00	3,333.33	3,333.33	ADMIN - MISC EXPENSE	.00	3,333.33	3,333.33
.00	16,666.67	16,666.67	ADMIN - CONTRACTED SERVICES	.00	16,666.67	16,666.67
4,198.57	2,916.67	(1,281.90)	ADMIN - DUES/SUBSCRIP/COMPUT	4,198.57	2,916.67	(1,281.90)
2,043.75	3,333.33	1,289.58	ADMIN - ADS/INTERNET CHARGES	2,043.75	3,333.33	1,289.58
538.72	666.67	127.95	ADMIN - EQUIPMENT/MAINTENANC	538.72	666.67	127.95
56,250.74	72,370.76	16,120.02	ADMIN - EXPENSES	56,250.74	72,370.76	16,120.02
5,826.25	6,840.25	1,014.00	DIETARY - SALARIES	5,826.25	6,840.25	1,014.00
465.51	502.92	37.41	DIETARY - PAYROLL TAXES	465.51	502.92	37.41
2,728.27	2,779.00	50.73	DIETARY - EMPLOYEE BENEFITS	2,728.27	2,779.00	50.73
367.84	333.33	(34.51)	DIETARY - SUPPLIES	367.84	333.33	(34.51)
3,096.60	2,750.00	(346.60)	DIETARY - FOOD EXPENSE	3,096.60	2,750.00	(346.60)
450.00	541.67	91.67	DIETARY - CONTRACTED SERVICE	450.00	541.67	91.67
5.15	16.67	11.52	DIETARY - DUES/SUBSCRIP/COMP	5.15	16.67	11.52
516.00	416.67	(99.33)	DIETARY - EQUIPMENT/MAINTENA	516.00	416.67	(99.33)
13,455.62	14,180.51	724.89	DIETARY - EXPENSES	13,455.62	14,180.51	724.89
5,043.63	5,565.67	522.04	HSEKPG - SALARIES	5,043.63	5,565.67	522.04
358.42	393.92	35.50	HSEKPG - PAYROLL TAXES	358.42	393.92	35.50
2,605.00	2,678.58	73.58	HSEKPG - EMPLOYEE BENEFITS	2,605.00	2,678.58	73.58
450.80	583.33	132.53	HSEKPG - SUPPLIES	450.80	583.33	132.53
2,825.06	2,250.00	(575.06)	HSEKPG - CONTRACTED SERVICES	2,825.06	2,250.00	(575.06)
.00	41.67	41.67	HSEKPG - MISC EXPENSE	.00	41.67	41.67
11,282.91	11,513.17	230.26	HSEKPG - EXPENSES	11,282.91	11,513.17	230.26
10,321.22	10,374.42	53.20	OPERATIONS - SALARIES	10,321.22	10,374.42	53.20
666.29	782.83	116.54	OPERATIONS - PAYROLL TAXES	666.29	782.83	116.54
3,030.23	3,036.92	6.69	OPERATIONS - EMPLOYEE BENEFI	3,030.23	3,036.92	6.69
23.33	41.67	18.34	OPERATIONS - SUPPLIES	23.33	41.67	18.34
127.03	100.00	(27.03)	OPERATIONS - EDUCATION/TRAVE	127.03	100.00	(27.03)
17.50	16.67	(.83)	OPERATIONS - DUES/SUBSCRIP/C	17.50	16.67	(.83)
.00	66.67	66.67	OPERATIONS - EQUIPMENT/MAINT	.00	66.67	66.67
14,185.60	14,419.18	233.58	OPERATIONS - EXPENSES	14,185.60	14,419.18	233.58
2,415.19	2,426.67	11.48	MAT MGMT - SALARIES	2,415.19	2,426.67	11.48
186.09	185.67	(.42)	MAT MGMT - PAYROLL TAXES	186.09	185.67	(.42)
930.98	941.42	10.44	MAT MGMT - EMPLOYEE BENEFITS	930.98	941.42	10.44
2,536.35	558.33	(1,978.02)	MAT MGMT - SUPPLIES	2,536.35	558.33	(1,978.02)
.00	41.67	41.67	MAT MGMT - EDUCATION/TRAVEL	.00	41.67	41.67
319.15	308.33	(10.82)	MAT MGMT - DUES/SUBSCRIP/COM	319.15	308.33	(10.82)
384.78	416.67	31.89	MAT MGMT - EQUIPMENT/MAINTEN	384.78	416.67	31.89
6,772.54	4,878.76	(1,893.78)	MAT MGMT - EXPENSES	6,772.54	4,878.76	(1,893.78)
1,988.01	3,806.42	1,818.41	RESP THERAPY - SALARIES	1,988.01	3,806.42	1,818.41
1,183.09	1,219.08	35.99	RESP THERAPY - EMPLOYEE BENE	1,183.09	1,219.08	35.99
.00	485.33	485.33	RESP THERAPY - PAYROLL TAXES	.00	485.33	485.33
604.89	275.00	(329.89)	RESP THERAPY - SUPPLIES	604.89	275.00	(329.89)
285.20	308.33	23.13	RESP THERAPY - RENTAL	285.20	308.33	23.13
.00	41.67	41.67	RESP THERAPY - EQUIPMENT/MAI	.00	41.67	41.67
4,061.19	6,135.83	2,074.64	RESP THERAPY - EXPENSES	4,061.19	6,135.83	2,074.64
6,473.45	6,262.83	(210.62)	WELL CNTR - SALARIES	6,473.45	6,262.83	(210.62)
1,192.48	1,191.33	(1.15)	WELL CNTR - EMPLOYEE BENEFIT	1,192.48	1,191.33	(1.15)
461.15	450.33	(10.82)	WELL CNTR - PAYROLL TAXES	461.15	450.33	(10.82)

LILLIAN M HUDSPETH MEMORIAL HOSPITAL
 OPERATING/INCOME STATEMENT
 FOR THE 1 MONTH ENDING: 01/31/18

----- M O N T H -----				----- Y E A R T O D A T E -----		
ACTUAL	BUDGET	VARIANCE		ACTUAL	BUDGET	VARIANCE
227.92	250.00	22.08	WELL CNTR - SUPPLIES	227.92	250.00	22.08
.00	166.67	166.67	WELL CNTR - ADVERTISING	.00	166.67	166.67
1,287.50	1,333.33	45.83	WELL CNTR - CONTRACTED SERVI	1,287.50	1,333.33	45.83
167.50	41.67	(125.83)	WELL CNTR - DUES/SUBCRIP/CON	167.50	41.67	(125.83)
2,697.14	1,053.58	(1,643.56)	WELL CNTR - EQUIPMENT/MAINTN	2,697.14	1,053.58	(1,643.56)
12,507.14	10,749.74	(1,757.40)	WELL CNTR - EXPENSES	12,507.14	10,749.74	(1,757.40)
36,916.65	54,556.83	17,640.18	CLINIC - SALARIES	36,916.65	54,556.83	17,640.18
2,591.55	3,071.42	479.87	CLINIC - PAYROLL TAXES	2,591.55	3,071.42	479.87
9,665.42	9,022.00	(643.42)	CLINIC - EMPLOYEE BENEFITS	9,665.42	9,022.00	(643.42)
4,513.98	3,391.67	(1,122.31)	CLINIC - SUPPLIES	4,513.98	3,391.67	(1,122.31)
.00	625.00	625.00	CLINIC - EDUCATION/TRAVEL	.00	625.00	625.00
6,271.29	6,250.00	(21.29)	CLINIC - CONTRACTED SERVICES	6,271.29	6,250.00	(21.29)
2,208.17	2,500.00	291.83	CLINIC - DUES/SUBSCRIP/COMPU	2,208.17	2,500.00	291.83
1,380.58	1,885.42	504.84	CLINIC - EQUIPMENT/MAINTENAN	1,380.58	1,885.42	504.84
958.34	1,000.00	41.66	CLINIC - UTILITIES	958.34	1,000.00	41.66
64,505.98	82,302.34	17,796.36	CLINIC - EXPENSES	64,505.98	82,302.34	17,796.36
845.92	850.00	4.08	RKSPGS CLINIC - DEPR/INS	845.92	850.00	4.08
845.92	850.00	4.08	RKSPGS CLINIC - EXPENSES	845.92	850.00	4.08
9,569.97	13,652.17	4,082.20	HH/HOSPICE - SALARIES	9,569.97	13,652.17	4,082.20
646.22	947.33	301.11	HH/HOSPICE - PAYROLL TAXES	646.22	947.33	301.11
1,338.79	2,416.67	1,077.88	HH/HOSPICE - EMPLOYEE BENEFIT	1,338.79	2,416.67	1,077.88
440.43	750.00	309.57	HH/HOSPICE - SUPPLIES	440.43	750.00	309.57
462.52	500.00	37.48	HH/HOSPICE - EDUCATION/TRAVE	462.52	500.00	37.48
250.00	2,500.00	2,250.00	HH/HOSPICE - CONTRACTED SERV	250.00	2,500.00	2,250.00
748.07	810.00	61.93	HH/HOSPICE - DUES/SUBSCRIP/C	748.07	810.00	61.93
878.83	250.00	(628.83)	HH/HOSPICE - EQUIPMENT/MAINT	878.83	250.00	(628.83)
14,334.83	21,826.17	7,491.34	HH/HOSPICE - EXPENSES	14,334.83	21,826.17	7,491.34
.00	208.33	208.33	ALL FACILITY BENEFITS	.00	208.33	208.33
13,386.27	4,083.33	(9,302.94)	TAX COLLECTION FEE	13,386.27	4,083.33	(9,302.94)
3,341.13	2,500.00	(841.13)	INTEREST EXPENSE	3,341.13	2,500.00	(841.13)
2,324.28	2,583.33	259.05	MEDICAL CLINIC EXPENSE	2,324.28	2,583.33	259.05
.00	500.00	500.00	FACILITY LICENSE	.00	500.00	500.00
1,328.11	1,416.67	88.56	TELEPHONE EXPENSE	1,328.11	1,416.67	88.56
600.00	375.00	(225.00)	POSTAGE EXPENSE	600.00	375.00	(225.00)
10,869.86	10,416.67	(453.19)	UTILITIES	10,869.86	10,416.67	(453.19)
235.00	333.33	98.33	HAZARDOUS WASTE	235.00	333.33	98.33
.00	95.83	95.83	BLDG INSPECTIONS	.00	95.83	95.83
3,728.32	4,166.67	438.35	BLDG REPAIR	3,728.32	4,166.67	438.35
7,151.68	7,916.67	764.99	INSURANCE EXPENSE	7,151.68	7,916.67	764.99
33,261.43	30,000.00	(3,261.43)	DEPRECIATION EXPENSE	33,261.43	30,000.00	(3,261.43)
76,226.08	64,595.83	(11,630.25)	OVERHEAD EXPENSES	76,226.08	64,595.83	(11,630.25)
342.63	291.67	(50.96)	RENTAL INSURANCE	342.63	291.67	(50.96)
3,512.84	4,583.33	1,070.49	RENTAL BLDG REPAIR	3,512.84	4,583.33	1,070.49
6,595.88	6,666.67	70.79	RENTAL DEPRECIATION	6,595.88	6,666.67	70.79
2,090.13	916.67	(1,173.46)	RENTAL UTILITIES	2,090.13	916.67	(1,173.46)
12,541.48	12,458.34	(83.14)	RENTAL EXPENSE	12,541.48	12,458.34	(83.14)
762,906.96	756,329.33	(6,577.63)	TOTAL OPERATING EXPENSE	762,906.96	756,329.33	(6,577.63)
395,677.45	(136,741.00)	532,418.45	NET INCOME/LOSS FROM OPERA	395,677.45	(136,741.00)	532,418.45
OTHER REVENUE						
5,804.50	6,154.17	(349.67)	RENT INCOME	5,804.50	6,154.17	(349.67)

LILLIAN H HUDSPETH MEMORIAL HOSPITAL
 OPERATING/INCOME STATEMENT
 FOR THE 1 MONTH ENDING: 01/31/18

M O N T H			Y E A R T O D A T E		
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE
.00	416.67	(416.67)	.00	416.67	(416.67)
177.40	.00	177.40	177.40	.00	177.40
4,762.41	77,566.83	(72,804.42)	4,762.41	77,566.83	(72,804.42)
799.92	1,250.00	(450.08)	799.92	1,250.00	(450.08)
11,544.23	85,387.67	(73,843.44)	11,544.23	85,387.67	(73,843.44)
407,221.68	(51,353.33)	458,575.01	407,221.68	(51,353.33)	458,575.01
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RUN DATE:02/18/18
 TIME:11:36

LILLIAN M HUDSPETH MEMORIAL
 CHECK REGISTER
 01/01/18 THRU 01/31/18

PAGE 1
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BANK-CHECK				INVOICE				
CODE	NUMBER	DATE	AMOUNT	PAYEE	NUMBER	DATE	AMOUNT	COMMENTS
OPR	050388	01/02/18	2,190.00	ADAPTIVE MEDICAL PARTNE	6442	01/01/18	2,190.00	PHYSICAL THERAPIST SEARCH
OPR	050389	01/02/18	941.83	AMERICAN UNITED LIFE FN	JAN 2018	12/29/17	871.29	ELECTIVE EMPLOYEE LIFE JA
					JAN 18	01/01/18	70.54	EMPLOYEE LIFE INS JAN
OPR	050390	01/02/18	270.66	AT&T	971060050+	12/11/17	270.66	LONG DISTANCE CHARGES
OPR	050391	01/02/18	47,474.30	BLUE CROSS BLUE SHIELD	1288	01/01/18	47,474.30	EMPLOYEE MEDICAL JAN
OPR	050392	01/02/18	450.00	BROWN-SOLOMAN, MARY	RC180101001	01/01/18	450.00	
OPR	050393	01/02/18	192.50	CHUCK HODAPP TELEPHONE	20289	12/20/11	192.50	RFR FAX LINE
OPR	050394	01/02/18	692.25	CONOLY, PAUL	12/26/17	12/26/17	692.25	PHARMACIST
OPR	050395	01/02/18	3,000.00	GRIFFIN WILLIAM	JAN 18	01/02/18	3,000.00	STIPEND JANUARY
OPR	050396	01/02/18	1,000.00	PAJESTKA RD, CHARLES	RC180101001	01/01/18	1,000.00	
OPR	050397	01/02/18	12,998.51	SUTTON COUNTY APPRAISAL	1ST QTR 2018	01/01/18	12,998.51	TAX COLLECTION PMT 1ST QT
OPR	050398	01/02/18	3,800.00	TORCH	18.204	01/01/18	950.00	2018 POLICY BANK SUBSCRIP
					18.299	01/01/18	2,850.00	2018 HOSPITAL DUES
OPR	050399	01/05/18	350.00	AFFORDABLE PEST CONTROL	10941	01/02/18	50.00	EMS BLDG
					10930	01/02/18	300.00	HOSPITAL/RENTAL
OPR	050400	01/05/18	1,941.25	AMAZON CODING	1217-41	12/31/17	1,941.25	ICD-10/PRO FEE/RHC
OPR	050401	01/05/18	592.49	CROSS TEXAS SUPPLY LLC	34459	12/29/17	307.29	OXYGEN
					187731	12/31/17	285.20	OXYGEN TANK RENTAL
OPR	050402	01/05/18	1,700.16	AMERISOURCE BERGIN DALL	929690637	12/18/17	51.28	AZITHROMY
					929791309	12/19/17	11.01	GASPENTIN
					929770018	12/19/17	776.61	AZTREONAM/HALBURPRINE/ACY
					930071975	12/26/17	79.14	LIDOCAINE
					930106282	12/27/17	1.97	ACETAMINPHEN-COD
					930106283	12/27/17	173.45	AZITHROMYCIN/LOVENOX
					930239755	12/29/17	23.85	LACTINEX/BENZONIN/ENEMA
					930238756	12/29/17	582.85	ADVAIR/NEOMYCIN/LINCOMYCI
OPR	050403	01/05/18	346.11	BAXTER HEALTHCARE CORP	57399379	12/18/17	289.94	SOD CHL/
					57437918	12/20/17	56.17	SOD CHL
OPR	050404	01/05/18	3,387.13	BEN E KEITH CO	17668398	12/01/17	797.78	FOOD/SUPPLIES
					17682737	12/08/17	1,199.00	FOOD
					17696738	12/15/17	540.43	FOOD
					17710422	12/22/17	305.81	FOOD/SUPPLIES
					17720700	12/29/17	544.11	FOOD/SUPPLIES
OPR	050405	01/05/18	2,500.00	BKD LLP	BK00825229	12/27/17	2,500.00	2018/DY6-B
OPR	050406	01/05/18	1,698.78	BOUNDTREE MEDICAL	8717152	12/15/17	857.88	AED/DIF PADS
					82719859	12/19/17	93.99	AED PEDI PADS
					82718574	12/19/17	182.97	AED ADULT
					82726179	12/27/17	563.94	AED DEFIB PADS
OPR	050407	01/05/18	350.00	BURCHELL LYNN	01/02/18	01/02/18	350.00	TX-RM CONF
OPR	050408	01/05/18	241.55	COMPANY PRINTING	86287	12/22/17	100.95	RX PADS-ER
					86402	12/22/17	140.60	BUSINESS CARDS-CND
OPR	050409	01/05/18	976.50	CONOLY, PAUL	12/30/17	12/30/17	284.25	PHARMACIST
					01/04/18	01/04/18	692.25	PHARMACIST
OPR	050410	01/05/18	95.37	CROSS TEXAS SUPPLY LLC	344530	12/29/17	19.73	OXYGEN EMS
					187877	12/31/17	75.64	OXYGEN TANK RENTAL
OPR	050411	01/05/18	39.18	DEVILS RIVER AUTO PARTS	15338-1625	12/30/17	39.18	HEADLIGHT-EMS
OPR	050412	01/05/18	162.66	DIRECT TV	331863468504	01/04/18	162.66	
OPR	050413	01/05/18	2,160.50	DON JOLLY PHYSICAL THER	12/26-29/17	12/29/17	2,160.50	PT COVERAGE 12/26-29/17
OPR	050414	01/05/18	1,338.96	FRONTIER COMMUNICATIONS	DEC 17	12/22/17	1,338.96	BASE PHONE LINES
OPR	050415	01/05/18	914.71	HILL POOL & SPAS SALES	20281	12/29/17	914.71	CHEMICALS/HEATER FOR POOL

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OPR	050416	01/05/18	545.00	KROS	17120277	12/31/17	110.00	BRONCO SPORTS
					17120276	12/31/17	435.00	RADIO ADV
OPR	050417	01/05/18	127.92	KINNSER SOFTWARE	257235	01/01/18	127.92	HH&H SOFTWARE JAN
OPR	050418	01/05/18	185.49	LANDAUER INC	100544910	12/21/17	185.49	DOSIMETRY
OPR	050419	01/05/18	1,161.35	MAYFIELD PAPER COMPANY	2253874	12/04/17	126.08	DELINER/OVER CLNR/TRASH B
					2253874	12/04/17	151.87	TRASH BAGS/TOWELS
					2261856	12/18/17	62.68	DEODORANT
					2261295	12/18/17	260.61	GLOVES
					2261303	12/18/17	453.05	TOWELS/SOAP/BOWL CLNR/BAT
					2267408	12/29/17	107.06	BOWL CLNR/TOWELS
OPR	050420	01/05/18	368.97	MCCANTS PLUMBING	6149	12/29/17	368.97	RPR BASEMENT LEAK/ER CLOS
OPR	050421	01/05/18	62.97	OPTUM	80012152649	12/19/17	62.97	BCPCS 2018
OPR	050422	01/05/18	4.74	OWENS & MINOR	2833630055	12/27/17	4.74	SLIPPERS
OPR	050423	01/05/18	253.60	PRO GUARD SERVICE & SOL	7676281	11/21/17	76.86	CR DISHWASHER RENTAL
					7217352	10/08/17	165.23	DISHWASHER RENTAL
					7545192	11/05/17	165.23	DISHWASHER RENTAL
OPR	050424	01/05/18	313.57	R&D BATTERIES INC	1361615	12/28/17	313.57	BATTERY FOR CARDIAC REHAB
OPR	050425	01/05/18	5,098.66	SIEMENS FINANCIAL SERVI	4640641	12/25/17	2,762.88	PORTABLE XAY LSE#53293 PNT
					4640824	12/26/17	1,016.25	ULTRASOUND LSE IJBPFR PNT
					4640825	12/26/17	1,319.53	ULTRASOUND LSE IC7EVH PNT
OPR	050426	01/05/18	120.00	SONORA CHAMBER OF COMME	2018	01/01/18	120.00	2018 DUES
OPR	050427	01/05/18	53,933.00	SOUTHWEST MEDICAL ASSOC	DEC 17	12/31/17	53,933.00	ER PHY COV DEC 17
OPR	050428	01/05/18	265.00	TEXAS ASSOCIATION HOME	12/01/17	12/01/17	265.00	2018 DUES 1/6
OPR	050429	01/05/18	200.00	TORCH	17.442	12/29/17	200.00	WAGE SURVEY
OPR	050430	01/05/18	963.97	WEST TEXAS MEDICAL ASSO	127	12/31/17	963.97	VULCAN GUARANTEE DEC
OPR	050431	01/09/18	191.34	INTERNAL REVENUE SERVIC	3QTR 17	12/31/17	191.34	752152933 UNDREMT \$187.25
OPR	050432	01/09/18	484.92	INTERNAL REVENUE SERVIC	2ND QTR 2017	12/31/17	484.92	752152933 UNDREMT \$484.92
OPR	050433	01/12/18	335.00	ABC HEATING & AIR CONDI	ABC026	12/26/17	335.00	RFR POOL HTR BOARD
OPR	050434	01/12/18	2,268.02	AMERIPRIDE LINEN & APPA	3200458001	12/05/17	37.20	
					3200458000	12/05/17	544.82	
					3200459333	12/12/17	17.18	
					3200459330	12/12/17	544.82	
					3200460634	12/19/17	17.18	
					3200460633	12/19/17	544.82	
					3200461944	12/26/17	17.18	
					3200461943	12/26/17	544.82	
OPR	050435	01/12/18	1,265.48	ANGELO PLUMBING SUPPLY	1391557	01/10/18	1,265.48	BACK FLOW TESTING
OPR	050436	01/12/18	549.99	ARMSTRONG ELECTRICAL SO	3073006-00	01/11/18	549.99	WIRING EMS BLDG RPR
OPR	050437	01/12/18	647.04	BOONDTREE MEDICAL	82727515	12/28/17	561.68	ET TUBE/TOURNIQUET
					82728935	12/29/17	21.50	ET TUBE
					82733357	01/04/18	63.86	ET TUBE/GASTRIC SUMP
OPR	050438	01/12/18	414.13	CARDINAL HEALTH	7078130728	12/20/17	107.60	DRSG/NEEDLE
					7078385038	01/02/18	257.11	ACTICOAT/COBAN/ADAPTER VA
					7078398161	01/03/18	49.42	SUTURE
OPR	050439	01/12/18	2,684.90	CITY OF SONORA	JAN 18	01/01/18	2,684.90	
OPR	050440	01/12/18	500.00	D'OROGNA DESIREE E	709401	01/11/18	500.00	LAB MEDICAL DIRECTOR JAN
OPR	050441	01/12/18	20.00	DEVILS RIVER WENS	2152	11/30/17	20.00	RENTAL UNITS NOV
OPR	050442	01/12/18	56.49	DISH NETWORK	01/01/18	01/01/18	56.49	SMC TV
OPR	050443	01/12/18	500.00	FAST HEALTH	01A181MMH	01/01/18	500.00	www.sonora-hospital.org
OPR	050444	01/12/18	508.20	GRADINGER INC	9653471038	12/27/17	508.20	FILTERS
OPR	050445	01/12/18	64.73	HOME DEPOT CREDIT SERVI	5593788	12/14/17	30.69	SOFT PELLETS

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					4123211	12/15/17	34.04	SAWTOOTH HAND WHEEL
OPR	050446	01/12/18	186.65	LONE'S PAY AND SAVE INC	DEC 17	12/31/17	186.65	FOOD
OPR	050447	01/12/18	350.00	MARSHALL JOE	01/09/18	01/09/18	350.00	TXOH HOSPICE ORGANIZATION
OPR	050448	01/12/18	65.08	MATTHEW BENDER & CO INC	99316072	12/27/17	65.08	TX PHARMACY LAWS 2018
OPR	050449	01/12/18	2,974.76	MCKESSON MEDICAL-SURGIC	15870263	12/03/17	294.55	ESR CHEK CONTROL
					16476565	12/12/17	336.89	CONFIDENCE SYSM/SURGISCRN
					16539010	12/12/17	1,229.49	RSV/FLO/STREP/VACUETTE
					17103192	12/20/17	336.89	CONFIDENCE SYSTM/SURGISCR
					17191772	12/21/17	58.17	ECLIPSE NEEDLE
					17189840	12/21/17	356.88	6PANEL DRG/FLU
					17349252	12/24/17	361.89	LINEARITY SET D-DIMER
OPR	050450	01/12/18	679.26	MEDLINE INDUSTRIES INC	1841661783	12/30/17	66.14	PATIENT BELONGINGS
					1841740632	01/03/18	105.00	NITRAZINE INDICTR/URINAL/
					1841740631	01/03/18	508.12	LPH CARAFE
OPR	050451	01/12/18	7,962.75	MICHAEL TAYLOR	4845	12/01/17	7,449.00	IT CONTRACT
					4849	12/31/17	513.75	EMAIL DEC
OPR	050452	01/12/18	675.00	NRBA	84442 2018	01/02/18	675.00	ANNUAL DUES
OPR	050453	01/12/18	112.90	OVERHEAD DOOR	01/05/18	01/05/18	112.90	EMS BLDG REMOTES/BELTS
OPR	050454	01/12/18	310.96	OWENS & MIRON	2033813554	01/03/18	310.96	BANDAGE/EMESIS BAG/CO2 DE
OPR	050455	01/12/18	149.24	PARKER LUMBER	DEC 17	12/31/17	149.24	SUPPLIES
OPR	050456	01/12/18	256.30	PERDUE BRANDON FIELDER	DEC 17	12/31/17	256.30	DELINQUENT TAX COLLECTION
OPR	050457	01/12/18	791.96	PROVANTAGE	8061519	01/02/18	59.14	BATTERY PACK/BLANK INK CA
					8061521	01/02/18	359.16	BLK TONER/DRUM
					8061523	01/02/18	373.66	BLK CARTRIDGE/BLACK TONER
OPR	050458	01/12/18	888.00	QUIDEL CORPORATION	SLS10247099	12/27/17	288.00	TRIAGE KIT
					SLS10249570	01/03/18	600.00	TRGE CARDI PNL BNP
OPR	050459	01/12/18	2,356.00	REED CLAYTON WEEKER & H	12578	12/31/17	646.00	SAFE HARBOR/PRAOS HEALTH
					12579	12/31/17	1,710.00	GRIFFIN PHY AGMT
OPR	050460	01/12/18	8,376.83	SIEMENS FINANCIAL SERVI	4641501	12/30/17	8,376.83	CT ISE #53292 PHT#5
OPR	050461	01/12/18	9,759.59	SIEMENS MEDICAL SOLUTIO	115546333	01/01/18	9,759.59	MRI MAINT/MAMMO MAINT
OPR	050462	01/12/18	67.95	SMALLING ROY	01/06/18	01/06/18	67.95	HOSPICE PATIENT VISIT
OPR	050463	01/12/18	1,225.00	SMITH FLOORS	0013609	01/04/18	1,225.00	TRIM WORK-CT/X-RAY ROOM
OPR	050464	01/12/18	26.00	SUTTON COUNTY CLERK	203650+	01/09/18	26.00	MVA LIEN JIMENEZ
OPR	050465	01/12/18	136.15	TEXAS CHILD SUPPORT SOU	01/12/18	01/12/18	136.15	ID 00136008273204 PR END
OPR	050466	01/12/18	4,077.00	TEXAS HOSPITAL INS EXCH	MC AUDIT	12/31/17	4,077.00	WORKMAN'S COMP INS AUDIT
OPR	050467	01/12/18	70.00	UNITED BLOOD SERVICES	3502479	12/31/17	70.00	RESTOCKING FEE
OPR	050468	01/12/18	891.12	WESTERN PETROLEUM	1716170	12/31/17	891.12	FUEL
OPR	050469	01/12/18	25.00	PAJESTKA MD, CHARLES	01/12/18	01/12/18	25.00	DEDUCT PR END 12/06/18
OPR	050470	01/12/18	11,080.98	PAJESTKA MD, CHARLES	01/03/18	01/03/18	1,046.83	ER PHY COV 01/03/18
					01/05-09-18	01/09/18	9,234.15	ER PHY COV 01/05,06,07,08
OPR	050471	01/12/18	137.50	SANCHEZ JACINDA	12/29-01/04	01/04/18	137.50	ZUREA INSTR
OPR	050472	01/12/18	1,219.76	WESTERN PETROLEUM	1715326	12/15/17	1,219.76	FUEL
OPR	050473	01/12/18	2,385.35	FISHER HEALTHCARE	2788527	12/04/17	124.25	ULTRA STRP A
					4013638	12/11/17	99.45	PYLORI CNRL
					4420094	12/11/17	132.86	CBMTRK LVL 2 3
					4222068	12/12/17	112.57	TRICONTROLS LVL 1 3
					5336266	12/21/17	114.83	ALCHL AMMONIA
					5171084	12/20/17	559.64	CARDIOTHORONE LVL 1 2 3
					5170177	12/20/17	726.69	GMNI-IMMUNE CNTRL LVL 1 2
					5336267	12/21/17	133.36	ULT HCG COMBO
					5804897	12/27/17	203.76	CBMTRK LVL 1 2

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					5931782	12/28/17	177.94	CIBTRK ASYD LVL 3
OPR	050474	01/19/18	4,142.50	DEVILS RIVER NEWS	2133	11/30/17	2,745.00	NEWSPAPER ADV
					2161	12/31/17	1,397.50	ADVERTISING
OPR	050475	01/19/18	888.16	ENCLARA PHARMACIA INC	265111	12/31/17	888.16	RX HOSPICE PATIENT DEC
OPR	050476	01/19/18	374.39	GRAVES JOHN	12/16/17	12/16/17	208.65	TRAVEL -PRAOS NURSING PLA
					12/23/17	12/23/17	123.05	MCCAMEY COLLABORATION MEE
					01/13/18	01/13/18	42.69	ADAPTIVE MEDICAL PARTNER
OPR	050477	01/19/18	529.55	HOSPICE CLOUD	11000.6188	12/31/17	529.55	HOSPICE DNE DEC
OPR	050478	01/19/18	30.00	M'MODAL SERVICES LTD	1N990734035	12/31/17	30.00	Q4-2017 FLUENCY DIRECT CI
OPR	050479	01/19/18	56,979.36	TEXAS CO & DIST RETIREM	DEC 17	12/31/17	56,979.36	DECEMBER RETIREMENT
OPR	050480	01/19/18	8,974.12	AMERISOURCE BERGTH DALL	930326282	01/02/18	6,618.26	TNK/CEFTRIAXONE/KENALOG
					930589261	01/05/18	5.70	POLETHYLEN GLYCOL
					930529787	01/05/18	90.10	EPINEPHRINE
					930589262	01/05/18	959.62	KENALOG/ADVAIR/AZITHROMY/
					930653085	01/09/18	27.70	ALUM HYD/BACITRACIN/HINTO
					930653086	01/09/18	525.44	MUKULIN/ACYCLOVIR/ADVAIR/
					930728094	01/10/18	5.47	TRAMADOL
					930728093	01/10/18	17.54	CITRACAL/METAMUCIL
					930728095	01/10/18	591.54	FAMOTIDINE/ACTYCLOVIR/FLOV
					586059578	01/10/18	90.10CR	EPINEPHRINE
					586059579	01/11/18	91.36	EPINEPHRINE
					930867533	01/12/18	25.07	DOCUSATE CALCIUM/FERROUS
					930867534	01/12/18	106.40	CEFPROZIL/LOSARTAN POT/ME
OPR	050481	01/19/18	822.66	BAXTER HEALTHCARE CORP	57616715	01/03/18	668.67	MED SET/FLO SOLN SET/OL P
					57669423	01/08/18	117.95	NACL INJ
					57686223	01/09/18	36.04	SOD CHL
OPR	050482	01/19/18	588.10	COFFMAN KELSEY	01/19/18	01/01/91	588.10	707 2 2ND REND/UTILITIES/
OPR	050483	01/19/18	692.25	CONOLY, PAUL	01/14/18	01/14/18	692.25	PHARMACIST
OPR	050484	01/19/18	39.97	DEVILS RIVER AUTO PARTS	15338-2574	01/16/18	39.97	DIESEL EXHAUST FLD/ANTIFR
OPR	050485	01/19/18	3,399.20	HEALTHSTREAM INC	0098308	01/12/18	3,399.20	BIS/ACLS
OPR	050486	01/19/18	235.00	MEDSHARPS	1144010418	01/04/18	235.00	MEDICAL WASTE DISPOSAL
OPR	050487	01/19/18	2,000.00	PEREZ PEDRO	012679	01/12/18	2,000.00	PMT #1 APT REMODEL
OPR	050488	01/19/18	124.39	SOLT MICHELLE	01/19/18	01/19/18	124.39	APT#3 DEP REND/PET/CLNR/U
OPR	050489	01/19/18	2,083.33	SONORA ISD	228	01/02/18	2,083.33	SONORA ISD TRAINER JAN
OPR	050490	01/19/18	265.00	TEXAS ASSOCIATION HOME	01/01/18	01/01/18	265.00	2018 DUES 2/6
OPR	050491	01/19/18	9,471.60	TXU ENERGY	054552102111	01/12/18	9,471.60	
OPR	050492	01/19/18	1,984.85	VERIZON SOUTHWEST	26263918	01/08/18	1,984.85	DATA LINE
OPR	050493	01/24/18	927.34	ASTMA				
OPR	050494	01/24/18	2,373.17	BLUE CROSS BLUE SHIELD				
OPR	050495	01/24/18	199.08	HERNANDEZ SAMUEL DAVID				
OPR	050496	01/24/18	200.00	SULLIVAN ROYLAN M				
OPR	050497	01/24/18	42.96	WEBSTER BAROLYNN W				
OPR	050498	01/26/18	421.00	ADKINS SEPTIC SERVICES	12444	01/15/18	421.00	CLEAN GREASE TRAPE KITCHE
OPR	050499	01/26/18	2,394.32	AFLAC	059397	01/26/18	2,394.32	ELECTIVE INS FEB
OPR	050500	01/26/18	976.77	ASG DBA ADVANCED SERVIC	20016	01/22/18	976.77	RFR TRAIINE CHILLER
OPR	050501	01/26/18	305.18	AT&T	6659698303	01/11/18	305.18	LONG DISTANCE CHARGES
OPR	050502	01/26/18	361.10	BAXTER HEALTHCARE CORP	57538080	12/29/17	54.60	SOD CHL
					57686974	01/09/18	189.03	SECONDARY SET/FLO SOLN
					57754307	01/15/18	60.73	LACTATED RINGER
					57823306	01/19/18	56.74	SOD CHL
OPR	050503	01/26/18	935.05	BOURDTREE MEDICAL	52734784	01/05/18	21.50	ET TUBE

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GLCKREG

BANK--CHECK				INVOICE				
CODE	NUMBER	DATE	AMOUNT	PAYEE	NUMBER	DATE	AMOUNT	COMMENTS
					82734785	01/05/18	699.96	TRACHEOTOMY DEVICE
					82736445	01/08/18	34.49	PAPER RECORDER
					82738365	01/09/18	45.54	RESTRAINT STRAP
					82740056	01/10/18	23.70	ET TUBE
					82741548	01/11/18	86.99	THORACIC CATH
					82742658	01/12/18	22.87	CNTRL SOLUTION
OPR	050504	01/26/18	1,606.27	CARDINAL HEALTH	7078468899	01/04/18	16.79	STRIDGE
					7078468897	01/04/18	261.14	SALINE STRINGE/SUTURE/NEE
					7078685414	01/09/18	862.31	IV CATH/NEEDLE/ICE BAG/WH
					7078798047	01/11/18	84.15	HEEL PROTECTOR
					7078853049	01/12/18	381.88	IV CATH
OPR	050505	01/26/18	150.00	COMPUTEREASE LIMITED	0147820-20180122	01/22/18	150.00	WELLNESS CENTER SOFTHRE
OPR	050506	01/26/18	692.25	COROLY, PAUL	01/20/18	01/20/18	692.25	PHARMACIST
OPR	050507	01/26/18	4.36	FEDERAL EXPRESS CORPORA	6-060-50907	01/18/18	4.36	SHIPPING FEES
OPR	050508	01/26/18	2,574.20	FLOOR STORE	108039	01/18/18	2,574.20	RPLCE CARPET 707 E 2ND
OPR	050509	01/26/18	115.90	FRONTIER COMMUNICATIONS	JAN 18FAX	01/16/18	115.90	FAX LINES
OPR	050510	01/26/18	130.30	GRAINGER INC	9670144990	01/16/18	130.30	ICE MELT
OPR	050511	01/26/18	109.81	GRAVES JOHN	01/27/18	01/26/18	109.81	ADAPTIVE MEDICAL/SAN ANGE
OPR	050512	01/26/18	350.00	HRM USA INC	200184672	01/15/18	350.00	PEDOMETERS
OPR	050513	01/26/18	1,147.92	HUMANA	FEE 18	01/26/18	1,147.92	ELECTIVE DENTAL FEE
OPR	050514	01/26/18	10,216.20	MARATHON FITNESS	070013588	01/08/18	10,216.20	TREADMILL W/VIEWING SCANS
OPR	050515	01/26/18	94.68	MEDLINE INDUSTRIES INC	1841906031	01/04/18	94.68	SANITIZER
OPR	050516	01/26/18	304.20	METLIFE	FEE 18	01/26/18	304.20	ELECTIVE VISION FEE
OPR	050517	01/26/18	640.66	OWENS & MINOR	2034024462	01/10/18	468.95	NEBULIZER/BANDAGE/SPEC PA
					2034224283	01/17/18	12.56	CREAM SNEEN
					2034236416	01/17/18	159.15	TABLE PAPER/GAUZE/SPECULA
OPR	050518	01/26/18	25.00	PAJESTKA MD, CHARLES	01/26/18	01/26/18	25.00	DEDUCT PR END 01/20
OPR	050519	01/26/18	182.00	PATHOLOGY REFERENCE LAB	LMRMRX1712	01/10/18	182.00	REFERENCE LAB CRGS DEC
OPR	050520	01/26/18	20.09	PBC	10062644601	01/11/18	20.09	INK PAD KIT
OPR	050521	01/26/18	366.81	PERFORMANCE HEALTH	1N89898026	01/16/18	366.81	THERABAND X4
OPR	050522	01/26/18	250.95	PHYSICIANS' FEE REFEREM	SM3769	01/08/18	250.95	PHY FEE REFERENCE CD
OPR	050523	01/26/18	18.31	PROVANTAGE	8070882	01/17/18	18.31	USB 3.0 USB
OPR	050524	01/26/18	600.00	RESERVE ACCOUNT	01/26/18	01/26/18	600.00	POSTAGE 29703642
OPR	050525	01/26/18	549.95	SANCHEZ JACINDA	01/8-17/18	01/17/18	500.00	ZUMBA INSTR 01/8-17
					01/26/18	01/26/18	49.95	WEIGHTS X5
OPR	050526	01/26/18	250.00	SCHLEICHER COUNTY LIVES	01/19/18	01/19/18	250.00	DONATION LIVESTOCK&FOOD
OPR	050527	01/26/18	16,645.00	SHAART MEDICAL SYSTEMS	3900	01/17/18	16,645.00	PACS MAINT APR 18-MAR 19
OPR	050528	01/26/18	26.00	SUTTON COUNTY CLERK	207367+	01/26/18	26.00	MVA LIEN ABREGO-MORALES
OPR	050529	01/26/18	136.15	TEXAS CHILD SUPPORT SDU	01/26/18	01/26/18	136.15	ID 00136008273284 PR END
OPR	050530	01/26/18	1,972.00	TEXAS DEPT STATE HEALTH	R01253 18	01/26/18	1,972.00	CT/RADIOLOGY LICENSE
OPR	050531	01/26/18	151.25	UNITED BLOOD SERVICES	3507479	01/16/18	151.25	HANDLING FEES
OPR	050532	01/26/18	4,166.67	WALTER GORDY DAY MD	JAN 18	01/26/18	4,166.67	MEDICAL DIRECTOR SMC JANU
OPR	050533	01/26/18	180.00	WEST CENTRAL WIRELESS	40720018	01/16/18	180.00	WIRELESS PHONES
OPR	050534	01/26/18	1,454.01	WEST TEXAS GAS	JAN 18	01/19/18	1,454.01	
OPR	050535	01/26/18	1,118.09	WESTERN PETROLEUM	1717053	01/15/18	1,118.09	FUEL
OPR	050536	01/26/18	121.77	BLUE CROSS BLUE SHIELD				
OPR	050537	01/26/18	166.96	UNITED HEALTHCARE INS C				
OPR	050538	01/29/18	100.00	SOLT MICHELLE	01/29/18	01/29/18	100.00	CORRECTION TO DEPOSIT RFM
OPR	050539	01/29/18	22.77	CASHIER/TEXAS WORKFORCE	4QTR 17	01/29/18	22.77	UNEMP TAX 4TH QTR 2017

TOTALS: 372,557.90

(Exhibit B)

QAAPPI

Alvis F. Johnson
Home Health & Hospice

July 2016

to

December 2017



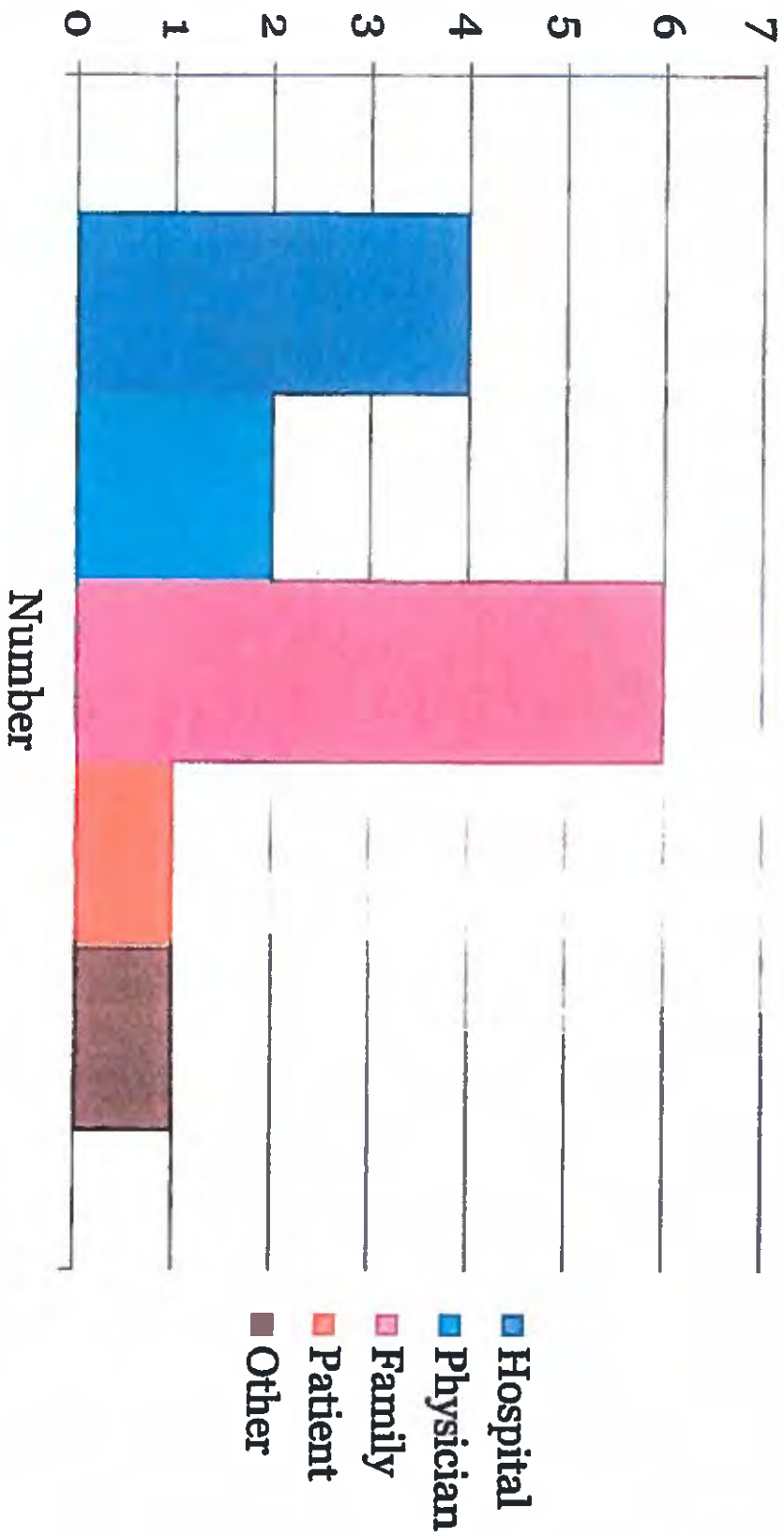
QUALITY ASSURANCE

quality

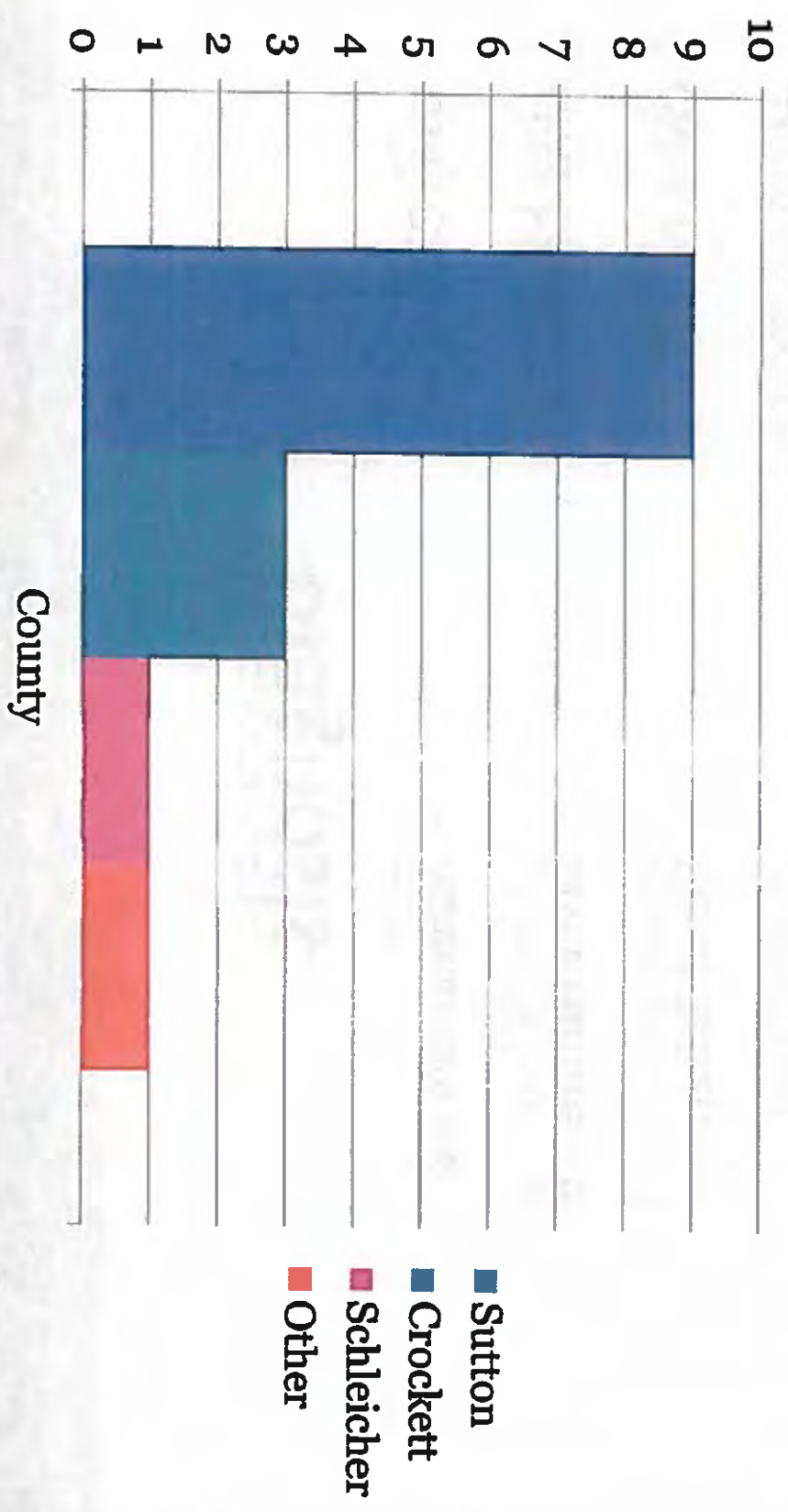


assurance

Referral Source



Residence Counties



Diagnosis

- Lung Cancer = 3
- Liver Cancer = 1
- Colon Cancer = 1
- Thyroid Cancer = 1
- Brain Cancer = 1
- Alzheimer's = 2
- Liver Failure = 2
- Renal Failure – 1
- Hemorrhagic Stroke = 1
- Advanced COPD = 1

Complaints

- There have been no patient complaints.

Adverse Events

Definition: the act of doing something wrong OR failure to do the right thing

- NONE
- Near Misses: A patient is exposed to a hazardous situation, but does not experience harm either through luck or early detection.
 - NONE
- Errors: a broader term referring to any act of commission (doing something wrong) or omission (failing to do the right thing) that exposes patients to a potentially hazardous situation
 - None

Medication Incidents

Definition: drug reaction, ineffective drug therapy, side effects, drug interactions, duplicate therapy, medication omissions, dosage errors or nonadherence.

Some patients have duplicate therapies such as pain medications with specific instructions as to when one or the other is to be given. Many have been on these medications with long standing prescriptions.

- Norco, MS
- Nebulizer treatments and inhalers
- BP meds (multiple) (+Lasix)

All medications are reconciled and evaluated for effectiveness.



Patient Perceived Care

CHAPS issues surveys to patients and/or their families to inquire about the satisfaction of their care. However, since we have just recently become CHAP certified, our patients will now begin to participate.

Hospice Compare – we are not currently on this site for the same reason as above.

Patient Record Reviews

Two active patients:

No deficiencies found

Inactive patients admitted from

July to December:

Charts have been reviewed and
corrections have been made.

Hospice Items Sets (HIS) Measures

- **#1617 Patients Treated with an Opioid who are Given a Bowel Regimen**
- **#1634 Pain Screening**
- **#1637 Pain Assessment**
- **#1639 Dyspnea Screening**
- **#1638 Dyspnea Treatment**
- **#1641 Treatment Preferences**
- **#1647 Beliefs/Values Addressed (if desired by the patient)**
- **Hospice Visits when Death is Imminent**
- **#3235 Hospice and Palliative Care Composite Process Measure – Comprehensive Assessment at Admission**

Hospice Items Sets (HIS) Measures (cont)

Measures from the CAHPS Hospice Survey:

- Communication:
- Getting timely Help
- Treating patient with respect
- Emotional and Spiritual Support
- Help for pain and symptoms
- Training family to care for patient
- Rating of this Hospice
- Willing to recommend this Hospice



Ethical Issues

There have been no ethical issues reported or noted with current patients.

Policy & Procedures

There have been no changes to current policies and procedures since the policy review performed in 08/14/2017 when reviewed during the board meeting.



Agency's Program Issues:

Current:

Previous or Resolved:

Other Items

Completed:

Status in Billing Ability:

- Received Notice from CMS of acceptance.
- Received Notice from DADS of acceptance.
- Received Notice from Palmetto for EFT approval.

Pending:

- Access to Palmetto for claim submission – **Estimated date is March 31, 2018**
- Request a Submitter ID –
- Begin Billing – Estimated date to begin billing is approximately June 15th.

GOOD NEWS

1-800-445-6449

PALMETTO GBA

February 22, 2018

Summa County Hospital District
1001 Rossini Terrace
San Antonio, TX 78254

DCN: 18008003000841

Dear provider:

We are pleased to inform you that your initial Medicare Enrollment application is approved. Please refer to your National Provider Identifier (NPI) and Provider Transaction Access Number (PTAN).

To start billing, you must use your NPI on all Medicare claim submissions. Because the PTAN is not considered a Medicare legacy identifier, do not report it as an "other" provider identification number to the National Plan and Provider Enumeration System (NPPES).

Your PTAN has been activated and will be the required submission element for all inquiries to customer service representatives (CSR), written inquiry units, and the interactive voice response (IVR) system. The IVR allows you to inquire about claim status, beneficiary eligibility and transaction information.

Palmetto GBA is pleased to offer secure and fast access to your Medicare information through Palmetto GBA eServices. Through eServices you can securely submit forms, documents and payments; receive claim status/updates electronically via eDelivery; view beneficiary eligibility; claim status, online mailings and financial information and much more. Please visit our website at www.deltainformation.com to get started.

If you plan to file claims electronically, please complete the EDI enrollment application at www.deltainformation.com and submit to our EDI department.

Medicare Enrollment Information

Provider / Supplier Name: Summa County Hospital District
Practice location: 308 Hopkins Street, Somers, TX 76150
NPI: 102147630
PTAN: 7411709
Provider Type: Hospital
Effective Date: 09/19/2017
Medicare Year-End Cost Report Date: 12/31

Please verify the accuracy of your enrollment information.

You are required to submit updates and changes to your enrollment information in accordance with specified timelines pursuant to 42 CFR §424.516. Reportable changes include, but are not limited to, changes in: (1) legal business name (LBN)/tax identification number (TIN), (2) practice location, (3) ownership, (4) authorized/delegated officials, (5) changes in payment information such as electronic funds transfer information and (6) final adverse legal actions, including felony convictions, license suspensions or revocations, an exclusion or debarment from participation in Federal or State health care program, or a Medicare revocation by a different Medicare contractor.

Providers and suppliers may enroll or make changes to their existing enrollment in the Medicare program using the Internet-based Provider Enrollment, Chain and Organization System (PECOS). To apply via the Internet-based PECOS or to download the CMS-855 enrollment applications, go to <http://www.cms.hhs.gov/MedicareProviderSupEnroll>.

Providers and suppliers enrolled in Medicare are required to ensure strict compliance with Medicare regulations, including payment policy and coverage guidelines. CMS conducts numerous types of compliance reviews to ensure providers and suppliers are meeting this obligation. Please visit the Medicare Learning Network at <http://www.cms.gov/OutreachandEducation/MedicareLearningNetworkMLN/MLNProductsIndex.html> for further information about regulations and compliance reviews, as well as Continuing Medical Education (CME) courses for qualified providers.

Additional information about the Medicare program, including billing, fee schedules, and Medicare policies and regulations can be found at our Web site at www.palmettogba.com or the Centers for Medicare & Medicaid Services (CMS) Web site at <http://www.cms.hhs.gov/medicare.asp>.

If you have any questions, please contact our Provider Contact Center at (855) 696-0705 between the hours of 8:00 A.M. and 4:30 P.M. ET.

Sincerely,

Marilyn Wilson

Provider Enrollment Analyst

Questions?

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मार्क



PB | PERDUE BRANDON
ATTORNEYS AT LAW

1031 ANDREWS HWY, SUITE 210
MIDLAND, TEXAS 79701
TELEPHONE 432-522-2427
FAX 432-699-7884
www.pbfc.com

W. TRACY CRITES, JR.
Attorney at Law

January 26, 2018

Sutton County Hospital District
Attn: John Graves
308 Hudspeth St.
Sonora, TX 76950

RE: Approval/Denial of Bid for Purchase of Property Held in Trust by City of Sonora

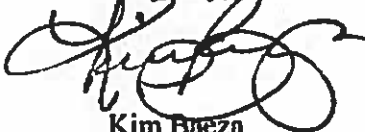
Dear Mr. Graves,

Our firm contracts with Sutton County Appraisal District for the collection of delinquent property taxes. The bidders on the attached sheets have recently submitted bids for the purchase of trust property that was struck-off to City of Sonora for foreclosed delinquent property taxes. Each taxing entity having an interest in a property must approve a bid in order for the bidder to be awarded a property. Please be advised that accepting a bid would allow the property to be placed back on the tax roll, and that the Commissioners Court may reject a bid for any reason.

Please place each property on the Hospital District's agenda as a separate item for consideration, and advise if you would like me to appear in person. **Please send me notification of acceptance or denial of each bid** by email at kbaeza@pbfc.com.

Your help and consideration are greatly appreciated. If you have any questions or concerns, please feel free to contact me.

Sincerely,



Kim Bueza
Office Manager

PURCHASE BID FOR SUTTON COUNTY TRUST PROPERTY

BID INFORMATION (please print or type)

Tax ID Number of property: R100956

Legal description of property: NW40' of Lot 5
Blk 59A South Heights

Amount Bid: \$ 5,500

TERMS AND CONDITIONS:

1. All bids for the purchase of real property held in trust must be approved by all applicable taxing entities prior to the issuance of a tax deed to the approved bidder.
2. No bidder who currently owes delinquent taxes can receive a tax deed until all delinquent taxes have been paid in full. A taxing entity may elect to withhold its approval of a bid until the bidder has paid his/her delinquent taxes in full.
3. In the event a bidder is notified by the taxing entity that his/her bid has been approved by the appropriate taxing entities, he/she must tender a cashier's check or money order for the bid amount within 10 days, made payable to SUTTON COUNTY APPRAISAL DISTRICT. He/she must tender at the same time a separate cashier's check or money order made payable to SUTTON COUNTY CLERK in the amount of \$34.00 in order to cover the cost of recording the tax deed. Please note that the cost of recording is not controlled by the taxing entities and may change in the future.
4. All property held in trust by Sutton County is sold AS-IS without any warranties, express or implied. ALL SALES ARE FINAL.

BIDDER INFORMATION

Name of Bidder: Arturo Fuentes

Street Address: 609 S. Water

City, State, Zip: Sawyer, TX 760950

Phone number: 432-530-5837

Signature of bidder: [Signature]

Trust Property Report

Trustee: City of Sonora, In Trust

Property Number: R100956

Address: 610 Orient

Legal Description: Being the NW 40' of Lot5, Block 59A, South Heights Addition, Town of Sonora, Sutton County. Texas; being more particularly described in a Warranty Deed recorded in Volume 298, Page 744 in the Deed Records of Sutton County, Texas.

Bid Amount: \$5,500.00

Current Appraised Value: \$40,350.00

Bidder: Arturo Fuentes

(Exhibit E)

PB | PERDUE BRANDON
ATTORNEYS AT LAW

1031 ANDREWS HWY, SUITE 210
MIDLAND, TEXAS 79701
TELEPHONE 432-522-2427
FAX 432-699-7884
www.pbfc.com

W. TRACY CRITES, JR.
Attorney at Law

January 26, 2018

Sutton County Hospital District
Attn: John Graves
308 Hudspeth St.
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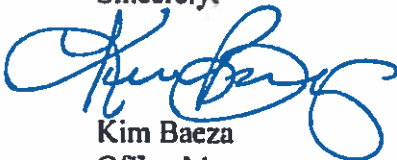
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Please place each property on the Hospital District's agenda as a separate item for consideration, and advise if you would like me to appear in person. **Please send me notification of acceptance or denial of each bid** by email at kbacza@pbfc.com.

Your help and consideration are greatly appreciated. If you have any questions or concerns, please feel free to contact me.

Sincerely,



Kim Baeza
Office Manager

PURCHASE BID FOR SUTTON COUNTY TRUST PROPERTY

BID INFORMATION (please print or type)

Tax ID Number of property: R101528

Legal description of property: Lot 7 BIK W-35

Amount Bid: 5,555

TERMS AND CONDITIONS:

1. All bids for the purchase of real property held in trust must be approved by all applicable taxing entities prior to the issuance of a tax deed to the approved bidder.
2. No bidder who currently owes delinquent taxes can receive a tax deed until all delinquent taxes have been paid in full. A taxing entity may elect to withhold its approval of a bid until the bidder has paid his/her delinquent taxes in full.
3. In the event a bidder is notified by the taxing entity that his/her bid has been approved by the appropriate taxing entities, he/she must tender a cashier's check or money order for the bid amount within 10 days, made payable to SUTTON COUNTY APPRAISAL DISTRICT. He/she must tender at the same time a separate cashier's check or money order made payable to SUTTON COUNTY CLERK in the amount of \$34.00 in order to cover the cost of recording the tax deed. Please note that the cost of recording is not controlled by the taxing entities and may change in the future.
4. All property held in trust by Sutton County is sold AS-IS without any warranties, express or implied. ALL SALES ARE FINAL.

BIDDER INFORMATION

Name of Bidder: Stanley Clay Anderson

Street Address: _____

City, State, Zip: SOVEROT

Phone number: 325-226-3388 OR 87

Signature of bidder: Stanley Clay Anderson

Sutton County Appraisal District
 PROPERTY 1041528 R 09/09/1992
 Legal Description SONORA, BLOCK W35, LOT 7
 Ref ID: 01SONOW35 7 0001
 01SONOW35 7 0001

OWNER ID 309
 OWNERSHIP 100.00%

PROPERTY APPRAISAL INFORMATION 2018
 BROWN PAT
 ATTN: CHRISTINE B LOPEZ
 2101 GARDEN ST
 AUSTIN, TX 78702

SITUS 506 W 1ST STREET
 GENERAL
 LAST APPR. 2011
 LAST APPR. YR 02/28/2017
 NEXT INSP DATE 01/01/2020

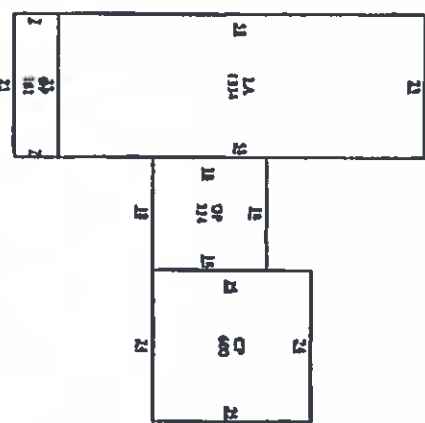
APPR VAL METHOD: Cost
 SKETCH for Improvement #1 (RESIDENTIAL)

UTILITIES
 TOPOGRAPHY
 ROAD ACCESS
 ZONING
 NEXT REASON

REMARKS
 Mr. Lopez was in the office 10-19-2012. Says house
 in bad shape inside - not suitable for renting. Yra

ISSUE DT PERMIT TYPE PERMIT AREA ST PERMIT VAL

SALE DT PRICE GRANTOR DEED INFO
 09/16/1966 ***** OT / 78 / 359



1. SUBD: SONO	100.00%	NRHD:SONORA	100.00%	IMPROVEMENT INFORMATION	ADJ VALUE	AG VALUE	AG CLASS	AG TABLE	AG UNIT PRG	AG VALUE
LA	LA	RM	RSTF	1,334.0	52.14	1	100%	0.15	10,430	0
OP	OP	R	7	181.0	7.30	1	100%	0.15	180	0
CP	CP	RM	7	600.0	14.08	1	100%	0.15	1,270	0
OP	OP	R	7	324.0	7.30	1	100%	0.15	380	0
STCD: A1				2,419.0	Homestic: N				12,240	0
				81,560					12,240	0

2. SUBD: SONO	100.00%	NRHD:SONORA	100.00%	LAND INFORMATION	IRR Value	Capacity	IRR Acres	OR Value	AG CLASS	AG TABLE	AG UNIT PRG	AG VALUE
LA	LA	RM	RSTF	1,334.0	52.14	1	100%	0.15	10,430	0	0	0
OP	OP	R	7	181.0	7.30	1	100%	0.15	180	0	0	0
CP	CP	RM	7	600.0	14.08	1	100%	0.15	1,270	0	0	0
OP	OP	R	7	324.0	7.30	1	100%	0.15	380	0	0	0
STCD: A1				2,419.0	Homestic: N				12,240	0	0	0
				81,560					12,240	0	0	0

Trust Property Report

Trustee: City of Sonora, In Trust

Property Number: R101528

Address: 506 W. 1st Street

Legal Description: Being Lot 7, Block W-35, Town of Sonora, Sutton County, Texas.

Bid Amount: \$5,555.00

Current Appraised Value: \$28,740.00

Bidder: Standley Clay Anderson

(Exhibit +)

Updated
2/26

CEO Report to the SCHD Board of Directors

February 26, 2018

1. Financial Risk Assessment for Jan (YTD)
2. Don Jolley has agreed to accept the position of physical therapist, will begin to overall on or about April 12. Jim Murphy will depart on or about April 23.
3. Nursing and EMS staffing shortages – causing increase expenses for PRNs and use of overtime.
4. Flu Season continues to keep the system busy.
5. Hudspeth Corporation (Ranch Board) Meetings.
6. Increased security measures.
7. Patient First Culture. Staff morale seems to be better; some are dissatisfied with compensation. Will need to review our position with verifiable and reliable markets for 2019.
8. Current website is out of compliance with ADA and the CMS mandate for emergency preparedness (§485.625, Condition of Participation for Critical Access Hospitals (CAHs)).
9. Sharon Holman, Board President, has asked to read aloud a statement.
10. Change in location of Board Meetings – County Courthouse Annex

P.O. Box 455
Sonora, TX 76950



(325) 387-2521
FAX: (325) 387-2396
www.sonora-hospital.org

CEO Report to the SCHD Board of Directors
February 26, 2018

1. **Financial Risk Assessment for Jan (YTD)**
2. **Don Jolley has agreed to accept the position of physical therapist, will begin to overall on or about April 12. Jim Murphy will depart on or about April 23.**
3. **Nursing and EMS staffing shortages – causing increase expenses for PRNs and use of overtime.**
4. **Flu Season continues to keep the system busy.**
5. **Hudspeth Corporation (Ranch Board) Meetings.**
6. **Increased security measures.**
7. **Patient First Culture. Staff morale seems to be better; some are dissatisfied with compensation. Will need to review our position with verifiable and reliable markets for 2019.**

February 26, 2018

Board President Comments:

In August of 2016 I reminded the board of directors, as elected trustees, the community at large puts their trust in us to uphold public policy, even in the most difficult times. To date the board has brought the district to legal standing ranging from policies & procedures, surveillance by state organizations, and ensuring all employment agreements have been reviewed for fair market value and approved by this body.

All the information I am about to discuss is substantiated by financials, minutes, and other miscellaneous documents. If anyone on the board would like to see the background information I am happy to present one on one.

Points I want to address this evening are:

- Old news becoming current news
 - Financial stability
 - Rural Health Clinic
 - Overall Accomplishments
1. With the upcoming elections it is our responsibility to adequately and satisfactorily answer questions from our constituents. I and other board members have been approached regarding actions and decisions of the past made by the board specific to Drs. Mark and Kristy Edwards. Let me remind of you of the facts. This is especially important for newer board members.
- a. In 2012 and 2013; a former hospital administrator executed three physician employment agreements without notifying the SCHD Board in advance or gaining approval.
 - b. Administrator ignored legal counsel's advice and did not consult with the Board
 - c. Agreements were not initially reviewed in accordance with Centers for Medicare and Medicaid (CMS) standards or for fair market value —agreements need to meet fair market value the entire time they are in place.
 - d. Administrator hired in late 2013 discovered physician agreements and reported to the board. Interim Administrator (Aug – Dec 2014) and current Administrator (Jan 2015) exclusive of one another had same concerns and continued to make the board aware of legal deficiencies.
 - e. Edwards' agreements were assessed for fair market value in 2016; agreements did not meet standards
 - f. Why did the Edwards' agreements not meet fair market value standards?

- i. District paid out an expense equivalent to 2.8 full-time physicians when the value or contribution in return equated to .8, or less than one full-time physician—substantiated by Dr. Jon Burroughs
 - ii. Per the basic tenants in the agreements each were to contribute 19.5 hours per week in the clinic and 3.5 24-hour periods per month sharing in the ER on-Call schedule.
 - iii. The Edwards failed to meet minimum CMS standards for qualified visits for each of the five years employed (2012 – 2016)—substantiated by CMS cost reports filed annually.
 - iv. The Edwards earned a combined compensation of \$791,414 in 2016, substantiated by hospital filed W2s.
 - v. Adding benefits increased the compensation total to \$892,331.
 - vi. The Edwards were provided full-family health insurance coverage by the district while all other employees were only provided individual coverage.
 - vii. Total cost of the employment agreements in 2016 after adding employer taxes and professional liability was \$972,651.
 - viii. If the Edwards were still employed under the same conditions as in 2016 the total cost is estimated to have been \$1,050,163 for 2018.
 - ix. Hence, the expenses outlined above when considering the contribution and value in return did not meet the fair market value standard. Expenses kept increasing while contribution and effort continually decreased.
 - g. The Edwards were asked to participate in the district's compensation freeze in 2016, like all other employees, but refused unless other considerations were accommodated.
 - h. Seeking to remedy the situation, the hospital district and physicians began the process of developing and negotiating new employment agreements in late 2016.
 - i. Wanting to keep the physicians employed the hospital district proposed employment agreements at the top end of fair market value; with expense and expected contribution and value to match.
 - j. The physicians chose not to provide a counter offer; instead they chose to mediate a severance agreement and resigned in December 2016.
 - k. At no time did the board prevent or preclude the Edwards from opening their own clinic in Sonora. Instead they chose to practice medicine in San Angelo.
2. Financial Stability
- a. The hospital district's financial position deteriorated beginning in 2013 and continued through 2016 losing an average of \$479,289 per year. This downturn is directly related to a former administrator executing without board review or approval three physician employment agreements with exorbitant payouts without matching contribution or value in return. Even with the lawsuit and severances paid out in 2016 the district more than doubled its financial position from the previous year, which is primarily attributed to lowering expenses for non-producing service lines; for example, the Rocksprings Clinic and closing the rural health clinic on Fridays when providers were not scheduled to see

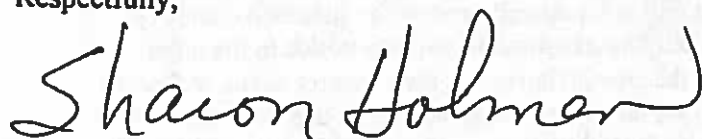
patients. Fortunately, now, it seems the worst is over with the largest growth occurring in 2017 at \$1,104,560.

- b. Hospital district taxes were raised in 2017 to support rising costs of healthcare in Sutton County. Sutton County's tax rate in comparison to other hospital districts in the State remains in the lower third tier. Schleicher County's tax rate, for example, is the highest rate legally allowed.
 - c. Rising healthcare costs impact Sutton County similar to all other health systems nationwide. Some examples are medical expenses rising faster than the rate of inflation, rising incidents of chronic illness and obesity, and complicated insurance plans confusing patients with fewer options. One example of a cost increase for the hospital district is employer paid health insurance for employees increased nearly 300% for 2018.
 - d. This board can be proud it approved a strategic plan with a path forward steadying expenses and providing for revenue growth options.
3. The rural health clinic has struggled financially since it opened in 2012. Between the years 2012 and 2016 the rural health clinic's net position ranged from a minus (-) \$624,000 to minus (-) \$924,000. The rural health clinic's net position improved \$210,000 in 2017 from the previous year, garnering the lowest loss in the clinic's history. The clinic between 2012 and 2016 experienced an average outmigration percentage of 73%, the highest in 2016 at 78%. Outmigration is the impact of people choosing to receive their care elsewhere. The clinic in 2017 reduced that percentage by 12.86%, meaning more people are choosing the rural health clinic as their choice for care. This statistic alone is a testament to the current staff; particularly, their selflessness in allowing to the greatest extent possible walk-ins and same day appointments.
4. We are moving toward meeting all the needs identified in the 2016 Community Health Needs Assessment to include:
- a. Radiological upgrade for five pieces of equipment, all Siemens products; 128 slice CT Scanner, Digital X-ray, portable X-ray, cardiac ultrasound, and general ultrasound. The hospital is now one hundred percent (100%) digital, which is required by 2019 to ensure maximum reimbursement under XR 29 standards for Medicare and Medicaid, and provides cost report advantages.
 - b. Upgraded hospital's telemetry system and current and impending standards of care under Medicare and Medicaid guidelines.
 - c. Re-opened the rural health clinic with two nurse practitioners under the medical direction of Dr. Gordy Day, to be replaced by Dr. Will Griffin in July of this year.
 - d. Improved the environment of safety for patients and staff by replacing carpet and old floors in the hospital, and both clinics A & B. This upgrade also controls the spread of infectious disease.
 - e. Upgraded the Electronic Health Record with improved modules and applications to improve both patient and staff satisfaction. The upgrade also allows us to attest in the future for Meaningful Use Stage 3.

- f. The Hospice agency recently received its accreditation and will soon begin to collect fees for both commercial and government payers.
- g. Executed a telemedicine agreement with Texas Tech University to provide specialty care telemedicine services in the rural health clinic; starting with dermatology and behavioral health.
- h. Provided additional access to the wellness center by lowering membership rates to more affordable levels and creating access to the entire community. We've added a health fitness consultant and resumed Zumba classes.
- i. The specialty care clinic has improved the number of offerings to include cardiology, orthopedics, urology, gastroenterology, hearing services, obstetrics and gynecology, workforce evaluations, and neurosurgery.
- j. We continue to be successful with the paramedic outreach program assisting the community with education, medication management, and general support.
- k. Since 2015 the District improved relationships and established collaborative partnerships with the Sonora Independent School District, Sutton County, Shannon Medical Center, San Angelo Community Medical Center, and most rural health systems in the Western Texas Region; specifically in the Permian Basin.
- l. Executed an agreement with PRAOS to provide nurse credentialing tracking and establish a wide network of PRN (temporary) nursing staff.

These accomplishments are a testament to the hard work and commitment by all the board members balancing public policy and the needs of the community at large.

Respectfully,



Sharon Holman
Board President

CONFIDENTIAL

avera eCARE® EMERGENCY SERVICES AGREEMENT

This Avera eCARE® Emergency Services Agreement (the "Services Agreement") is entered into on this ____ day of _____ 2018, between Avera Health, a South Dakota nonprofit corporation, located at 3900 West Avera Drive, Sioux Falls, South Dakota 57108 ("Avera") and Sutton County District Hospital d/b/a Lillian M. Hudspeth Memorial Hospital located at 308 Hudspeth Street, Sonora, Texas 76950 ("Hospital").

WHEREAS, Avera, through its employees, contracts with other providers, and affiliated health care facilities, provides Avera eCARE® Emergency services; and

WHEREAS, Hospital desires to contract with Avera to provide Avera eCARE® Emergency services to Hospital's patients; and

WHEREAS, all parties wish to cooperate in providing Avera eCARE® Emergency services as set forth in this Services Agreement.

THEREFORE, the parties agree as follows:

1. TERM AND TERMINATION.

This Services Agreement is effective for an initial term of three (3) years, beginning on [Month X, 20XX] ("Effective Date") and ending [Month X, 20XX] ("Initial Term"), subject to earlier termination as provided in this Services Agreement. Following the Initial Term, this Services Agreement will automatically renew for successive one (1) year terms ("Renewal Term"), unless either party provides written notice to the other party at least ninety (90) days prior to the conclusion of the then-current Term. After the second anniversary of the Effective Date, either party may terminate this Services Agreement without cause at any time by providing the other party with written notice of termination not less than ninety (90) days prior to such termination date. For the purposes of this Services Agreement, "Term" will be deemed to include the Initial Term and any Renewal Term(s).

This Services Agreement may be terminated by either party at any time "for cause" based upon a breach of material term or condition of this Services Agreement or its Exhibits, provided the breaching party shall be provided written notice of such breach describing the breach in reasonable detail and granted thirty (30) days from such notice to remedy the identified breach.

2. AVERA eCARE® EMERGENCY SERVICES.

Avera shall provide the following services for the provision of Avera eCARE® Emergency:

A. Avera eCARE® Emergency Installation Services will include but are not limited to the following:

- 1. Participate in conference calls with Hospital project staff throughout the implementation process. The frequency of such conference calls shall be as reasonably necessary for the effective implementation of Polycom audio and video equipment at Hospital.**
- 2. Provide Avera Information Technology ("IT") engineering support for dedicated circuit connectivity to Hospital, in conjunction with Hospital IT and third-party circuit vendor, including design, provisioning, and ongoing technical support.**
- 3. Provide IT hardware and software engineering support to Hospital, in conjunction with Hospital IT, including site survey, technical specifications design (including hardware requirements and internal facility wiring), and implementation support and testing of all associated equipment.**

B. Avera eCARE® Emergency Consultation Services shall include but may not be limited to the following:

- 1. Assign an Avera eCARE® manager who will work collaboratively with Hospital leadership and staff.**
- 2. Provide credentialing and privileging services as set forth in a separate Agreement for Credentialing and Privileging of Avera eCARE® Emergency Telemedicine Practitioners to be executed by Avera McKennan and Hospital.**
- 3. Ensure the timely licensing of Avera eCARE® Emergency physicians and nurses in accordance with licensure requirements in the state in which the patient is receiving services.**
- 4. Develop an implementation team to work collaboratively with Hospital teams and adhere to mutually agreed upon implementation timelines.**
- 5. Avera will conduct an initial education/planning session with Hospital's nursing management team, administrative team, physicians, and any other relevant Hospital employees or agents.**
- 6. An Avera eCARE® Emergency medical director will work collaboratively with Hospital physicians on Avera eCARE® Emergency protocol review and revisions.**

7. In collaboration with Hospital, Avera will document Hospital's Emergency Department set up, medications, equipment for the integration of Avera eCARE® Emergency into the care of Hospital patients.
8. Avera will provide onsite Avera eCARE® Emergency "go live" education for Hospital's nurses, physicians, administrative employees, and other clinical staff, as appropriate, who will be utilizing Avera eCARE® Emergency services.
9. Avera will provide change management support to develop internal trust and acclimation to Avera eCARE® Emergency program.
10. Provide Avera IT ongoing technical support for dedicated circuit connectivity to the Hospital, in conjunction with Hospital information technology ("IT") and third-party circuit vendor.
11. Provide opportunities to participate in regularly scheduled, Avera-led conference calls.
12. Provide ongoing change management support and consultation regarding the appropriate Hospital internal staffing compliment to support the Avera eCARE® Emergency program (including development of trust, acclimation, and workflow integration recommendations).
13. Collect and disseminate to Hospital evaluation and quality metrics. Additionally, this de-identified data may be disseminated to the larger stakeholder group.
14. Provide assistance in development of marketing strategy and external communication materials.

C. Avera eCARE® Emergency Services, as activated at Hospital's discretion by pressing the call button installed in Hospital's emergency department, shall include but may not be limited to the following:

1. Avera eCARE® Emergency physician and nursing staff availability using videoconferencing equipment on a 24 hour per day, seven days per week basis to respond to the needs of Hospital's emergency department patients.
2. Consultation services for emergent or care of patients presenting to Hospital's emergency department(s).
3. Patient transfer support, as necessary, including identification of accepting physician and air/critical care transportation, to an accepting facility.

4. Participate in daily connectivity and audio/video equipment testing between Avera eCARE® Emergency hub and Hospital.
5. In collaboration with Hospital, maintain updated documentation of Hospital's emergency department set up, medications, and equipment for the ongoing integration of Avera eCARE® Emergency into the care of Hospital's patients.
6. Provide "over the camera" education sessions for Hospital clinical staff who utilize Avera eCARE® Emergency services.
7. Collaborate with Hospital to utilize systems that meet or exceed the applicable current Joint Commission and Centers for Medicare and Medicaid Services standards for telemedicine/Avera eCARE® Emergency services.
8. Assist in the arrangement of consultations by other specialists in emergent or urgent situations, as appropriate.

3. HOSPITAL RESPONSIBILITIES.

Hospital agrees to the following Avera eCARE® Emergency responsibilities:

- A. Assign a primary point of contact with whom Avera eCARE® manager and Avera eCARE® Emergency hub will work collaboratively.
- B. Execute a separate Agreement for Credentialing and Privileging of Avera eCARE® Emergency Telemedicine Practitioners with Avera McKennan.
- C. Notify Avera prior to any Hospital information systems or security systems upgrades, changes, and maintenance schedules.
- D. Develop an implementation team to work collaboratively with Avera teams and adhere to mutually agreed upon implementation timelines.
- E. Accommodate the utilization of the Avera eCARE® Emergency program within the Hospital workflow and adhere to Avera eCARE® Emergency protocols.
- F. Activate Avera eCARE® Emergency service, at Hospital's discretion, by pressing the call button installed in Hospital emergency department. Hospital physician designates the level of Avera eCARE® Emergency support requested on a case by case basis and remains the primary provider.
- G. Place all documentation sent from the Avera eCARE® Emergency hub relative to a specific patient in that patient's medical record.

- H. Participate in daily connectivity and audio/video equipment testing between Hospital and Avera eCARE® Emergency hub.
- I. Provide all Hospital's applicable policies and procedures, including but not limited to emergency department or acute admission physician order sets (if applicable) to the emergency department as well as formulary and medication protocols. Ensure timely and complete communication of changes to Hospital's applicable policies and procedures.
- J. Provide Avera eCARE® Emergency clinical staff Electronic Medical Record (EMR) view access to patient history; admissions, discharges, and transfers; laboratory; and pharmacy to the extent available.
- K. Fund dedicated circuit between Hospital and Avera private data network with bandwidth appropriate to support Avera eCARE® Emergency service.
- L. Provide, fund, and maintain internal facility wiring to designated location(s) within Hospital necessary to support Avera eCARE® Emergency service.
- M. Pay the Avera eCARE® Emergency Service Fee referenced in Exhibit A of this Services Agreement and all associated fees regardless of utilization.
- N. Make available site-specific information related to Emergency Department logs, quality, and or process outcomes.
- O. When showcasing Avera eCARE® Emergency for purposes other than recruiting and internal operations, Hospital agrees to provide Avera timely notification prior to any occasion that may or will result in a "Competitor" of Avera eCARE® Emergency participating in a demonstration of Avera eCARE® Emergency services. For the purposes of this Services Agreement, a "Competitor" shall mean any person or entity that provides or intends to provide services or business software relating to telemedicine emergency services.
- P. While this Services Agreement is in effect, Hospital agrees and consents to the inclusion of Hospital's name and location in Avera eCARE® customer listings and service area maps. Hospital also agrees and consents to the use of Hospital's names in advertising Avera eCARE® services with Avera so long as all such advertising is approved by Hospital, as applicable, in writing and in advance. Hospital further agrees to abide by Avera's trademark guidelines as follows: Avera retains the right to use the trademark Avera eCARE®. No party may use the trade name stated above without the prior written consent of Avera.

4. **ADDITIONAL REPRESENTATIONS.**

- A. Each party shall maintain, at its sole cost and expense, the following insurance with required limits being minimum limits and which limits may not adequately

insure the exposure. Such insurance may be maintained through commercial underlying or excess insurance contracts, a plan of self-insurance approved by the facility governing body, a facility's participation in a state specific patient compensation fund or professional excess liability fund or a combination of any of the three. Evidence of required insurance shall be provided upon receipt of a written request:

1. General liability in the amount of One Million Dollars (\$1,000,000) per occurrence; and
 2. Professional liability insurance with minimum limits of One Million Dollars (\$1,000,000) per occurrence and Three Million Dollars (\$3,000,000) annual aggregate.
 3. Applicable state statutory limits for workers compensation.
 4. Without limiting any of the obligations or liabilities of Hospital, the parties shall carry and maintain, at its own expense including any applicable deductibles or retentions, as long as respective, applicable statutes of limitation or repose are in effect relating to the specific purposes of this Services Agreement, Network Security insurance with limits of not less than Five Million Dollars (\$5,000,000) for each occurrence and an annual aggregate of Five Million Dollars (\$5,000,000) covering claims involving privacy violations, information theft, damage to or destruction of electronic information, intentional and/or unintentional release of private information, alteration of electronic information, extortion and network security. Such coverage shall provide twelve months of "credit watch" coverage for individuals whose protected health information has been inappropriately accessed.
 5. In the event either party procures a "claims-made" policy to meet the insurance requirements herein, such party agrees, following the termination of this Services Agreement, to purchase an indefinite extended reporting endorsement "Tail" or to provide continuing coverage as required in this Services Agreement.
- B. For purposes of this Services Agreement, the parties agree that their respective employees are not employees of the other party and are not eligible for workers' compensation coverage carried by the other party. Each party agrees to provide for its employees necessary workers' compensation protection, as required by law.
- C. Regarding the Avera eCARE® Emergency Equipment listed in Exhibit A, as such exhibit may be amended or replaced from time to time by mutual written agreement of the parties, it is understood and agreed by the parties as follows:

1. Avera shall remain the sole owner of the Avera eCARE[®] Emergency Equipment.
 2. Avera shall maintain a service plan for the Avera eCARE[®] Emergency Equipment. Such plan is intended to provide replacement parts/equipment and software updates/upgrades as needed based on reasonable operation of equipment.
 3. Hospital shall insure the Avera eCARE[®] Emergency Equipment. Such insurance coverage shall provide replacement cost coverage with Avera named a loss payee as its interests appear. Exhibit A provides replacement cost values which are subject to increase. Hospital shall be responsible for any deductible maintained.
 4. Hospital is responsible for the internal wiring to and installation of Avera eCARE[®] Emergency Equipment in designated location within Hospital.
 5. Hospital shall, at Hospital's cost, return to Avera the Avera eCARE[®] Emergency Equipment, in good working condition, within sixty (60) days after the conclusion of the Term of this Services Agreement.
- D. The parties agree to maintain proper compliance with applicable state and federal laws, ordinances, regulations, Centers for Medicare and Medicaid Services, and The Joint Commission standards associated with telemedicine services.

5. GENERAL PROVISIONS.

- A. **Confidentiality.** All data and information furnished between the parties shall be regarded as confidential, shall remain the sole property of the party initially providing the information, and shall be held in confidence and safekeeping for the sole use of the parties under the terms of this Services Agreement. This undertaking expressly survives termination of this Services Agreement.
- B. **Assignment.** Neither this Services Agreement nor any rights or obligations hereunder shall be assigned by any party without the prior written consent of the other parties, except that this Services Agreement may be assigned by Avera to the survivor in any merger or other business combination including any party, or to the purchaser of substantially all of the assets of any party, or to an entity controlled by or under common control with Avera.
- B. **Participation in Government Programs.** The parties represent and warrant that their respective officers, directors and employees (a) are not currently excluded, debarred, or otherwise ineligible to participate in the federal health care programs as defined in 42 USC § 1320a-7b(f) (the "Federal Healthcare Programs"); (b) have not been convicted of a criminal offense related to the provision of

healthcare items or services but have not yet been excluded, debarred, or otherwise declared ineligible to participate in the Federal Healthcare Programs, and (c) are not, to the best of its knowledge, under investigation or otherwise aware of any circumstances which may result in a party being excluded from participation in the Federal Healthcare Programs. This shall be an ongoing representation and warranty during the term of this Agreement and the party shall immediately notify the other party of any change in the status of the representations and warranty set forth in this section. Any breach of this section shall give a party the right to terminate this immediately for cause.

- D. Notices. Any notice or other communication required or permitted under this Services Agreement shall be in writing and shall be deemed to have been given on the date delivered personally or deposited in the United States Postal Service, certified mail, return receipt requested, with adequate postage affixed, addressed as follows:

Avera: Avera
3900 West Avera Drive
Sioux Falls, SD 57108
ATTN: President and CEO

With a copy to: Avera eCARE®
4500 North Lewis Avenue
Sioux Falls, SD 57104
ATTN: Contract Department

Facility: Lillian M. Hudspeth Memorial Hospital
P.O. Box 452
Sopora, TX 76950
ATTN: President and CEO

Any party may change its address for notices under this Services Agreement by giving written notice of such change to the other parties in accordance with the terms of this paragraph.

- E. Governing Law. This Services Agreement and the rights and obligations to the parties hereunder shall be construed and governed by the laws of the State of South Dakota and venue of any proceedings arising hereunder shall be in said state.
- F. Integration of Terms. This Services Agreement constitutes the entire agreement between the parties with respect to its subject matter. It supersedes any prior agreement or understanding between them, and it may not be modified or amended except by a writing executed by both parties.

- G. Medicare Access.** In accordance with 42 U.S.C. § 1395x(v)(1)(i) & (ii), until the expiration of four (4) years after the furnishing of services under this Services Agreement, the parties shall make available, upon written request by the Secretary, U.S. Department of Health and Human Services or upon request by the U.S. Comptroller General, or any of their duly authorized representatives, the contracts, books, documents and records that are necessary to certify the nature and extent of costs of any agreement between the parties.

In the event of a request for access under the cited provisions, the parties agree to notify each other immediately and to consult with each other regarding what response will be made to the request.

In the event that a party fails to comply with the terms and provisions of this agreement relating to the retention and production of documents, that party agrees to indemnify and make whole the other parties for any third-party reimbursement it may lose as the result of the refusal of that party or its subcontractor to maintain or produce documents in accordance with the provisions herein.

The provisions relating to the retention and production of documents set forth herein is included because of the possible application of Section 1861(v)(1)(I) of the Social Security Act to such agreements or contracts between the parties, and if this Section should be found to be inapplicable, then these clauses shall be deemed to be inoperative and without force and effect.

- H. Independent Contractor.** Avera and Hospital agree that the services to be rendered by Avera (through its designees) under the terms of agreement are the services of a professional working as an independent contractor and nothing under this Services Agreement is intended nor shall be construed to create between Hospital and Avera an employer/employee relationship, a joint venture relationship, or a lease or landlord/tenant relationship, or to allow Hospital to exercise control or direction over the manner or method by which Avera provides services that are the subject matter of this Services Agreement, provided that such services are rendered in a professional and competent manner in keeping with the policies and directives of Hospital. Avera understands that Hospital will not pay or withhold on behalf of Avera any sums for federal or state income tax, any other federal or state tax, unemployment insurance, social security or any other withholding pursuant to any law or requirement and that all such payments and withholdings are the sole responsibility of Avera. In the event a claim, demand, or action is brought against Hospital for such taxes, premiums or other withholdings, Avera agrees to indemnify and hold harmless Hospital for such claim and any related expenses (including attorney's fees).

- I. Indemnification.** Avera agrees to hold harmless and indemnify Hospital, its officers, agents and employees, from and against any and all actions, suits, damages, liability or other proceedings which may arise as the result of the negligence, misconduct, error or omission of any officer, agent or employee of

Avera.

Hospital agrees to hold harmless and indemnify Avera, its officers, agents and employees, from and against any and all actions, suits, damages, liability or other proceedings which may arise as the result of the negligence, misconduct, error or omission of any officer, agent or employee of Hospital.

NOW, THEREFORE, the parties agree to be bound to the above terms and conditions by signing below.

AVERA HEALTH

SUTTON COUNTY DISTRICT
HOSPITAL D/B/A LILLIAN M.
HUDSPETH MEMORIAL
HOSPITAL

By: _____
John T. Porter
Its: President and CEO

By: _____
John Graves
Its: CEO

SAMPLE

Exhibit A

Costs for Avera eCARE® Emergency Services

1. Avera eCARE® Emergency Installation Services Fee:

This one-time fee of Six Thousand Dollars (\$6,000) is for the technical services set forth in Section 2.A. of this Services Agreement. The Avera eCARE® Emergency Installation Services Fee is due within Thirty (30) days after signing this Services Agreement.

2. Avera eCARE® Emergency Service Fee:

This fee is for the Avera eCARE® Emergency Services set forth in Section 2.B. and Section 2.C. of this Services Agreement. The Avera eCARE® Emergency Services Fee is payable in the amount of Four Thousand Nine Hundred Ninety Dollars (\$4,990) monthly starting on the go-live date. Hospital will remit payment to Avera for the Avera eCARE® Emergency Services Fee within thirty (30) days of invoice. The Avera eCARE® Emergency Services Fee will be increased three percent (3%) annually beginning on the first of the month following the first anniversary of the go-live date.

Exhibit B

Avera eCARE® Emergency Equipment

Subject to change based on on-site assessment.

Avera eCARE® Emergency Equipment List		Value
X	\$.....
X	\$.....
X	\$.....
X	\$.....
X	\$.....
X	\$.....
X	\$.....
X	\$.....
X	\$.....
X	\$.....
Approximate Replacement Cost Value		\$.....

Accepted by both parties effective the latter of the two signatory dates below:

AVERA HEALTH

**SUTTON COUNTY DISTRICT
HOSPITAL D/B/A LILLIAN M.
HUDSPETH MEMORIAL
HOSPITAL**

By: _____

By: _____

Title: _____

Title: _____

Date: _____

Date: _____



Avera eCARE Emergency Clinical Assessment Information Guide

Our History

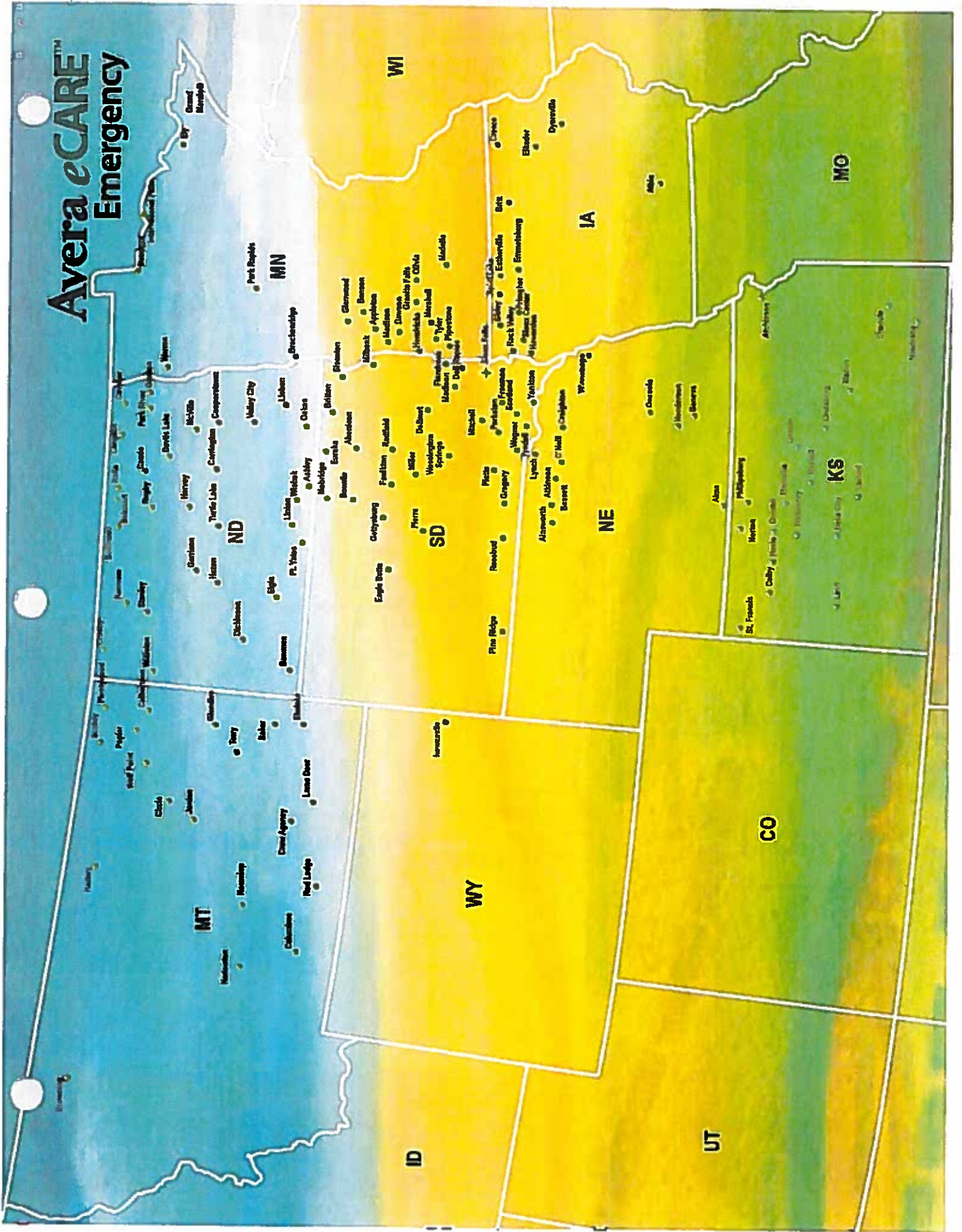
Avera's roots stretch back to the frontier of medicine of the Benedictine and Presentation Sisters; who began providing health care in Dakota Territory in 1897. Avera is still sponsored by these same Sisters today, which helps lead to our mission:

Our Mission

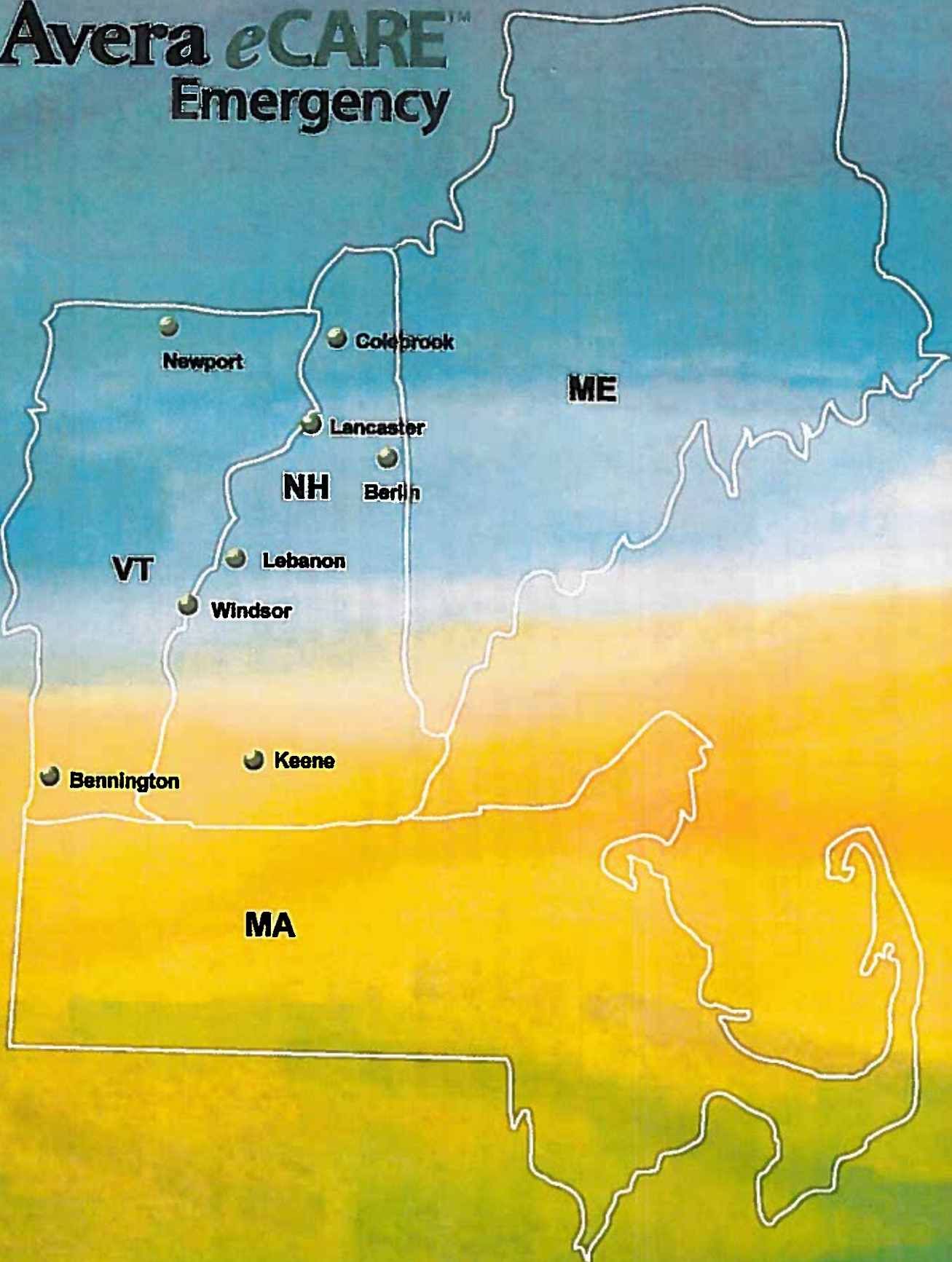
Avera is a health ministry rooted in the Gospel. Our mission is to make a positive impact in the lives and health of persons and communities by providing quality services guided by Christian Values.



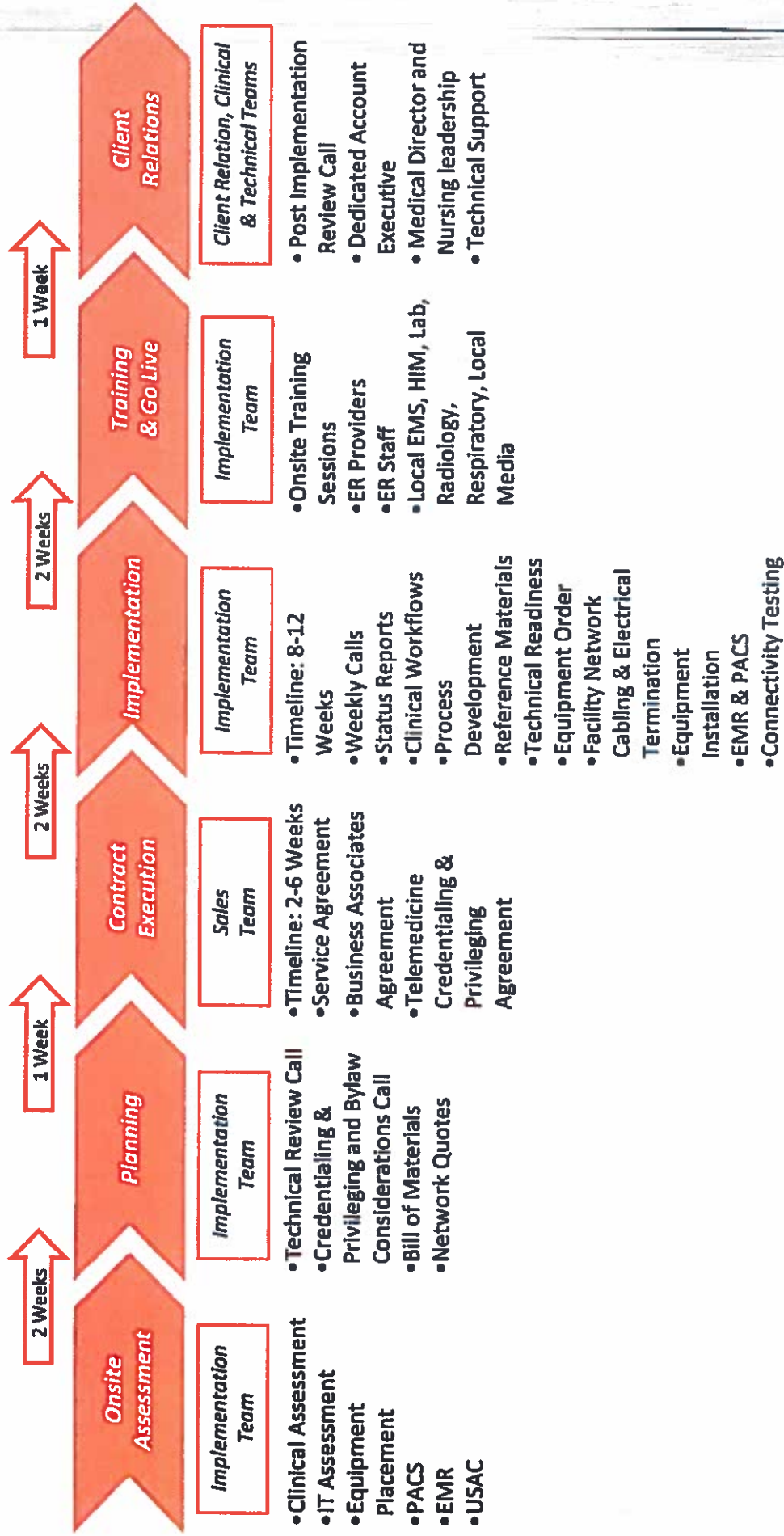
Avera eCARE™ Emergency



Avera eCARE™ Emergency



eCARE Emergency Partnership Development Phases



How Does eEmergency Work With Your Hospital

eEmergency is an innovative program using high definition audio/video equipment, linking rural emergency rooms to a centralized hub, 24/7. The eEmergency team consists of Board Certified Emergency Medicine Physicians and Certified Emergency Nurses. Through the push of a button, this team ensures immediate access to physician rendered emergency care or peer-to-peer support for the local providers and nurses.

- Your team of providers and nurses and the eEmergency staff work together to provide the best possible care.
- Your patient care team determines the degree of involvement of the eEmergency staff by requesting the type of support they need for each patient.
- The eEmergency physicians can make decisions about treatment when the local provider is not yet present because they are licensed in your state and credentialed and privileged in your hospital. In all instances, the care team is available to respond to emergent issues as they arise.
- Vital signs, medications, blood test results, X-rays and CTs can be viewed by the eEmergency staff over a secure network connection.
- The eEmergency staff are here to be a support system on many levels. Examples include:
 - Physician guidance on patient care: manage complete care, consult with provider on-site, or a second opinion
 - Medication questions
 - Transfer support
 - Nursing support
 - Behavioral health assessment and help in placing patients if needed
 - Interpreter Services
 - Education opportunities
- The eEmergency hub maintains information specific to your hospital including:
 - Contact information for providers, nurses and ancillary staff
 - Typical transfer patterns
 - Available emergency equipment
 - Available medications
 - Lab capabilities
 - Ancillary services including Ultrasound, Anesthesia, Respiratory and CT



How Does eEmergency Work With Your Hospital

Who Makes the Decisions?

- Your provider makes all final decisions regarding patient care.
- If requested, your provider and the eEmergency physician will collaborate to determine medical status and treatment plans.
- In all circumstances, the eEmergency care team will communicate with your clinical staff, and when appropriate, the patient or the patient's family on the plan of medical care.

Why Are Cameras Necessary?

- Because the eEmergency physicians and nurses cannot physically be at the patient's bedside, the camera allows our team to fully participate in patient care.
- eEmergency doctors and nurses only view patients when invited into the room by your staff.
- When turned on, the camera turns to face the patient and the eEmergency staff will introduce themselves.
- When the camera is turned off, it faces away from the patient toward the wall.
- Daily camera checks are required.
 - This ensures equipment is working properly and is ready when you need it most.
 - Regular camera checks also help to ensure comfort when using the system and familiarity with the eEmergency hub staff.

How is the Patient's Private Health Information Protected?

- Protected Health Information (PHI) is not released to anyone other than those involved in patient care.
- No recordings are ever made from the eEmergency cameras or microphones.
- Patient information is shared only across secure connections.



How Does eEmergency Work With Your Hospital

Will the Patient Receive a Bill For This Service?

- Patients are not billed for any services provided by eEmergency.
- Your facility pays a monthly fee for the service.
- The monthly fee does not change based on how many times the service is used.

What Other Resources are Available to eEmergency Staff?

- eICU: Critical Care Intensivists and Nurses
- ePharmacy: Clinical Pharmacists
- Senior Care: Geriatric Medicine

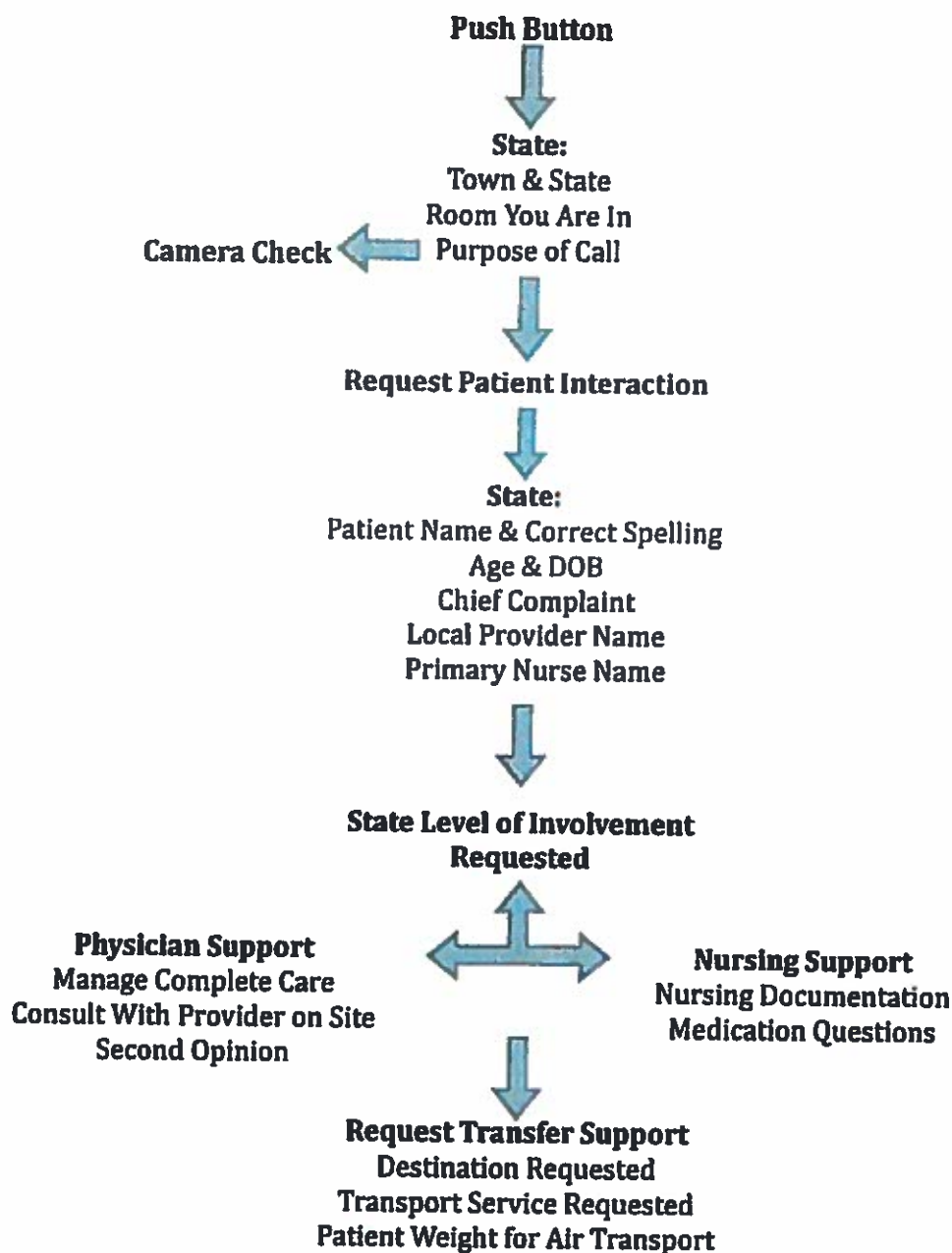


eEmergency



How Does eEmergency Work With Your Hospital

Request Process



eEmergency Utilization Quick Reference Sheet

Board Certified Emergency Physicians rendering emergency care and peer to peer support for local providers along with experienced, Certified Emergency Nurses available for nursing support.

- Transfer assistance with obtaining accepting physician, bed placement, and MD/RN report to facility of choice to allow local provider and staff to continue patient care
- Rapid helicopter or fixed wing support activation for critical patients
- Behavioral health assessment by emergency assessment counselor on video who will provide recommendations and assist with inpatient placement when appropriate
- Assistance with interpretation of EKG, CT, US, Radiology images, and Lab values for ER patients
- Interpreter services by 3 way call over video equipment, including Sign Language
- Immediate Burn Center referrals with regional burn facilities
- ePharmacy consults for toxicology cases, overdoses, calculating resuscitative medications, and IV drip rates
- Procedural assistance with joint reduction, chest tube placement, RSI/difficult airway intubations, central lines, IO insertion, and sedation protocols
- Nursing support to include documentation on critical care patients, medication questions, guidance for new staff
- Protocols set up for your facility to meet CMS guidelines for Quality Initiative studies including cardiac, stroke, sepsis, and airway
- eEducation for facility and local EMS staff
 - Physician/Provider CME, live education on a quarterly basis and national airway course annually
 - Nursing CNE, live education offered monthly
 - Personal cloud portal access to archived education sessions allowing staff to obtain credits 24/7/365
- Debriefing with a CISD team following disaster, trauma or stressful events
- Assistance with disaster tree activation calls
- NORA (Need Officer Right Away), standardized acronym to alert eEmergency team of imminent threat prompting notification to local law enforcement



Letter from Avera eCARE Medical Director

RE: CMS Memo on Emergency Services

Dear Partner,

On June 7, 2013, CMS issued Memorandum Ref: S&C: 13-38-CAH/EMTALA on Critical Access Hospital (CAH) Emergency Services and Telemedicine: Implications for Emergency Services Condition of Participation (CoPs) and Emergency Medical Treatment and Labor Act (EMTALA) On-Call Compliance. This document is attached for your review.

The purpose of the memo is to clarify EMTALA On-Call requirements for small CAHs. **In general, the memo dispels beliefs that federal regulations require CAHs to have a physician (MD OR DO) on call, even on "back-up" or "secondary" call to come into the facility and provide emergency services.** To quote the Memo:

- "Under 42 CFR 485.618(d), a doctor of medicine (MD), a doctor of osteopathy (DO), a physician assistant (PA), a nurse practitioner (NP), or a clinical nurse specialist (CNS), with training or experience in emergency care, must be immediately available by telephone or radio, and available on-site within 30 minutes (60 minutes for CAHs in frontier areas that meet certain conditions). Under the CAH CoPs an MD or DO is *not* required to be available in *addition* to a non-physician practitioner."
- "Under the COP at §485.618(e), an MD or DO must be immediately available by telephone or radio contact on a 24-hours a day basis to receive emergency calls, provide information on treatment of emergency patients, and refer patients. This requirement can be met by the use of a telemedicine MD/DO as well as by an MD/DO who practices on-site at the CAH."

We encourage our customers to review the attached Memo from CMS, and determine if the clarification provides any new opportunities for the way your hospital staffs your emergency services. Some facilities, in conjunction with their medical staff, nursing staff, and attorneys, may determine that they no longer need a physician on "secondary" call when their nurse practitioner, physician assistant, or clinical nurse specialist is on first call.



As you read and consider the document, please keep in mind that there may be other reasons for having both an APP and physician on call, including:

1. Complying with existing facility bylaws or policies
2. Meeting State regulatory requirements for emergency services and general hospital care
3. Meeting County or State regulatory requirements for placing mental health holds
4. Meeting State licensing requirements for physician supervision or physician collaboration agreements with Physician Assistants or Nurse Practitioners
5. Providing support for APP's according to their experience, skill, and comfort level
6. Meeting existing contract obligations with physicians
7. Meeting trauma level designations, in accordance with State regulations

In response to the Memo, we have drafted the attached eEmergency policy, which outlines how we sign or countersign the required certifications for transferring patients when a local physician is not at the facility to sign the certification. Please note the eEmergency physician will only sign transfer certifications in those instances when the eEmergency physician is involved in patient care by video.

Again, we encourage you to review these documents and speak with your State regulators, medical staff, and attorneys regarding the implications for your facility. If you have questions about how eEmergency fits within the CMS clarification, or how the eEmergency policy affects your facility, please contact Angel Luttmann at (605) 322-2336 or Angel.Luttmann@Avera.org.

Sincerely,



Brian Skow, MD, FACEP
Avera eCARE Medical Director



eCARE Policies

Policy Title: CAH Compliance with Emergency Services Conditions of Participation & EMTALA requirements

Policy Number: 07.003

Effective Date: June 2013

Revision Date:

Review Dates: June 2013, September 2014

Submitted by: Lisa Lindgren

Approved by: Lisa Lindgren

Distribution: eEMERGENCY

Purpose: The purpose of this policy is to provide guidance for Avera eEmergency physicians and CAH providers and nurses to ensure compliance with the CAH Emergency Services Conditions of Participation and Emergency Medical Treatment and Labor Act On-Call Compliance requirements.

General Information:

Policy: The Avera eEmergency physician will countersign the required certification on behalf of the rural hospital if the eEmergency physician is in two-way video contact with the on-site non-physician qualified medical provider ("provider") and involved in the transfer decision. Avera eEmergency physicians will not countersign the required certification if they are not consulted on the case prior to patient transfer.

Responsibilities:

1. The on-site provider is responsible for activating the eEmergency system if a need for transfer is anticipated.
2. The Avera eEmergency physician is responsible for initiation of immediate video connection to the rural site, and to provide consultation in accordance with usual and customary care and rural site hospital procedures.
3. The on-site provider is responsible for completing and signing the required certification that the anticipated benefits of the transfer outweigh the risks of transfer.
4. The Avera eEmergency physician is responsible for cosigning the required certification within twenty four hours of the patient transfer.



eCARE Policies

Guidelines:

1. Under 42 CFR 485.618(d), a doctor of medicine (MD), a doctor of osteopathy (DO), a physician assistant (PA), a nurse practitioner (NP), or a clinical nurse specialist (CNS) with training or experience in emergency care must be immediately available by telephone or radio, and available on-site within 30 minutes (60 minutes for CAHs in frontier areas that meet certain conditions). Under the CAH CoPs an MD or DO is not required to be available in addition to a non-physician practitioner.
2. Under the CoP at §485.618(e), an MD or DO must be immediately available by telephone or radio contact on a 24-hours a day basis to receive emergency calls, provide information on treatment of emergency patients, and refer patients. This requirement can be met by the use of a telemedicine MD/DO as well as by an MD/DO who practices on-site at the CAH.
3. If using telemedicine for emergency and other services, a CAH is not required to include the telemedicine physicians on its physician on-call list mandated under the EMTALA regulations at 42 CFR 489.20(r)(2) and §489.24(j), nor would it be advisable for a CAH to do so.
4. The CAH is required under EMTALA to have an on-call list reasonably related to the services it offers, composed of physician(s) who practice on-site at the CAH. This does not mean that physicians who practice on site must be on-call and available to appear in person at all times. Nor does it mean that an on-call physician must be called to appear on-site in every case involving an emergency medical condition.
5. Avera eEmergency physicians can countersign the required certification on behalf of the rural hospital if the eEmergency physician is in video contact with the on-site provider and involved in the transfer decision.
6. Avera eEmergency physicians will not countersign the required certification on behalf of the rural hospital if they are not consulted on the case prior to patient transfer.
7. The on-site provider will complete and sign the required transfer certification and will fax to the Avera eEmergency hub.
8. The Avera eEmergency physician will countersign the transfer certification within twenty four hours of patient transfer and will return the form, via fax, to the rural hospital.

References:

This policy was developed as a guide for the delivery of telehealth services and is not intended to define the standard of care. This policy should be used as a guide for the delivery of service, although originating site or eCARE personnel may deviate from this guide to provide appropriate individualized care and treatment for each patient.





Center for Clinical Standards and Quality/Survey & Certification Group

Ref: S&C: 13-38-CAH/EMTALA

DATE: June 7, 2013
TO: State Survey Agency Directors
FROM: Director
Survey and Certification Group
SUBJECT: Critical Access Hospital (CAH) Emergency Services and Telemedicine:
Implications for Emergency Services Condition of Participation (CoPs) and
Emergency Medical Treatment and Labor Act (EMTALA) On-Call Compliance

Memorandum Summary

- ***The Center for Medicare & Medicaid Services (CMS) Welcomes use of Telemedicine by CAHs:*** Telemedicine has great potential to expand availability of specialty care services, including emergency medicine services, to rural populations. However, misconceptions about CAH CoP and EMTALA requirements may cause unnecessary concerns about, or create barriers to, using telemedicine.
- ***The CAH Emergency Services CoP does not Require a Physician to Appear On-site Whenever an Individual Comes to the Emergency Department (ED):***
 - Under 42 CFR 485.618(d), a doctor of medicine (MD), a doctor of osteopathy (DO), a physician assistant (PA), a nurse practitioner (NP), or a clinical nurse specialist (CNS), with training or experience in emergency care, must be immediately available by telephone or radio, and available on-site within 30 minutes (60 minutes for CAHs in frontier areas that meet certain conditions). Under the CAH CoPs an MD or DO is *not* required to be available *in addition* to a non-physician practitioner.
 - Under the CoP at §485.618(e), an MD or DO must be immediately available by telephone or radio contact on a 24-hours a day basis to receive emergency calls, provide information on treatment of emergency patients, and refer patients. This requirement can be met by the use of a telemedicine MD/DO as well as by an MD/DO who practices on-site at the CAH.
- ***EMTALA is Not a Barrier to Using Telemedicine to Extend CAH Emergency Services:***
 - If using telemedicine for emergency and other services, a CAH is not required to include the telemedicine physicians on its physician on-call list mandated under the EMTALA regulations at 42 CFR 489.20(r)(2) and §489.24(j), nor would it be advisable for a CAH to do so.
 - The CAH is required under EMTALA to have an on-call list reasonably related to the services it offers, composed of physician(s) who practice on-site at the CAH. This does not mean that physicians who practice on site must be on-call and available to appear in person at all times. Nor does it mean that an on-call physician must be called to appear on-site in every case involving an emergency medical condition.

Background

CMS welcomes use of telemedicine by CAHs to extend access to specialty care services, including emergency services, for the rural populations CAHs serve. However, we have learned that some CAHs have been under the impression that MDs/DOs who provide only telemedicine services to CAH patients and who participate in the screening and stabilizing of individuals in the emergency department (ED) must be on the CAH's EMTALA on-call list. This is incorrect, and it actually would not be prudent place an MD/DO who cannot make an in-person appearance at the CAH on the on-call list. Likewise, some CAHs have had the mistaken impression that even when there is involvement of a telemedicine MD/DO in the provision of care, an MD or DO who is on-call at the CAH must always be asked to come in to the CAH for emergency services.

Depending on the specific circumstances, there could be cases when it is sufficient for a telemedicine-only MD/DO to work with the qualified medical person (QMP) on site to screen and stabilize and/or appropriately transfer individuals who come to the CAH's ED. There could also be times when an on-call MD/DO would be requested to come to the CAH by the QMP, even though a telemedicine-only MD/DO is also providing services. We are taking this opportunity to clarify below the requirements under EMTALA and the CAH CoPs for MDs, DOs and other practitioners in CAHs that use telemedicine as a component of their ED services.

CAH CoP Emergency Services Requirements:

Section 1820(c)(2)(B)(ii) of the Social Security Act (the Act) requires a CAH to make 24-hour emergency care services available. Pertinent implementing regulations are:

- **§485.618(e), which requires an MD or DO to be immediately available by telephone or radio contact on a 24-hours a day basis to receive emergency calls, provide information on treatment of emergency patients, and refer patients to the CAH or other appropriate locations for treatment. *This requirement can be met in whole or in part through the use of an MD/DO via telemedicine.* It is the CAH's decision whether to use a telemedicine MD/DO for this purpose, and to what extent in order to meet this requirement. For example, a CAH could use a telemedicine MD/DO 100 percent of the time, or could develop a schedule for the use of MDs/DOs who practice on-site for part of the time, with the telemedicine MDs/DOs providing these services for the rest of the time.**
- **§485.618(d)(1), which requires an MD, DO, PA, NP, or CNS, with training or experience in emergency care, to be on-call and immediately available by telephone or radio contact, and be available on-site within 30 minutes on a 24-hours a day basis. (The standard is 60 minutes for CAHs in frontier areas that meet the following conditions: the CAH is located in a frontier area or a remote location; the State has determined, that allowing an emergency response time longer than 30 minutes is the only feasible method of providing emergency care to residents of the area served by the CAH; and the State maintains documentation showing that the response time of up to 60 minutes is justified because other available alternatives would increase the time needed to stabilize a patient in an emergency).**

If the on-call practitioner is notified that he/she is needed at the CAH, that practitioner is required to physically appear at the CAH.

Note:

- In accordance with §485.618(d)(3), under specific conditions and only for a temporary period, instead of a practitioner a registered nurse (RN) may also satisfy this requirement, if the CAH has no more than 10 beds, is located in a frontier area or remote location, and the Governor has submitted a letter that meets specified requirements.
- *Practitioner availability by telephone or radio (as required under §485.618(e)) may be satisfied by a telemedicine practitioner, but the requirement for on-site availability cannot be met via the use of telemedicine.*
- Any one of the listed types of practitioners satisfies the regulatory requirement. *A CAH MD or DO is not required to be available in addition to a non-physician practitioner (or RN substituting for a practitioner).*

EMTALA Requirements for CAHs

Section 1867 of the Act contains the EMTALA provisions, including a requirement for hospitals and CAHs to provide a medical screening examination to all individuals who come to the ED, and stabilizing treatment or an appropriate transfer for those who have been determined through the screening to have an emergency medical condition. Section 1866(a)(1)(D)(iii) of the Act contains an EMTALA-related requirement for hospitals and CAHs to maintain a list of physicians who are on-call for duty after the initial examination to provide treatment necessary to stabilize an individual with an emergency medical condition.

- §489.24(a)(i) requires that a medical screening examination be performed by a qualified medical person (QMP), i.e., an individual determined to be qualified by the CAH by-laws or rules and regulations and who meet the requirements of §482.55 (the hospital CoP for emergency services), which requires the use of “...adequate medical and nursing personnel qualified in emergency care.” *The QMP on-site conducting the required screening examination may be assisted or directed by a qualified telemedicine practitioner.*
- §489.20(r)(2) and §489.24(j) implement the on-call provisions related to EMTALA obligations.
- Unlike the CAH CoP requirements for practitioner availability in the ED, the EMTALA on-call requirement is specific to physicians. *The EMTALA requirement cannot be satisfied by including non-physician practitioners on the on-call list.*
- *A physician who is on-call and requested by the CAH’s QMP to make an in-person appearance at the CAH after the initial examination to provide treatment necessary to stabilize an individual with an emergency medical condition must come to the CAH within a reasonable amount of time. Failure by a physician to do so could subject both the CAH and the on-call physician to EMTALA enforcement action and penalties.*

Although CMS takes enforcement action only with respect to the CAH, the Office of Inspector General may levy penalties against either or both the CAH and the physician.

- There is no EMTALA requirement for all physicians holding CAH privileges to take call.
 - *A CAH which has only a few MDs or DOs routinely practicing on-site is not expected to have one of them on-call at all times.* In such a situation it would not be unreasonable for the CAH to have very limited on-call coverage.
 - *There is no requirement under EMTALA for a CAH to include on its on-call list a physician who provides emergency or other services only via telemedicine to the CAH's patients.* Since a physician providing services only by telemedicine may be located too far away to make an in-person appearance feasible, it might not be prudent for the CAH to include telemedicine-only practitioners on its on-call list.
 - However, we also reiterate that *CAHs have a responsibility under EMTALA to ensure that they are providing sufficient on-call services to meet the needs of their community in accordance with the resources the CAH has available.* CMS expects a hospital or CAH to strive to provide adequate specialty on-call coverage consistent with the services routinely provided at the hospital or CAH. (73 FR 48662).
- *When a telemedicine physician is providing/directing diagnosis or treatment of individuals in a CAH ED, there is no requirement or expectation under EMTALA that the CAH must always require one of the local on-call physicians to come to the ED as well.* However, if the QMP on-site and/or the telemedicine physician determine that hands-on treatment that is beyond the capability of the on-site QMP is required to stabilize an individual's emergency medical condition, then *a request for a local CAH physician to come to the ED could be required, depending on the circumstances:*
 - If one or more of the local physicians is on-call and able to provide the required hands-on stabilizing treatment, then the CAH is expected to request that an on-call physician come to the ED to stabilize the individual.
 - If the QMP and/or the telemedicine physician determine that the individual needs hands-on treatment that the CAH's on-call physician(s) cannot provide (e.g., the on-call physician is a family medicine practitioner and a surgical procedure is needed), then the CAH may transfer the individual to another hospital or CAH for stabilization, following the EMTALA rules for appropriate transfer. It is not necessary to have the local, on-call physician come to the ED just to certify the appropriateness of the transfer. Either the telemedicine physician or the on-site non-physician QMP, after consultation with the telemedicine physician, may sign the required certification that the anticipated benefits of the transfer outweigh its risks. If the on-site non-physician QMP signs it, the telemedicine physician must subsequently countersign. See §489.24(e)(1)(i)(B) and (C).
 - If no physician is on-call and the QMP and/or the telemedicine physician determine that hands-on treatment that is beyond the capability of the on-site QMP is required to stabilize an individual's emergency medical condition, the CAH may transfer the

Page 5 – State Survey Agency Directors

individual to another hospital or CAH for stabilization, following the EMTALA rules for appropriate transfer. Either the telemedicine physician or the on-site non-physician QMP, after consultation with the telemedicine physician, may sign the required certification that the anticipated benefits of the transfer outweigh its risks. If the on-site non-physician QMP signs it, the telemedicine physician must subsequently countersign. See §489.24(e)(1)(i)(B) and (C).

Questions concerning this memorandum should be addressed to hospitalscg@cms.hhs.gov.

Effective Date: Immediately. This policy should be communicated with all survey and certification staff, their managers and the State/Regional Office training coordinators within 30 days of this memorandum.

/s/

Thomas E. Hamilton

cc: Survey and Certification Regional Office Management

Avera eCARE Emergency Airway Management Program Powered by the Difficult Airway Course

Avera eCARE annually hosts the Difficult Airway Course in Sioux Falls, SD where world-class faculty from The Difficult Airway Course: Emergency™, the only national CME program, teaches the evidence-based, algorithmic approach to emergency airway management. This one day course provides clinicians advanced education in difficult and failed airway management and offers small group hands-on training in crucial airway techniques. This course is targeted at Physicians, Advanced Practice Providers, EMS and Flight Staff.

Avera eCARE Emergency Peripheral Equipment

Video Laryngoscope

Emergency airway management poses unique challenges in the rural setting as it is not a skill that is commonly performed on a routine basis. By utilizing a video laryngoscope linked to the eEmergency equipment, rural providers have immediate access to an experienced emergency trained physician who can guide them through the intubation procedure. Several different video laryngoscopes are currently available; the following are video compatible and allow the device to slave to eEmergency equipment.

- **Glidescope:** The Glidescope video laryngoscope is designed for use in a wide array of clinical settings, and can be used to facilitate neonatal, pediatric and adult intubation. The Glidescope has a uniquely shaped blade that necessitates a change in provider technique, but is considered the "gold standard" video laryngoscope and is portable and easy to use. Glidescope blades are disposable, and can be charged to the patient.
- **Karl Storz C-MAC:** The C-MAC video laryngoscope provides video laryngoscopy capability while requiring little adjustment in provider technique. The C-MAC is portable and can be used to facilitate both adult and pediatric intubations. C-MAC laryngoscope blades are reusable, eliminating the need to manage disposable inventory.
- **King Vision:** The King Vision video laryngoscope is a lightweight, clinician-friendly and cost-effective option for adult airway management. It includes disposable channeled and non-channeled blades and a reusable video display that is mounted on the end of the laryngoscope handle.



Avera eCARE eEducation

Avera eCARE is excited to share educational opportunities with our partners. eEducation has evolved with the growth of our virtual hospital to meet the needs of our rural co-workers understanding scheduling conflicts, geographical, and financial challenges for continuing education. One of the best parts of eEducation is that it's included in your partnership with Avera eCare.

This innovative program includes the following options:

Live Streamed Events

- 1-2 nursing education sessions per month providing CNE credits
- 1-2 provider education sessions per quarter providing CME credits

Recorded Events

- Avera CE Portal providing 24/7/365 access to archived education sessions allowing staff to obtain CME/CNE credit from a desktop, laptop, tablet, or smart-phone

We are continuously working to bring up to date vital clinical information forward and welcome ideas that would be of value to your team. Several of our sessions developed out of conversations relating to specific encounters and internal challenges.

Some of our sessions have included:

- Stroke Symptoms: Nurses Role in the First 60 Minutes
- When In Doubt, Chart It Out!
- Respiratory Distress: O2 Delivery by CPAP, BiPAP, or Ventilator
- Pharmacology of Sedative Agents
- Drugs for a Wild Heart: Antidysrhythmics
- Mangled & Mauled in Machinery: Trauma Case Review
- Not too Sour, Not too Sweet: Glucose Control
- Every Second Matters: Pediatric Respiratory Emergencies and Pediatric Trauma

Avera eCARE will share event sign up and portal access instructions with the leadership team at your facility. Please direct inquiries to Angel Luttmann at angel.luttmann@avera.org or 605.322.2336.

Thank you for partnering with us.



Quality Projects Reference

These projects are in addition to your facilities programs and do not replace them. Reports will be provided for validation and comparison of internal data.

Chest Pain Project: Overall goal is to improve patient care by meeting quality metrics. eCARE Emergency follows national standards and benchmarks for time to Aspirin and time to EKG.

- Facility receives quarterly report
- Program data will only include patients that are on video with eCARE Emergency; due to this, reporting will not capture 100% of patients that present with chest pain symptoms. Program works best when facility calls before patient arrival or as patient is arriving in the ER.
- Data collection includes: Patient demographics, patient arrival time, Aspirin time, EKG time and whether EKG is done in the field (EMS), Fibrinolytic time, patient disposition, and transfer time if applicable
- Chest pain study calls often involve nursing documentation and eCARE Emergency physician review of EKG. The length of the call is determined by patient acuity and bedside staff, varying from 2 minutes to 2 hours.

Stroke Project: Overall goal is to improve patient care and was introduced as a request from a CAH due to not meeting their door to CT read time of 45 minutes.

- Facility receives quarterly report
- Program data will only include patients that are on video with eCARE Emergency; due to this, reporting will not capture 100% of patients that present with stroke symptoms. Program works best when facility calls before patient arrival or as patient is arriving in the ER.
- Data collection includes: Patient demographics, time of symptom onset, time of CT order, time of CT result, TPA candidate, TPA administration time, transfer time if applicable.
- eCARE Emergency staff will review TPA exclusion criteria at the facilities request and fax upon completion

Sepsis Project: Overall goal is to create more awareness, to recognize sepsis early, and have 100% compliance of eCARE Emergency facilities complete a sepsis screen on all ER patients.

- Facility receives quarterly data that indicates how many patients screened positive for sepsis. Additional information can then be requested if desired.
- Program data will only include patients that are on video with eCARE Emergency. Program works best when eCARE Emergency is activated early, prior to patient arrival or as patient is arriving in the ER (when EMS report indicates sepsis or when patient screens positive in the ER for sepsis).
- Data collection includes: Patient demographics, patient arrival time, positive sepsis screen, sepsis bundle elements including serum lactate, blood cultures, antibiotics, volume, vasopressors, lactate re-measure if applicable.
- eCARE Emergency screens every patient via the camera for sepsis and conducts our own internal sepsis quality project.

Intubation Project: Overall goal is to improve first pass success rate for video laryngoscope use, increase awareness, and provide airway management education. Please share the details of this project with your intubating clinicians.

- eCARE Emergency participates in the NEAR study (National Emergency Airway Registry); therefore, collecting data on every intubation completed while on video. Neither PHI nor facility/provider data is reported in the study.
- When involved in an intubation on camera, eCARE Emergency collects the following data from the intubating clinician: primary indication for intubation, difficult airway markers, method, device, best glottic view, adverse events and patient disposition.
- eCARE Emergency will provide guidance to clinicians on use of intubation techniques and equipment during an acute event or upon request.



Licensing, Credentialing & Privileging

eCARE Emergency physicians and nurses are individually licensed in your state.

eCARE prefers to utilize the CMS streamlined process to credential and privilege eCARE Emergency telemedicine physicians with your facility. CMS released its final rule and Interpretive Guidelines changing CMS's Conditions of Participation regarding the credentialing and privileging of telemedicine practitioners. The rule, effective July 5, 2011, allows Originating Site Hospitals (hospital in which the patient is located) to rely upon and accept the credentialing and privileging decisions of the Distant Site (telemedicine service provider). This rule was developed by CMS to minimize the duplication, expense, and waste that often occur under traditional credentialing of telemedicine providers. eCARE has a team dedicated to work with your credentialing team through this process which we will engage at the appropriate time.

EMR & Documentation

Avera eCARE Emergency does not maintain any permanent patient medical records.

eCARE Emergency does not enter any information directly into your electronic medical record. We will request view only access which is commonly used to review patient history, a previous EKG or pending lab values. We will document charting, orders, etc. within eCARE Emergency's proprietary software and then forward via eFax to your facility. These documents will then be scanned or data can be transferred into your EMR.

eCARE Emergency physician orders and notes are part of your permanent medical record and are required to be scanned.

At the appropriate time, we will share examples of each of our documents and discuss the process in more detail to ensure that your team has an internal process in place. eCARE Emergency documents include Physician Consult Form-Phone Consultation, Physician Documentation Form-Video Encounter, Diagnostic Order Form, Medication Order Form, Critical Care Flow Sheet, Critical Care Medication Form, Trauma Record, Code Blue Flow Sheet and Satisfaction Survey.



Telemedicine Informed Consent

Avera eCARE recommends that our partner facilities consider revising their hospital consent form allowing patient's to give informed consent acknowledging the presence of telemedicine services in their facility. Once our eEmergency implementation process begins, we will provide additional information re: legal requirements as well as suggested verbiage should your team choose to include this in your existing consent form.

Encounter Notifications

Upon eEmergency go live, automated "near real time" email notifications will populate to your identified team member(s) after each encounter. These notifications provide an awareness of when eEmergency was activated and can be utilized in any manner determined by your team. The notifications do not include PHI. Below is an example of a notification.

Avera

Encounter Information

Requesting Facility :
Encounter Date :
Encounter Time :
Chief Complaint :
Hub Physician :
Hub Nurse :

If you would like additional information on this event or would like to change email addresses receiving these updates, please contact:
Rebecca Vandekieft at rebecca.vandekieft@avera.org or (605) 322-1946.
Thank You



Utilization & Quality Reporting

After your facility is live with eEmergency, the following reports will be provided to your identified team members by your eCARE Account Executive:

Utilization:

- Quarterly reporting
- Data includes patient encounter volume (consult, video and transfer); time to encounter (median time from patient arrival to eEmergency activation); chief complaint volume; non-patient video encounter volume (interpreter services, eEducation, tour, debriefing, etc.).

Quality Programs:

- Chest Pain Project: Data includes chest pain encounter volume, median time to transfer, aspirin compliance, median time to EKG, Fibrinolysis compliance, median time to fibrinolysis
- Stroke Project: Data includes Thrombolytic compliance, median time to CT interpretation.
- Sepsis Project: Data includes number of positive screenings
- Intubation Project: Data includes rate of successful intubations, rate of successful intubations in first witnessed attempt, count of prior intubation attempts
- Quarterly reporting

Equipment Check

Upon eEmergency go live, we request that a camera check is completed as least once daily for the purpose of testing the equipment and minimizing issues when patient support is needed. Your team will receive additional details during your implementation.

30 Day All Call

eEmergency encourages new partners to participate in an All Call for the first 30 days post go live. This includes activating eEmergency for every patient regardless of acuity level or whether support is needed. If neither physician nor nursing support is requested, eEmergency will request minimal data and disconnect the encounter. The purpose of an all call is to help your team and community become familiar with the eEmergency service and equipment prior to needing support during an emergency.



Financial, Productivity & Key Performance Indicators

INFORMATION AS OF JANUARY 31, 2018



Financial Report Agenda



- **Source Data**
- **Financial Risk Assessment**
 - Month over Month
 - Year over Year
- **Key Financial Indicators**
- **Productivity (Throughput)**
- **Rural Health Clinic Numbers**

Source Data

The following slides contain information sourced from the following documents or information

- **Income Statement (presented each month)**
- **Aged Trial Balance (Accounts Receivable) – verified by CFO**
- **Adjustments or Write-off reports – verified by CFO**
- **Demographic ad hoc reports from Evident (CPSI)**

Financial Risk Assessment (Month over Month)

Line Item	Jan 2015	Jan 2016	Jan 2017	Jan 2018
Direct Gross Charges	\$ 1,441,667	\$ 1,259,871	\$ 864,840	\$ 1,142,725
Contractual Adjustments (Net of Other Adjustments)	\$ 588,987	\$ 366,746	\$ 592,670	\$ 424,912
Net Patient Revenue	\$ 852,679	\$ 867,125	\$ 272,170	\$ 717,813
Ratio of Adjustments to Charges	40.80%	29.22%	67.75%	37.18%
Other Operating Revenue	\$ 410,685	\$ 18,462	\$ 12,617	\$ 240,174
Non-Operating Revenue	\$ 9,923	\$ 9,520	\$ 10,520	\$ 11,549
Total Revenue	\$ 1,271,887	\$ 895,107	\$ 845,507	\$ 1,170,329
Operating Expenses	\$ 839,714	\$ 828,216	\$ 713,037	\$ 762,907
Net Position (Total Revenue minus Expenses)	\$ 446,173	\$ 66,891	\$ (56,730)	\$ 407,222
Adjusted Gross Margin	34.85%	7.47%	-6.69%	34.80%
Collections Rate per day	\$ 27,525	\$ 27,872	\$ 10,898	\$ 29,626

The above illustrates performance for each (individual) month of January for years 2015, 16, 17, and 18.

YTD over YTD

Line Item	Jan YTD 2015	Jan YTD 2016	Jan YTD 2017	Jan YTD 2018	2018 over 2017	2018 Over 2016	2018 Over 2015
District Gross Charges	\$ 1,441,667	\$ 1,233,871	\$ 864,840	\$ 1,342,725	\$ 477,886	\$ 108,855	\$ (98,942)
- Contractual Adjustments plus All other Adjustments	\$ 588,387	\$ 366,745	\$ 542,670	\$ 424,312	\$ (118,358)	\$ 57,567	\$ (164,075)
= Net Patient Revenue	\$ 853,279	\$ 867,126	\$ 322,170	\$ 918,414	\$ 596,244	\$ 51,288	\$ 65,134
+ Other Operating Revenue	\$ 416,685	\$ 18,462	\$ 12,617	\$ 240,171	\$ 227,554	\$ 221,709	\$ (176,514)
+ Non-Operating Revenue	\$ 9,923	\$ 9,520	\$ 11,520	\$ 11,544	\$ 24	\$ 2,025	\$ 1,621
= Total Revenue	\$ 1,279,887	\$ 895,107	\$ 346,307	\$ 1,170,129	\$ 823,822	\$ 275,022	\$ (109,758)
- Operating Expenses	\$ 833,714	\$ 828,213	\$ 713,037	\$ 762,907	\$ 49,870	\$ (65,306)	\$ (70,807)
= Net Position (Total Revenue minus Expenses)	\$ 446,173	\$ 66,894	\$ (366,730)	\$ 407,222	\$ 773,952	\$ 340,377	\$ (30,951)
Collections rate per day	\$ 27,525	\$ 27,972	\$ 10,393	\$ 29,626	\$ 19,234	\$ 1,654	\$ 2,101

- This chart illustrates the cumulative for Jan through Dec for the years 2015, 16, 17, and 18
- The red and blue dots indicates favorable ● or unfavorable ●

Key Financial Indicators

Key Performance Indicators

	2012	2013	2014	2015	2016	2017 Pre-month	Jan-18
Operating Margin	-1.20%	-9.48%	-22.24%	-20.01%	-16.55%	-49.07%	16.91%
Adjusted Operating Margin	43.22%	41.86%	43.12%	45.63%	43.29%	47.45%	51.80%
Days Cash on Hand	37.17%	37.17%	37.17%	37.17%	37.17%	37.17%	37.17%
Ratio of All Adjustments to total Charges	7.83%	5.21%	5.16%	5.16%	47.75%	42.48%	54.54%
Ratio of Payer Contractual Adjustments to total Charges							
Ratio of Bad Debt Adjustments to total Charges							
Ratio of Charity, Courtesy, Help Discounts to Total Charges							
Days in Gross AR	0	0	0	46.37	47.75	42.48	54.54
Days in Net AR	0	0	0	46.37	47.75	42.48	54.54
AR Turnover							

Sartan County Hospital District

	2012	2013	2014	2015	2016	2017 Pre-month	Jan-18
Ratio of Adjustments to Charges	43.22%	41.86%	43.12%	45.63%	43.29%	47.44%	44.53%
Ratio of Contractual Adjustments to Gross Charges	Not Reported	Not Reported	Not Reported	Not Reported	Not Reported	Not Reported	Not Reported
Ratio of Bad Debt Adjustments to Gross Charges	79.00%	81.49%	90.66%	98.59%	96.98%	88.96%	82.65%
Ratio of Charity + Other to Gross Charges	85.58%	74.43%	74.16%	82.16%	71.02%	59.68%	60.64%
Ratio of Expenses to Revenue	14.42%	13.52%	15.20%	11.25%	21.97%	34.18%	31.58%
Ratio of NPSR to Total Revenue	16.47%	14.68%	17.83%	16.56%	16.17%	-15.42%	16.06%
Ratio of Non-patient Revenue to Total Revenue							
Bad debt/Charity/Other Adj as a percent of gross charges							

Productivity



Service Type	EOY 2012	EOY 2013	EOY 2014	EOY 2015	EOY 2016	2017	2018 Accumulative	2018 Expectation (2018 YTD / Average 2013-2017)
ED Visits	1710.0	1442.0	1604.0	1515.0	1523.0	1312	166	117.32%
Inpatient Patients	73.0	159.0	137.0	154.0	118.0	91	11	178.50%
Inpatient Days	199.0	617.0	346.0	431.0	339.0	307	50	315.17%
Inpatient Days per Patient	2.7	3.9	2.5	2.8	2.9	3.4	3.2	106.87%
Average Inpatient Daily Census	0.5	1.7	0.9	1.2	1.1	0.8	1.87	107.97%
Inpatient (Pejorative)	41.0	89.0	74.0	89.0	82.0	80	11	259.17%
Swing Bed Patients	2.0	34.0	21.0	26.0	24.0	20	3	154.39%
Swing Bed Days	8.0	337.0	169.0	282.0	193.0	140	19	111.20%
Average Swing Bed Days per Patient	4.0	9.9	8.0	10.8	8.0	7.0	6.3	73.39%
Observation Patients	10.0	66.0	80.0	106.0	64.0	97	5	67.42%
Combined Average Daily Census (IP and SB)	0.6	2.6	1.4	2.0	1.5	1.2	2.48	100.79%
Rural Health Clinic Throughput SCS: EP, FU, NP, TH, CS, WC, & ML Visits	4145	4626	4180	4306	2676.0	2028	337	55.24%
Physical Therapy Patient Days	1741.00	1889.00	1856.00	1828.00	814.0	2028	337	103.45%
Physical Therapy Days per Patient	1785.0	4768.0	5210.0	6209.0	9020.0	7658	617	64.10%
	0.4	27.1	31.8	35.1	19.7	226	16	109.76%

Rural Health Clinic Numbers

	2012	2013	2014	2015	2016	2017 Pre-Audit	Jan-18	2018 Accumulative
Rural Health Clinic								
CMS Qualified Visits	4146	4626	4180	4906	2676	2028	337.00	137.00
Days	254	253	253	253	254	229	22.00	22.00
Visits per Calendar Day	16.52	18.28	16.52	17.02	10.54	8.86	15.32	15.32
New Patients	575	635	670	538	314	461	82.00	82.00
Ratio of New Patients to Total Qualified Visits	13.87%	13.73%	16.03%	12.52%	11.75%	22.75%	24.33%	24.33%
New Patients Sutton County					924	766	53	53
% of New Patients in Sutton County as a ratio to Total Patients					21.46%	37.30%	15.75%	15.75%
% Sutton County (76950)					64.25%	67.80%	73.56%	73.56%
% Schleicher County (76896)	63.92%	66.30%	61.79%	11.82%	69.15%	11.44%	10.09%	10.09%
% Crockett County (76943)	11.36%	11.27%	13.15%	11.82%	9.75%	8.09%	8.01%	8.01%
% Edwards County (76828-76829)	9.93%	11.02%	9.82%	7.83%	4.12%	4.64%	2.06%	2.06%
% Other	2.67%	2.35%	7.91%	3.14%	5.85%	7.94%	8.23%	8.23%
Sutton County Population: US Census Bureau	3980	4001	3972	3915	3869	3,869	3,869	3,869
Equivalent Lives	1480	1461	1481	1528	1304	1223	280	280
Percent of Equivalent Lives to Total Patients	40.53%	40.25%	45.00%	55.48%	64.99%	60.31%	83.05%	83.05%
RHC Utilization (Visits per year per patient)	2.47	2.49	2.22	2.82	2.22	1.66	1.20	1.20
Sutton County Population with health insurance								
RHC Percent of population with insurance (Equip Lives / Pop with Insur)								
RHC Percent of total population (Equip Lives / SC Total Population)	70.54%	69.21%	70.74%	74.90%	71.45%	46.30%	51.61%	51.61%
RHC Outmigration (based on population)		-1.89%	2.11%	5.88%	4.75%	68.39%	68.39%	68.39%
Change in outmigration in percent ("-" represents improvement)								-12.00%

- 2017 Accumulative is pre-Audit and is subject to change
- RHC did not re-open until February 6, 2017
 - Beckie Sullivan-NP; Dr. Gordy Day as the supervising physician
 - Amanda Lindo arrived in late March 2017
- Outmigration has improved 12.9% over 2016
- Net position improved \$210,027 (pre-Audit)

QUESTIONS?

Our Mission

"To provide quality health care and services which are responsive to the needs of our community in the spirit of our founders"

PUBLIC NOTICE

A regular meeting of the Sutton County Hospital District, Board of Directors, will be held on Monday, March 26, 2018 at 6:00 PM in the meeting room of the Sutton County Annex Building, 300 E Oak, Sonora, Texas.

1. Call to Order
2. Approval of minutes from the regular meeting of February 26, 2018
3. Financial report ending 02/28/18 and February expenditures.
4. Alvis F. Johnson Hospice Update
5. Executive Session under Texas Government Code 161.0315 Nursing Committee report.
6. Approval of Sindhura Alapati MD, Albert S Chang MD, Cloyce Stetson MD, Manish Aligeti MD, Sangeeta Awasthi MD, Marina Chavez MD, Sheena Clark FNP, Christine Cork PA-C, Stephen Manning MD, Kenneth A Ritchie PA-C, Phyllis Wilkerson FNP, Casey Winslow FNP, Feroz Yaquub MD to 1st year provisional consulting staff; Matthew Bernbeck MD, William E Bishop MD, Valerie Eckard MD to 2nd year provisional consulting staff, as recommended by Medical Staff.
7. Lewis & Cyndy Allen appreciation, March 27.
8. Adjourn

Sharon Holman
President

P.O. Box 455
Sonora, TX 76950



(325) 387-2521
FAX: (325) 387-2396
www.sonora-hospital.org

REGULAR MEETING
Sutton County Hospital District
March 26, 2018

The regular meeting of the Sutton County Hospital District, Board of Directors, was held on Monday, March 26, 2018 at 6:00 PM in the meeting room of the Sutton County Annex Building, 300 E Oak, Sonora, Texas. The following board members were present:

Sharon Holman, President
Edward Earwood
Lenora Pool
Don Longoria
Mary Humphrey

Also present: John Graves, CEO; Michelle Schaefer, Board Secretary; Joe Marshall; Pam Miller; Kimberly Meyer; Becky McAngus.

Sharon Holman called the meeting to order at 6:00 PM.

Lenora Pool moved, Mary Humphrey seconded, to approve the minutes of the regular meeting of February 26, 2018. Don Longoria moved to amend the minutes removing the statement read by Sharon Holman, there was no second. Voting in favor was Lenora Pool, Mary Humphrey; Edward Earwood. Voting against was Don Longoria.

Lenora Pool moved, Don Longoria seconded, to approve the financials ending 02/28/18 and the February expenditures. All voted in favor. (Exhibit A)

Alvis F Johnson Hospice update was postponed.

Board of directors moved into executive session under Texas Government Code 161.0315 at 6:11 PM.

Meeting was opened to the public at 6:24 PM.

Don Longoria moved, Lenora Pool seconded, to approve Sindhura Alapati MD, Albert S Chang MD, Cloyce Stetson MD, Manish Aligeti MD, Sangeeta Awasthi MD, Marina Chavez MD, Sheena Clark FNP, Christine Cork PA-C, Stephen Manning MD, Kenneth A Ritchie PA-C, Phyllis Wilkerson FNP, Casey Winslow FNP, Feroz Yaquub MD to 1st year provisional consulting staff; Matthew Bernbeck MD, William E Bishop MD, Valerie Eckard MD to 2nd year provisional consulting staff, as recommended by Medical Staff. All voted in favor. (Exhibit B)

Lewis and Cyndy Allen appreciation reception is set for March 27 from 2:00-4:00.

Lenora Pool moved, Edward Earwood seconded, to adjourn at 6:25 PM.


Sharon Holman President

ATTEST:


Michelle Schaefer, Board Secretary

February 2018 Financial Update

Balance Sheet

Pool heater for \$6,990 was added to fixed assets and placed into service.

Income Statement Summary

Month of February

Net patient service revenue: \$ 716,087
 Other operating revenue: \$ 67,855
 Non-operating revenue: \$ 11,517
 Total Revenue: \$ 795,459

Operating Expenses: (\$ 711,453)

PROFIT \$ 84,006

YTD February

Net patient service revenue: \$ 1,634,501
 Other operating revenue: \$ 308,026
 Non-operating revenue: \$ 23,061
 Total Revenue: \$1,965,588

Operating Expenses: (\$1,474,360)

PROFIT: \$ 491,228

Variances reported plus or minus (+/-) 5%

Program Item	Month	YTD	Comments
Gross Revenue/Charges	11%	20%	Gross Revenue break out for February actual as a percentage of budget shows most departments were on target and Emergency Room 40% above & EMS 42% above
Deductions/Adjustments	-16%	-13%	Adjustments above average for increase in revenue
Net Patient Service Revenue	167%	167%	Result of Gross Rev minus Adjustments above.
Other Operating Revenue	9%	163%	UC payment in February net \$58,855
Nursing Supplies	93%	48%	Batteries for IV pumps
Nursing Equipment	2444%	1172%	New IV Pumps x4
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YTD 2018 (Jan-Feb) financials indicate a positive outcome for both revenue and projected (budgeted) expenses. Net Patient Service Revenue (NPSR) exceeds both YTD for 2017 and 2016 and just under 2015; the same can be said when totaling all sources of revenue (see chart specific to revenue below).

Line Item	Feb YTD 2015	Feb YTD 2016	Feb YTD 2017	Feb YTD 2018	2018 over 2017	2018 Over 2016	2018 Over 2015
District Gross Charges	\$ 2,859,667	\$ 2,473,517	\$ 1,819,403	\$ 2,454,370	\$ 634,967	\$ (19,147)	\$ (405,297)
- Contractual Adjustments plus All other Adjustments	\$ (1,169,676)	\$ (865,949)	\$ (894,295)	\$ (819,869)	\$ 74,425	\$ 46,080	\$ 349,807
= Net Patient Revenue	\$ 1,689,991	\$ 1,607,568	\$ 925,109	\$ 1,634,501	\$ 709,392	\$ 26,933	\$ (55,490)
+ Other Operating Revenue	\$ 426,104	\$ 33,714	\$ 159,637	\$ 308,026	\$ 148,389	\$ 274,312	\$ (118,078)
+ Non-Operating Revenue	\$ 20,535	\$ 19,235	\$ 23,012	\$ 23,061	\$ 90	\$ 3,826	\$ 2,526
= Total Revenue	\$ 2,136,630	\$ 1,660,517	\$ 1,107,757	\$ 1,965,588	\$ 857,831	\$ 305,071	\$ (171,042)
- Operating Expenses	\$ 1,595,846	\$ 1,654,314	\$ 1,411,286	\$ 1,474,360	\$ 63,074	\$ (179,954)	\$ (121,486)
= Net Positon (Total Revenue minus Expenses)	\$ 540,783	\$ 6,202	\$ (303,529)	\$ 491,228	\$ 794,757	\$ 485,025	\$ (49,556)
Collections rate per day	\$ 28,704	\$ 26,752	\$ 15,963	\$ 27,600	\$ 11,637	\$ 848	\$ (1,103)

When reviewing the “actual”, “budget”, and “variance) columns on the income statement note Total Operating Revenue (bottom of first page) exceeds budget projections by \$703,350. Total Operating Revenue includes NPSR and Other Operating revenue sources. Total Other Revenue (last page) is below budget expectations by \$147,714. Total operating expenses (next to last page) are \$38,298 below budget expectations. Overall net income or net position is \$593,934 above budget considering net income/loss was projected to be minus (-) \$102,707. Keep in mind the aforementioned statements only consider the period for Jan and Feb, not a whole year.

When considering the Rolling 12 indicator, or 12 month experience (Mar 2017 thru Feb 2018), the data indicates net position, assuming everything remains constant, is projected to be \$1,899,317. The Rolling 12 indicator will adjust each month as we progress through the calendar year.

February 2018 Financial Update

General

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Nursing Supplies	93%	48%	Batteries for IV pumps; met life expectancy and failure points were excessive.
Nursing Equipment	2444%	1172%	New IV Pumps x4; met life expectancy and failure points were excessive.
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Business Off Dues/Comp	22%	22%	Increase in claims processing Radiology CT/Ultrsnd
IT Dues/Computer	-11%	-16%	iCloud/Data line
IT Equip/Maint	-78%	-89%	Anticipate purchases later in year
Admin Employee Benefits	39%	38%	Employee in wrong home dept; requested correction
Admin Education/Travel	-100%	-95%	Anticipated education later in the year

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Dietary Salaries	-10%	-13%	Tied to patient workload
Housekeeping Salaries	-14%	-12%	Temporary vacancy
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Hospice Employee Benefits	-40%	-42%	Correlates with Salaries
Hospice Contacted Svcs	-98%	-94%	Patient needs determine services
Interest Income	69%	51%	Interest on radiology leases; should level out over the year
Utilities	-7%	-1%	Fluctuation in utilities
Building Repair	76%	33%	Water Heater/Ener-Tel wiring (increased security)
Insurance-WC/Liability/Comm	-35%	-22%	Anticipated increase upon renewal
Depreciation	11%	11%	Increase in capital expenditures
Rental Bldg Repair	62%	19%	Repair to breezeway Apartments; budgeted. Should level out over the year

LILLIAN M HUDSPETH MEMORIAL
BALANCE SHEET
FOR THE MONTH ENDING: 02/28/18

	Current Year	Prior Year	Net Change
ASSETS			
CURRENT ASSETS			
CASH-OPERATING ACCOUNT	380,695.04	318,761.52	61,933.52
CASH ON HAND	200.00	200.00	.00
CASH-MONEY MARKET	2,010,621.15	829,842.31	1,180,778.84
CASH-CERTIFICATE OF DEPOSITS	3,047,350.63	3,000,000.00	47,350.63
SANANGELO AREA FOUNDATION	13,471,975.27	11,692,878.83	1,779,096.44
ACCOUNTS RECEIVABLE HOSPITAL	1,930,205.03	1,818,107.02	112,098.01
ACCOUNTS RECEIVABLE ROCKSPRINGS CLINIC	.00	1,028.10	(1,028.10)
ACCOUNTS RECEIVABLE SONORA CLINIC	92,576.99	12,634.32	79,942.67
ACCOUNTS RECEIVABLE CMS	(401,623.00)	310,959.00	(712,582.00)
TAXES RECEIVABLE - CURRENT	95,677.73	71,091.46	24,586.27
TAXES RECEIVABLE - DELINQUENT	29,354.12	21,950.57	7,403.55
OTHER ASSET-THIE	75,154.00	75,154.00	.00
ACCOUNTS RECEIVABLE-OTHER	54,413.38	48,081.17	6,332.21
ALLOWANCES FOR UNCOLLECTIBLES	(905,246.72)	(905,246.72)	.00
INVENTORIES	113,443.28	119,097.19	(5,653.91)
CASH CLEARING	1,294.83	.00	1,294.83
PREPAID INSURANCE & INTERST	31,596.93	35,062.86	(3,465.93)
PREPAID MAINTENANCE	26,194.04	34,136.67	(7,942.63)
PREPAID FIXED EQUIPMENT	5,679.50	5,820.72	(141.22)
TOTAL CURRENT ASSETS	20,059,562.20	17,489,559.02	2,570,003.18
PLANT, PROPERTY & EQUIPMENT			
DEFERRED OUTFLOWS OF RESOURCES	874,306.00	874,306.00	.00
LAND	260,074.00	260,074.00	.00
BUILDINGS	9,851,646.81	9,802,146.81	49,500.00
FIXED EQUIPMENT	3,892,809.36	5,289,746.05	(1,396,936.69)
MOVABLE EQUIPMENT	1,744,757.70	1,941,189.55	(196,431.85)
MEDICAL CLINIC BUILDINGS	783,031.72	725,266.72	57,765.00
MEDICAL CLINIC IMPROVEMENTS	49,988.77	49,988.77	.00
BUILDING PROCESS-TREADILLS	20,432.40	43,380.00	(22,947.60)
ACCUM DEPRECIATION-BUILDINGS	(3,460,207.32)	(3,154,807.24)	(305,400.08)
ACCUM DEPRECIATION-FIXED EQUIPMENT	(2,069,289.49)	(3,857,322.62)	1,788,033.13
ACCUM DEPRECIATION-MOV EQUIPMENT	(1,122,458.15)	(1,457,892.51)	335,434.36
ACCUM DEPRECIATION-MEDICAL CLINIC BLDG	(325,281.31)	(307,441.75)	(17,839.56)
NET PROPERTY, PLANT & EQUIP	10,499,810.49	10,208,633.78	291,176.71
TOTAL ASSETS	30,559,372.69	27,698,192.80	2,861,179.89

LILLIAN M HUDSPETH MEMORIAL
BALANCE SHEET
FOR THE MONTH ENDING: 02/28/18

	Current Year	Prior Year	Net Change
LIABILITIES			
CURRENT LIABILITIES			
ACCOUNTS PAYABLE	205,676.06	258,789.43	(53,113.37)
ACCOUNTS PAYABLE COMMERCE BANK	3,876.54	11,575.60	(7,699.06)
OTHER PAYABLE CPSI	62,190.00	2,394.00	59,796.00
OTHER PAYABLE	271,240.20	263,624.08	7,616.12
PAYROLL TAXES PAYABLE	7,840.69	7,646.00	194.69
A/R DEDUCTIONS PAYABLE	.00	100.00	(100.00)
EMPLOYEE INSURANCE PAYABLE	4,467.96	2,982.08	1,485.88
LIFE INS PAYABLE	.00	494.04	(494.04)
ACCRUED SALARIES PAYABLE	106,388.37	102,465.70	3,922.67
ACCRUED VACATION	197,673.02	198,680.57	(1,007.55)
DEPGSITS	5,900.00	6,500.00	(600.00)
TOTAL CURRENT LIABILITIES	865,252.84	855,251.50	10,001.34
NOTE PAYABLE			
NET PENSION LIABILITY	(23,908.00)	(23,908.00)	.00
DEFERRED INFLOWS OF RESOURCES	262,149.00	262,149.00	.00
LEASE PAYABLE - LT	951,861.73	.00	951,861.73
TOTAL LONG TERM LIABILITIES	1,190,102.73	238,241.00	951,861.73
UNRESTRICTED FUND BALANCE			
FUND BALANCE - CAPITAL	19,569,317.76	19,569,317.76	.00
CURRENT YEAR PROFIT/LOSS	491,227.59	(303,529.38)	794,756.97
RESERVED RET EARNINGS BAL FWD	8,443,471.77	7,338,911.92	1,104,559.85
TOTAL FUND BALANCE	28,504,017.12	26,604,700.30	1,899,316.82
TOTAL LIABILITIES & FUND BALANCE	30,559,372.69	27,698,192.80	2,861,179.89

LILLIAN M HUDSPETH MEMORIAL HOSPITAL
OPERATING/INCOME STATEMENT
FOR THE 2 MONTHS ENDING 02/28/18

----- M O N T H -----			----- Y E A R T O D A T E -----			
ACTUAL	BUDGET	VARIANCE		ACTUAL	BUDGET	VARIANCE
			REVENUE			
33,480.00	20,380.50	13,099.50	ROOM & BOARD	80,520.00	40,761.00	39,759.00
3,845.10	4,085.17	(240.07)	CENTRAL SUPPLY	10,498.92	8,170.34	2,328.58
300,344.77	304,466.08	(4,121.31)	LABORATORY - INPATIENT & OUT	653,634.80	608,932.16	44,702.64
6,544.00	9,027.58	(2,483.58)	EKG	17,940.00	18,055.16	(115.16)
75,117.00	78,574.92	(3,457.92)	RADIOLOGY	149,763.00	157,149.84	(7,386.84)
149,031.00	136,573.50	12,457.50	CT SCAN	312,073.00	273,147.00	38,926.00
33,778.00	38,965.17	(5,187.17)	MRI	66,883.00	77,930.34	(11,047.34)
33,455.27	33,093.67	361.60	PHYSICAL THERAPY	68,643.57	66,187.34	2,456.23
33,808.38	27,074.75	6,733.63	PHARMACY	83,074.50	54,149.50	28,925.00
14,816.00	17,067.08	(2,251.08)	INHALATION THERAPY	58,130.00	34,134.16	23,995.84
4,859.00	4,171.42	687.58	TREATMENT ROOM SERVICES	7,739.00	8,342.84	(603.84)
170,450.00	153,684.00	16,766.00	EMERGENCY ROOM	430,034.00	307,368.00	122,666.00
94,602.98	75,288.00	19,314.98	EMS	214,502.12	150,576.00	63,926.12
25,175.00	28,058.67	(2,883.67)	OBSERVATION SERVICES	48,583.00	56,117.34	(7,534.34)
5,039.00	4,533.50	505.50	WELLNESS CENTER MEMBERSHIP	11,375.00	9,067.00	2,308.00
73,510.00	22,289.58	51,220.42	PROFESSIONAL FEES	113,748.00	44,579.16	69,168.84
53,789.00	32,935.00	20,854.00	RURAL HEALTH CLINIC	127,228.06	65,870.00	61,358.06
.00	33,035.75	(33,035.75)	HOME HEALTH/HOSPICE	.00	66,071.50	(66,071.50)
1,111,644.50	1,023,304.34	88,340.16	PATIENT REVENUE	2,454,369.97	2,046,608.68	407,761.29
			DEDUCTIONS FROM REVENUE			
158,062.25	171,094.25	13,032.00	CONTRACTUAL ADJ - MEDICARE	278,936.71	342,188.50	63,251.79
27,929.85	41,243.67	13,313.82	CONTRACTUAL ADJ - MEDICAID	75,466.44	82,487.34	7,020.90
5,760.44	6,148.33	387.89	CONTRACTUAL ADJ - WORKMAN CO	6,814.85	12,296.66	5,481.81
29,968.96	33,787.75	3,818.79	CONTRACTUAL ADJ - COMMERCIAL	48,787.69	67,575.50	18,787.81
18,267.77	10,402.92	(7,864.85)	CONTRACTUAL ADJ - PRO FEES	32,932.32	20,805.84	(12,126.48)
19,966.46	2,694.67	(17,271.79)	CONTRACTUAL ADJ - SONORA CLI	24,620.61	5,389.34	(19,231.27)
25,292.35	25,272.58	(19.77)	CONTRACTUAL ADJ - EMS	61,028.22	50,545.16	(10,483.06)
.00	13,250.00	13,250.00	CONTRACTUAL ADJ - HH&H	.00	26,500.00	26,500.00
26,204.48	21,636.67	(4,567.81)	CHARITY	69,322.33	43,273.34	(26,048.99)
5,359.57	3,008.08	(2,351.49)	CHARITY EMS	17,017.31	6,016.16	(11,001.15)
66,705.12	114,221.25	47,516.13	BAD DEBT EXPENSE	171,936.12	228,442.50	56,506.38
5,713.53	14,331.17	8,617.64	BAD DEBT EMS	15,010.15	28,662.34	13,652.19
4,759.76	13,249.58	8,489.82	COURTESY ALLOWANCE	13,045.43	26,499.16	13,453.73
.00	(45.17)	(45.17)	HELP DISCOUNT	.00	(90.34)	(90.34)
1,567.11	2,537.25	970.14	BADDBT/CHAR/CASH DISCNT CLIN	4,951.26	5,074.50	123.24
395,557.65	472,833.00	77,275.35	TOTAL DEDUCTIONS FROM REVE	819,869.44	945,666.00	125,796.56
716,086.85	550,471.34	165,615.51	NET PATIENT SERVICE REVENU	1,634,500.53	1,100,942.68	533,557.85
2,335.00	2,333.33	1.67	MEALS	4,409.00	4,666.66	(257.66)
370.31	158.33	211.98	SALE OF ABSTRACT	609.21	316.66	292.55
59,080.43	54,125.33	4,955.10	OTHER OPERATING INCOME	284,763.07	108,250.66	176,512.41
6,069.71	12,500.00	(6,430.29)	RECOVERY OF BAD DEBTS	18,244.90	25,000.00	(6,755.10)
783,942.30	619,588.33	164,353.97	TOTAL OPERATING REVENUE	1,942,526.71	1,239,176.66	703,350.05

LILLIAN M HUDSPETH MEMORIAL HOSPITAL
 OPERATING/INCOME STATEMENT
 FOR THE 2 MONTHS ENDING 02/28/18

----- M O N T H -----			----- Y E A R T O D A T E -----			
ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	
OPERATING EXPENSES						
22,665.04	32,788.42	10,123.38	NRSNG - RN SALARIES	66,729.61	65,576.84	(1,152.77)
30,043.88	16,992.33	(13,051.55)	NRSNG - LVN SALARIES	57,842.67	33,984.66	(23,858.01)
3,116.69	4,017.83	901.14	NRSNG - AIDES SALARIES	9,471.74	8,035.66	(1,436.08)
4,269.76	4,347.67	77.91	NRSNG - PAYROLL TAXES	10,870.31	8,695.34	(2,174.97)
10,878.47	14,340.75	3,462.28	NRSNG - EMPLOYEE BENEFITS	25,935.53	28,681.50	2,745.97
1,607.99	833.33	(774.66)	NRSNG - SUPPLIES	2,466.35	1,666.66	(799.69)
244.75	708.33	463.58	NRSNG - EDUCATION/TRAVEL	2,784.27	1,416.66	(1,367.61)
142.15	1,333.33	1,191.18	NRSNG - CONTRACTED SERVICES	7,465.96	2,666.66	(4,799.30)
4,370.28	6,616.67	2,246.39	NRSNG - DUES/SUBSCRIP/COMPUTE	8,820.56	13,233.34	4,412.78
10,600.00	416.67	(10,183.33)	NRSNG - EQUIPMENT/MAINTENANCE	10,600.00	833.34	(9,766.66)
87,939.01	82,395.33	(5,543.68)	NRSNG - EXPENSES	202,987.00	164,790.66	(38,196.34)
1,207.86	1,666.67	458.81	ER - SUPPLIES	3,730.81	3,333.34	(397.47)
.00	416.67	416.67	ER - EDUCATION/TRAVEL	.00	833.34	833.34
39.00	833.33	794.33	ER - CONTRACTED SERVICES	143.00	1,666.66	1,523.66
.00	292.50	292.50	ER - DUES/SUBSCRIP/COMPUTER	.00	585.00	585.00
175.58	433.33	257.75	ER - EQUIPMENT EXPENSE	351.16	866.66	515.50
62,940.62	70,939.75	7,999.13	ER - PHYSICIAN COVERAGE	138,724.42	141,879.50	3,155.08
64,363.06	74,582.25	10,219.19	ER - EXPENSES	142,949.39	149,164.50	6,215.11
36,179.20	40,331.25	4,152.05	EMS - SALARIES	76,880.46	80,662.50	3,782.04
2,556.75	1,996.17	(560.58)	EMS - PAYROLL TAXES	5,361.84	3,992.34	(1,369.50)
5,562.06	7,130.92	1,568.86	EMS - EMPLOYEE BENEFITS	12,612.87	14,261.84	1,648.97
71.74	750.00	678.26	EMS - SUPPLIES	933.07	1,500.00	566.93
1,260.82	1,041.67	(219.15)	EMS - FUEL	2,976.30	2,083.34	(892.96)
.00	458.33	458.33	EMS - EDUCATION/TRAVEL	1,359.68	916.66	(443.02)
68.32	58.33	(9.99)	EMS - RENTAL EXPENSE	143.96	116.66	(27.30)
.00	41.67	41.67	EMS - MISC EXPENSE	.00	83.34	83.34
1,190.55	1,083.33	(107.22)	EMS - CONTRACTED SERVICES	2,190.55	2,166.66	(23.89)
22.65	416.67	394.02	EMS - DUES/SUBSCRIP/COMUTER	70.76	833.34	762.58
4,697.86	1,666.67	(3,031.19)	EMS - EQUIPMENT/MAINTENANCE	5,196.87	3,333.34	(1,863.53)
685.46	750.00	64.54	EMS - UTILITIES	1,370.16	1,500.00	129.84
.00	500.00	500.00	EMS - BLDG REPAIR	939.15	1,000.00	60.85
1,075.62	1,125.00	49.38	EMS - INS BLDG/EQUIP	2,151.24	2,250.00	98.76
3,747.74	3,791.67	43.93	EMS - DEPRECIATION BLDG/EQUI	7,495.48	7,583.34	87.86
57,118.77	61,141.68	4,022.91	EMS - EXPENSES	119,682.39	122,283.36	2,600.97
906.73	833.33	(73.40)	TRMT ROOM - SALARIES	3,115.34	1,666.66	(1,448.68)
906.73	833.33	(73.40)	TRMT ROOM - EXPENSES	3,115.34	1,666.66	(1,448.68)
18,027.17	18,269.67	242.50	LAB - SALARIES	37,317.56	36,539.34	(778.22)
1,021.04	1,084.67	63.63	LAB - PAYROLL TAXES	2,197.98	2,169.34	(28.64)
2,653.86	3,315.08	661.22	LAB - EMPLOYEE BENEFITS	5,259.31	6,630.16	1,370.85
20,727.16	22,500.00	1,772.84	LAB - SUPPLIES	46,567.64	45,000.00	(1,567.64)
.00	125.00	125.00	LAB - EDUCATION/TRAVEL	.00	250.00	250.00
3,472.16	4,583.33	1,111.17	LAB - CONTRACTED SERVICES	7,878.79	9,166.66	1,287.87
1,151.95	1,250.00	98.05	LAB - DUES/SUBSCRIP/COMPUTER	2,303.90	2,500.00	196.10
11,338.30	10,833.33	(504.97)	LAB - EQUIPMENT/MAINTENANCE	21,317.93	21,666.66	348.73
58,391.64	61,961.08	3,569.44	LAB - EXPENSES	122,843.11	123,922.16	1,079.05
21,273.98	20,806.67	(467.31)	RADIOLOGY - SALARIES	44,033.91	41,613.34	(2,420.57)
1,330.86	1,890.17	559.31	RADIOLOGY - PAYROLL TAXES	2,757.69	3,780.34	1,022.65
3,593.44	4,829.33	1,235.89	RADIOLOGY - EMPLOYEE BENEFIT	7,054.67	9,658.66	2,603.99
535.77	833.33	297.56	RADIOLOGY - SUPPLIES	703.05	1,666.66	963.61
.00	2,133.33	2,133.33	RADIOLOGY - CT SCAN EXPENSE	.00	4,266.66	4,266.66
.00	558.33	558.33	RADIOLOGY - ULTRASOUND EXPEN	.00	1,116.66	1,116.66
7,077.67	7,333.33	255.66	RADIOLOGY - MRI	14,155.34	14,666.66	511.32

LILLIAN M HUDSPETH MEMORIAL HOSPITAL
 OPERATING/INCOME STATEMENT
 FOR THE 2 MONTHS ENDING 02/28/18

----- M O N T H -----				----- Y E A R T O D A T E -----		
ACTUAL	BUDGET	VARIANCE		ACTUAL	BUDGET	VARIANCE
.00	666.67	666.67	RADIOLOGY - EDUCATION/TRAVEL	.00	1,333.34	1,333.34
2,325.00	458.33	(1,866.67)	RADIOLOGY - CONTRACTED SERVI	2,325.00	916.66	(1,408.34)
1,024.72	1,500.00	475.28	RADIOLOGY - DUES/SUBSCRIP/CO	4,021.44	3,000.00	(1,021.44)
4,069.00	7,916.67	3,847.67	RADIOLOGY - EQUIPMENT/MAINTE	8,138.04	15,833.34	7,695.30
28,967.35	30,491.67	1,524.32	RADIOLOGY - EQUIPMENT DEPREC	57,934.70	60,983.34	3,048.64
70,197.79	79,417.83	9,220.04	RADIOLOGY - EXPENSES	141,123.84	158,835.66	17,711.82
790.25	526.92	(263.33)	EKG - SALARIES	1,582.53	1,053.84	(528.69)
.00	41.67	41.67	EKG - SUPPLIES	14.51	83.34	68.83
.00	41.67	41.67	EKG - EQUIPMENT EXPENSE	.00	83.34	83.34
790.25	610.26	(179.99)	EKG - EXPENSES	1,597.04	1,220.52	(376.52)
486.87	833.33	346.46	BLOOD - EXPENSE	638.12	1,666.66	1,028.54
486.87	833.33	346.46	BLOOD - EXPENSES	638.12	1,666.66	1,028.54
12,059.10	12,071.33	12.23	PT - SALARIES	22,161.24	24,142.66	1,981.42
795.83	938.42	142.59	PT - PAYROLL TAXES	1,661.76	1,876.84	215.08
2,316.51	2,408.50	91.99	PT - EMPLOYEE BENEFITS	4,631.65	4,817.00	185.35
849.54	166.67	(682.87)	PT - SUPPLIES	1,323.31	333.34	(989.97)
.00	208.33	208.33	PT - EDUCATION/TRAVEL	152.89	416.66	263.77
152.30	166.67	14.37	PT - DUES/SUBSCRIP/COMPUTER	304.60	333.34	28.74
.00	166.67	166.67	PT - EQUIPMENT/MAINTENANCE	.00	333.34	333.34
24,575.58	4,416.67	(20,158.91)	PT - CONTRACTED SERVICES	29,219.34	8,833.34	(20,386.00)
40,748.86	20,543.26	(20,205.60)	PT - EXPENSES	59,454.79	41,086.52	(18,368.27)
4,478.00	4,654.67	176.67	RX - SALARIES	9,052.35	9,309.34	256.99
315.60	350.75	35.15	RX - PAYROLL TAXES	662.80	701.50	38.70
1,068.60	1,095.08	26.48	RX - EMPLOYEE BENEFITS	2,137.20	2,190.16	52.96
4,258.21	5,000.00	741.79	RX - SUPPLIES	23,705.16	10,000.00	(13,705.16)
3,461.25	2,916.67	(544.58)	RX - CONTRACTED SERVICES	6,230.25	5,833.34	(396.91)
1,150.72	1,166.67	15.95	RX - DUES/SUBSCRIP/COMPUTER	2,051.44	2,333.34	281.90
781.22	875.00	93.78	RX - EQUIPMENT EXPENSE	1,562.44	1,750.00	187.56
15,513.60	16,058.84	545.24	RX - EXPENSES	45,401.64	32,117.68	(13,283.96)
.00	1,166.67	1,166.67	340B PGM - SUPPLIES	.00	2,333.34	2,333.34
.00	41.67	41.67	340B PGM - DUES/SUBSCRIP/COM	.00	83.34	83.34
.00	1,208.34	1,208.34	340B PGM - EXPENSES	.00	2,416.68	2,416.68
10,934.09	9,683.25	(1,250.84)	BUSINESS OFC - SALARIES	19,236.85	19,366.50	129.65
904.44	976.33	71.89	BUSINESS OFC - PAYROLL TAXES	1,763.28	1,952.66	189.38
3,922.44	4,759.17	836.73	BUSINESS OFC - EMPLOYEE BENE	7,768.41	9,518.34	1,749.93
275.12	166.67	(108.45)	BUSINESS OFC - SUPPLIES	381.27	333.34	(47.93)
.00	416.67	416.67	BUSINESS OFC - EDUCATION/TRA	.00	833.34	833.34
1,326.00	2,000.00	674.00	BUSINESS OFC - CONTRACTED SE	2,975.00	4,000.00	1,025.00
3,617.11	2,958.33	(658.78)	BUSINESS OFC - DUES/SUBSCRIP	7,192.51	5,916.66	(1,275.85)
223.45	200.00	(23.45)	BUSINESS OFC - EQUIPMENT/MAI	223.45	400.00	176.55
21,202.65	21,160.42	(42.23)	BUSINESS OFC - EXPENSES	39,540.77	42,320.84	2,780.07
2,686.76	2,985.50	298.74	IT - SALARIES	4,706.12	5,971.00	1,264.88
203.28	218.75	15.47	IT - PAYROLL TAXES	367.95	437.50	69.55
949.15	973.50	24.35	IT - EMPLOYEE BENEFITS	1,868.41	1,947.00	78.59
4.76	41.67	36.91	IT - SUPPLIES	5.68	83.34	77.66
.00	416.67	416.67	IT - EDUCATION/TRAVEL	.00	833.34	833.34
6,975.00	7,500.00	525.00	IT - CONTRACTED SERVICES	14,103.37	15,000.00	896.63
4,530.15	5,083.33	553.18	IT - DUES/SUBSCRIP/COMPUTER	8,560.30	10,166.66	1,606.36
467.75	2,083.33	1,615.58	IT - EQUIPMENT/MAINTENANCE	467.75	4,166.66	3,698.91
15,816.85	19,302.75	3,485.90	IT - EXPENSES	30,079.58	38,605.50	8,525.92
33,019.41	32,824.25	(195.16)	ADMIN - SALARIES	68,568.07	65,648.50	(2,919.57)
2,169.45	2,410.25	240.80	ADMIN - PAYROLL TAXES	5,498.24	4,820.50	(677.74)
5,772.49	4,152.92	(1,619.57)	ADMIN - EMPLOYEE BENEFITS	11,462.06	8,305.84	(3,156.22)

LILLIAN M HUDSPETH MEMORIAL HOSPITAL
 OPERATING/INCOME STATEMENT
 FOR THE 2 MONTHS ENDING 02/28/18

----- M O N T H -----				----- Y E A R T O D A T E -----		
ACTUAL	BUDGET	VARIANCE		ACTUAL	BUDGET	VARIANCE
492.82	500.00	7.18	ADMIN - SUPPLIES	1,087.63	1,000.00	(87.63)
.00	1,666.67	1,666.67	ADMIN - EDUCATION/TRAVEL	152.50	3,333.34	3,180.84
.00	66.67	66.67	ADMIN - RENTAL/MEETINGS EXPE	.00	133.34	133.34
3,783.01	3,333.33	(449.68)	ADMIN - COLLECTION AGENCY FE	7,190.33	6,666.66	(523.67)
560.94	500.00	(60.94)	ADMIN - SERVICE CHARGES	1,308.99	1,000.00	(308.99)
.00	3,333.33	3,333.33	ADMIN - MISC EXPENSE	.00	6,666.66	6,666.66
15,042.63	16,666.67	1,624.04	ADMIN - CONTRACTED SERVICES	15,042.63	33,333.34	18,290.71
2,453.57	2,916.67	463.10	ADMIN - DUES/SUBSCRIP/COMPUT	6,652.14	5,833.34	(818.80)
2,612.50	3,333.33	720.83	ADMIN - ADS/INTERNET CHARGES	4,656.25	6,666.66	2,010.41
547.06	666.67	119.61	ADMIN - EQUIPMENT/MAINTENANC	1,085.78	1,333.34	247.56
66,453.88	72,370.76	5,916.88	ADMIN - EXPENSES	122,704.62	144,741.52	22,036.90
6,127.59	6,840.25	712.66	DIETARY - SALARIES	11,953.84	13,680.50	1,726.66
445.89	502.92	57.03	DIETARY - PAYROLL TAXES	911.40	1,005.84	94.44
2,732.18	2,779.00	46.82	DIETARY - EMPLOYEE BENEFITS	5,460.45	5,558.00	97.55
157.46	333.33	175.87	DIETARY - SUPPLIES	525.30	666.66	141.36
3,036.63	2,750.00	(286.63)	DIETARY - FOOD EXPENSE	6,133.23	5,500.00	(633.23)
450.00	541.67	91.67	DIETARY - CONTRACTED SERVICE	900.00	1,083.34	183.34
5.15	16.67	11.52	DIETARY - DUES/SUBSCRIP/COMP	10.30	33.34	23.04
95.00	416.67	321.67	DIETARY - EQUIPMENT/MAINTENA	611.00	833.34	222.34
13,049.90	14,180.51	1,130.61	DIETARY - EXPENSES	26,505.52	28,361.02	1,855.50
4,790.66	5,565.67	775.01	HSEKPG - SALARIES	9,834.29	11,131.34	1,297.05
373.68	393.92	20.24	HSEKPG - PAYROLL TAXES	732.10	787.84	55.74
2,700.18	2,678.58	(21.60)	HSEKPG - EMPLOYEE BENEFITS	5,305.18	5,357.16	51.98
476.18	583.33	107.15	HSEKPG - SUPPLIES	926.98	1,166.66	239.68
2,308.24	2,250.00	(58.24)	HSEKPG - CONTRACTED SERVICES	5,133.30	4,500.00	(633.30)
.00	41.67	41.67	HSEKPG - MISC EXPENSE	.00	83.34	83.34
10,648.94	11,513.17	864.23	HSEKPG - EXPENSES	21,931.85	23,026.34	1,094.49
10,344.08	10,374.42	30.34	OPERATIONS - SALARIES	20,665.30	20,748.84	83.54
628.57	782.83	154.26	OPERATIONS - PAYROLL TAXES	1,294.86	1,565.66	270.80
2,983.23	3,036.92	53.69	OPERATIONS - EMPLOYEE BENEFI	6,013.46	6,073.84	60.38
8.19	41.67	33.48	OPERATIONS - SUPPLIES	31.52	83.34	51.82
109.59	100.00	(9.59)	OPERATIONS - EDUCATION/TRAVE	236.62	200.00	(36.62)
17.50	16.67	(.83)	OPERATIONS - DUES/SUBSCRIP/C	35.00	33.34	(1.66)
49.00	66.67	17.67	OPERATIONS - EQUIPMENT/MAINT	49.00	133.34	84.34
14,140.16	14,419.18	279.02	OPERATIONS - EXPENSES	28,325.76	28,838.36	512.60
2,629.50	2,426.67	(202.83)	MAT MGMT - SALARIES	5,044.69	4,853.34	(191.35)
177.24	185.67	8.43	MAT MGMT - PAYROLL TAXES	363.33	371.34	8.01
939.44	941.42	1.98	MAT MGMT - EMPLOYEE BENEFITS	1,870.42	1,882.84	12.42
586.19	558.33	(27.86)	MAT MGMT - SUPPLIES	3,122.54	1,116.66	(2,005.88)
.00	41.67	41.67	MAT MGMT - EDUCATION/TRAVEL	.00	83.34	83.34
319.15	308.33	(10.82)	MAT MGMT - DUES/SUBSCRIP/COM	638.30	616.66	(21.64)
384.78	416.67	31.89	MAT MGMT - EQUIPMENT/MAINTEN	769.56	833.34	63.78
5,036.30	4,878.76	(157.54)	MAT MGMT - EXPENSES	11,808.84	9,757.52	(2,051.32)
1,334.73	3,806.42	2,471.69	RESP THERAPY - SALARIES	3,322.74	7,612.84	4,290.10
1,183.09	1,219.08	35.99	RESP THERAPY - EMPLOYEE BENE	2,366.18	2,438.16	71.98
.00	485.33	485.33	RESP THERAPY - PAYROLL TAXES	.00	970.66	970.66
403.53	275.00	(128.53)	RESP THERAPY - SUPPLIES	1,008.42	550.00	(458.42)
266.72	308.33	41.61	RESP THERAPY - RENTAL	551.92	616.66	64.74
.00	41.67	41.67	RESP THERAPY - EQUIPMENT/MAI	.00	83.34	83.34
3,188.07	6,135.83	2,947.76	RESP THERAPY - EXPENSES	7,249.26	12,271.66	5,022.40
6,232.42	6,262.83	30.41	WELL CNTR - SALARIES	12,705.87	12,525.66	(180.21)
1,223.00	1,191.33	(31.67)	WELL CNTR - EMPLOYEE BENEFIT	2,415.48	2,382.66	(32.82)
470.25	450.33	(19.92)	WELL CNTR - PAYROLL TAXES	931.40	900.66	(30.74)

LILLIAN M HUDSPETH MEMORIAL HOSPITAL
 OPERATING/INCOME STATEMENT
 FOR THE 2 MONTHS ENDING 02/28/18

----- M O N T H -----				----- Y E A R T O D A T E -----		
ACTUAL	BUDGET	VARIANCE		ACTUAL	BUDGET	VARIANCE
209.70	250.00	40.30	WELL CNTR - SUPPLIES	437.62	500.00	62.38
732.50	166.67	(565.83)	WELL CNTR - ADVERTISING	732.50	333.34	(399.16)
1,187.50	1,333.33	145.83	WELL CNTR - CONTRACTED SERVI	2,475.00	2,666.66	191.66
297.50	41.67	(255.83)	WELL CNTR - DUES/SUBCRIP/COM	465.00	83.34	(381.66)
.00	1,053.58	1,053.58	WELL CNTR - EQUIPMENT/MAINT	2,697.14	2,107.16	(589.98)
10,352.87	10,749.74	396.87	WELL CNTR - EXPENSES	22,860.01	21,499.48	(1,360.53)
35,505.93	54,556.83	19,050.90	CLINIC - SALARIES	72,422.58	109,113.66	36,691.08
2,279.52	3,071.42	791.90	CLINIC - PAYROLL TAXES	4,871.07	6,142.84	1,271.77
7,714.92	9,022.00	1,307.08	CLINIC - EMPLOYEE BENEFITS	17,380.34	18,044.00	663.66
2,295.51	3,391.67	1,096.16	CLINIC - SUPPLIES	6,809.49	6,783.34	(26.15)
.00	625.00	625.00	CLINIC - EDUCATION/TRAVEL	.00	1,250.00	1,250.00
7,657.04	6,250.00	(1,407.04)	CLINIC - CONTRACTED SERVICES	13,928.33	12,500.00	(1,428.33)
2,074.53	2,500.00	425.47	CLINIC - DUES/SUBSCRIP/COMPU	4,282.70	5,000.00	717.30
1,380.58	1,885.42	504.84	CLINIC - EQUIPMENT/MAINTENAN	2,761.16	3,770.84	1,009.68
966.96	1,000.00	33.04	CLINIC - UTILITIES	1,925.30	2,000.00	74.70
59,874.99	82,302.34	22,427.35	CLINIC - EXPENSES	124,380.97	164,604.68	40,223.71
845.92	850.00	4.08	RKSPGS CLINIC - DEPR/INS	1,691.84	1,700.00	8.16
845.92	850.00	4.08	RKSPGS CLINIC - EXPENSES	1,691.84	1,700.00	8.16
9,665.16	13,652.17	3,987.01	HH/HOSPICE - SALARIES	19,235.13	27,304.34	8,069.21
800.92	947.33	146.41	HH/HOSPICE - PAYROLL TAXES	1,447.14	1,894.66	447.52
1,446.52	2,416.67	970.15	HH/HOSPICE - EMPLOYEE BENEFI	2,785.31	4,833.34	2,048.03
579.11	750.00	170.89	HH/HOSPICE - SUPPLIES	1,019.54	1,500.00	480.46
335.80	500.00	164.20	HH/HOSPICE - EDUCATION/TRAVE	798.32	1,000.00	201.68
37.86	2,500.00	2,462.14	HH/HOSPICE - CONTRACTED SERV	287.86	5,000.00	4,712.14
398.07	810.00	411.93	HH/HOSPICE - DUES/SUBSCRIP/C	1,146.14	1,620.00	473.86
1,035.83	250.00	(785.83)	HH/HOSPICE - EQUIPMENT/MAINT	1,914.66	500.00	(1,414.66)
14,299.27	21,826.17	7,526.90	HH/HOSPICE - EXPENSES	28,634.10	43,652.34	15,018.24
.00	208.33	208.33	ALL FACILITY BENEFITS	.00	416.66	416.66
209.42	4,083.33	3,873.91	TAX COLLECTION FEE	13,595.69	8,166.66	(5,429.03)
4,230.79	2,500.00	(1,730.79)	INTEREST EXPENSE	7,571.92	5,000.00	(2,571.92)
3,069.96	2,583.33	(486.63)	MEDICAL CLINIC EXPENSE	5,394.24	5,166.66	(227.58)
.00	500.00	500.00	FACILITY LICENSE	.00	1,000.00	1,000.00
1,328.21	1,416.67	88.46	TELEPHONE EXPENSE	2,656.32	2,833.34	177.02
.00	375.00	375.00	POSTAGE EXPENSE	600.00	750.00	150.00
9,671.73	10,416.67	744.94	UTILITIES	20,541.59	20,833.34	291.75
305.00	333.33	28.33	HAZARDOUS WASTE	540.00	666.66	126.66
.00	95.83	95.83	BLDG INSPECTIONS	.00	191.66	191.66
7,323.20	4,166.67	(3,156.53)	BLDG REPAIR	11,051.52	8,333.34	(2,718.18)
5,175.00	7,916.67	2,741.67	INSURANCE EXPENSE	12,326.68	15,833.34	3,506.66
33,377.94	30,000.00	(3,377.94)	DEPRECIATION EXPENSE	66,639.37	60,000.00	(6,639.37)
64,691.25	64,595.83	(95.42)	OVERHEAD EXPENSES	140,917.33	129,191.66	(11,725.67)
342.63	291.67	(50.96)	RENTAL INSURANCE	685.26	583.34	(101.92)
7,437.92	4,583.33	(2,854.59)	RENTAL BLDG REPAIR	10,950.76	9,166.66	(1,784.10)
6,595.88	6,666.67	70.79	RENTAL DEPRECIATION	13,191.76	13,333.34	141.58
1,019.37	916.67	(102.70)	RENTAL UTILITIES	3,109.50	1,833.34	(1,276.16)
15,395.80	12,458.34	(2,937.46)	RENTAL EXPENSE	27,937.28	24,916.68	(3,020.60)
711,453.43	756,329.33	44,875.90	TOTAL OPERATING EXPENSE	1,474,360.39	1,512,658.66	38,298.27
72,488.87	(136,741.00)	209,229.87	NET INCOME/LOSS FROM OPERA	468,166.32	(273,482.00)	741,648.32
OTHER REVENUE						
6,667.50	6,154.17	513.33	RENT INCOME	12,472.00	12,308.34	163.66

LILLIAN M HUDSPETH MEMORIAL HOSPITAL
 OPERATING/INCOME STATEMENT
 FOR THE 2 MONTHS ENDING 02/28/18

----- M O N T H -----				----- Y E A R T O D A T E -----		
ACTUAL	BUDGET	VARIANCE		ACTUAL	BUDGET	VARIANCE
.00	416.67	(416.67)	RESTRICTED CONTRIBUTIONS	.00	833.34	(833.34)
(2,631.10)	.00	(2,631.10)	TAX REVENUE	(2,453.70)	.00	(2,453.70)
5,002.29	77,566.83	(72,564.54)	INTEREST INCOME	9,764.70	155,133.66	(145,368.96)
2,478.35	1,250.00	1,228.35	INTEREST & PENALTY/TAX REVEN	3,278.27	2,500.00	778.27
11,517.04	85,387.67	(73,870.63)	TOTAL OTHER REVENUE	23,061.27	170,775.34	(147,714.07)
84,005.91	(51,353.33)	135,359.24	NET INCOME/LOSS	491,227.59	(102,706.66)	593,934.25
=====	=====	=====		=====	=====	=====

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LILLIAN M HUDSPETH MEMORIAL
 CHECK REGISTER
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BANK--CHECK--				INVOICE--				
CODE	NUMBER	DATE	AMOUNT	PAYEE	NUMBER	DATE	AMOUNT	COMMENTS
OPR	050540	02/01/18	956.63	AMERICAN UNITED LIFE IN	FEB 2018	01/31/18	886.09	ELECTIVE EMPLOYEE INS FEB
					FEB 18	02/01/18	70.54	EMPLOYEE LIFE INS FEB
OPR	050541	02/01/18	42,860.96	BLUE CROSS BLUE SHIELD	2964	02/01/18	42,860.96	EMPLOYEE MEDICAL FEB
OPR	050542	02/01/18	.00	HEALTHSURE INS SERVICES				
OPR	050543	02/01/18	7,387.32	PAJESTKA MD, CHARLES	01/22/18	01/22/18	1,846.83	ER PHY COV 01/22/18
					01/24/18	01/24/18	1,846.83	ER PHY COV 01/24/18
					01/29/18	01/29/18	1,846.83	ER PHY COV 01/29/18
					01/31/18	01/31/18	1,846.83	ER PHY COV 01/31/18
OPR	050544	02/01/18	450.00	BROWN-SOLOMAN, MARY	RC180201001	02/01/18	450.00	
OPR	050545	02/01/18	3,000.00	GRIFFIN WILLIAM	FEB 18	02/01/18	3,000.00	STIPEND FEBURARY
OPR	050546	02/01/18	17,326.00	HEALTHSURE INS SERVICES	5899	02/01/18	2,056.00	DISHONESTY LIABILITY
					5900X	02/01/18	3,000.00CR	INVOICE AMT ERR
					5900	02/01/18	18,270.00	D&O/FIDUCIARY LIABILITY
OPR	050547	02/01/18	1,000.00	PAJESTKA MD, CHARLES	RC180201001	02/01/18	1,000.00	
OPR	050548	02/01/18	4,247.09	AETNA				
OPR	050549	02/02/18	133.00	CORDELL KIM				
OPR	050550	02/02/18	3,185.25	AMAZON CODING	0118-41	01/31/18	3,185.25	ICD-10/PRO FEE/RHC CODING
OPR	050551	02/02/18	3,152.87	AMERISOURCE BERGIN DALL	930995136	01/16/18	19.58	EYE STREAM
					93995137	01/16/18	115.95	ALBUTEROL/CYCLOPENTOLATE/
					931189550	01/19/18	620.23	TETANUS/CEFTRIAOXONE/KENAL
					931344064	01/23/18	951.87	DEPO MEDROL/POTASSIUM CHL
					931412117	01/24/18	112.03	ACETAMINOPHEN/POSIFLUSH/G
					931412118	01/24/18	294.54	ADVAIR DISKUS
					931467922	01/25/18	155.64	OSELTAMIVIR PHOS
					931526755	01/26/18	23.51	PULMO VAN ARC
					93152656	01/26/18	353.52	CEFTRIAOXONE/KENALOG/NEOMY
					931597685	01/29/18	4.86	ACETAMINOPHEN-COD/PROMETH
					931597686	01/29/18	247.22	ADENOSINE/EPINEPHRINE/MAG
					801967729	01/31/18	17.70	LATE FEE
					931756716	01/31/18	40.58	ACTIDOSE AQUA
					931756717	01/31/18	195.64	ADVAIR DISKUS/DEXAMETHAXO
OPR	050552	02/02/18	116.04	BAXTER HEALTHCARE CORP	57636513	01/04/18	80.00	SPECTRUM SOFTWARE X2
					57862780	01/23/18	36.04	SOD CHL
OPR	050553	02/02/18	95.00	BEN E KEITH CO	98126142	01/20/18	95.00	DISHWASHER RENTAL FEE
OPR	050554	02/02/18	31.53	BLESING, HANNA	01/26/18	01/26/18	31.53	MORALE SUPPLIES
OPR	050555	02/02/18	51.05	CARDINAL HEALTH	7079065028	01/18/18	51.05	CONNECTOR SWIVEL
OPR	050556	02/02/18	692.25	CONOLY, PAUL	01/28/18	01/28/18	692.25	PHARMACIST
OPR	050557	02/02/18	95.37	CROSS TEXAS SUPPLY LLC	92904	01/10/18	19.73	OXYGEN EMS
					188651	01/31/18	75.64	OXYGEN TANK RENTAL-EMS
OPR	050558	02/02/18	30.88	DEVILS RIVER AUTO PARTS	15338-3522	02/01/18	4.90	4NABTA- X100FT
					15338-3517	02/01/18	25.98	COUPLING X2
OPR	050559	02/02/18	173.16	DIRECT TV	0462707568	02/01/18	173.16	
OPR	050560	02/02/18	1,491.80	FLOOR STORE	108803	01/25/18	1,491.80	REPLACE CARPET #3
OPR	050561	02/02/18	1,339.78	FRONTIER COMMUNICATIONS	JAN 18	01/22/18	1,339.78	BASE PHONE LINES
OPR	050562	02/02/18	10.00	HOSPICE VOLUNTEER TRAIN	20814643	02/01/18	10.00	HOSPICE TRAINING
OPR	050563	02/02/18	127.92	KINNSER SOFTWARE	261257	02/01/18	127.92	HOSPICE SOFTWARE
OPR	050564	02/02/18	236.55	LOWE'S COMPANIES INC	924929	01/08/18	236.55	DISHWASHER APT#1
OPR	050565	02/02/18	178.21	MEDLINE INDUSTRIES INC	1843168365	01/24/18	178.21	CATH FOLEY/FOAM SOAP/DISP
OPR	050566	02/02/18	276.26	NEWKIRK ELECTRIC COMPAN	20136	01/15/18	276.26	RPR EMS LIGHT/CORD TO AHB
OPR	050567	02/02/18	.00	OVERHEAD DOOR				

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LILLIAN M HUDSPETH MEMORIAL
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BANK--CHECK				INVOICE				
CODE	NUMBER	DATE	AMOUNT	PAYEE	NUMBER	DATE	AMOUNT	COMMENTS
OPR	050568	02/02/18	329.16	OWENS & MINOR	2034431116	01/24/18	30.90	CREAM SWEEN
					2034429647	01/24/18	88.99	ELECTORODE
					2034443557	01/24/18	209.27	PROD MASK/COBAN/SHARPS
OPR	050569	02/02/18	2,380.00	PEREZ PEDRO	012679-2	01/12/18	2,380.00	PMT #2 BREEZWAY RPR
OPR	050570	02/02/18	437.00	PROMO DIRECT	5151655	01/19/18	437.00	PENS/GEL BEADS/STICK NOTE
OPR	050571	02/02/18	55.00	RUSH-IN LUBE PIT	15776B	01/25/18	55.00	OIL&FILTER SQUAD-1
OPR	050572	02/02/18	5,098.66	SIEMENS FINANCIAL SERVI	4645158	01/25/18	2,762.88	PORTBLE XAY LSE#53293 PMT
					4645287	01/26/18	1,016.25	ULTRASOUND LSE IJBQPH PMT
					4645288	01/26/18	1,319.53	ULTRASOUND LSE IC7FVH PMT
OPR	050573	02/02/18	152.89	SUTTON COUNTY STEAK HOU	50541	01/29/18	152.89	DON JOLLY SUPPER
OPR	050574	02/02/18	2,702.50	TEXAS A&M HEALTH SCIENC	H170854	01/22/18	2,702.50	HEALTH DATA INTGRAN JAN-F
OPR	050575	02/02/18	265.00	TEXAS ASSOCIATION HOME	02/01/18	02/01/18	265.00	2018 DUES 3/6
OPR	050576	02/02/18	7,642.12	MICHAEL TAYLOR	4860	01/31/18	513.75	EMAIL JAN
					4854	01/31/18	7,128.37	IT CONTRACT JAN
OPR	050577	02/09/18	2,922.63	BLUE CROSS BLUE SHIELD				
OPR	050578	02/09/18	570.00	ABC HEATING & AIR CONDI	ABC027	01/25/18	570.00	POOL HEATER-FLUE PIPE
OPR	050579	02/09/18	21,175.43	ADAPTIVE MEDICAL PARTNE	6626	01/31/18	370.43	TRAVEL CONSULTANT EXP
					6578	02/01/18	2,215.00	MONTHLY PROGRESS-PT SEARC
					6618	02/01/18	3,590.00	REMAIN MTHLY PROGRESS-PT
					6617	02/01/18	15,000.00	PT SEARCH PLACEMENT FEE-J
OPR	050580	02/09/18	350.00	AFFORDABLE PEST CONTROL	10969	02/06/18	50.00	EMS BLDG
					10970	02/06/18	300.00	HOSPITAL/RENTAL
OPR	050581	02/09/18	2,825.06	AMERIPRIDE LINEN & APPA	3200463242	01/02/18	17.18	
					3200463241	01/02/18	544.82	
					3200464575	01/09/18	17.18	
					3200464574	01/09/18	544.82	
					3200465884	01/16/18	17.18	
					3200465883	01/16/18	544.82	
					3200467222	01/23/18	17.18	
					3200467221	01/23/18	544.82	
					3200468542	01/30/18	17.64	
					3200468540	01/30/18	559.42	
OPR	050582	02/09/18	102.03	ARROW INTERNATIONAL	95463319	01/29/18	102.03	EZ STABILIZER
OPR	050583	02/09/18	525.90	BOUNDTREE MEDICAL	82761347	01/30/18	525.90	GLOVES/MUCOSAL ATOMIZATIO
OPR	050584	02/09/18	2,763.41	CITY OF SONORA	02/01/18	02/01/18	2,763.41	
OPR	050585	02/09/18	692.25	CONOLY, PAUL	02/02/18	02/02/18	692.25	PHARMACIST
OPR	050586	02/09/18	856.52	CROSS TEXAS SUPPLY LLC	92905	01/10/18	380.88	OXYGEN
					92942	01/24/18	190.44	OXYGEN
					188509	01/31/18	285.20	OXYGEN TANK RENTAL
OPR	050587	02/09/18	500.00	D'OROGNA DESIREE E	709406	02/08/18	500.00	LAB MEDICAL DIRECTOR
OPR	050588	02/09/18	56.49	DISH NETWORK	02/01/18	02/01/18	56.49	TV SONORA MEDICAL FEB
OPR	050589	02/09/18	214.56	EVERETTS PHARMACY SONOR	624189	01/08/18	214.56	HUMULIN R X10
OPR	050590	02/09/18	500.00	FAST HEALTH	02A18LMMH	02/01/18	500.00	www.sonora-hospital.org
OPR	050591	02/09/18	140.81	GRAINGER INC	968553365	01/31/18	140.81	LIGHT BULBS/SCREWDRIVER
OPR	050592	02/09/18	946.31	HEALTHSTREAM INC	0099362	01/31/18	946.31	HCARPS JAN-FEB-MAR
OPR	050593	02/09/18	5,244.95	HILL POOL & SPAS SALES	20542	01/31/18	5,244.95	POOL HEATER
OPR	050594	02/09/18	545.00	KNOS	18010256	01/31/18	110.00	BROWCO SPORTS
					18010255	01/31/18	435.00	RADIO ADV
OPR	050595	02/09/18	244.75	LONGORIA LACI	02/07/18	02/07/18	244.75	ACLS TRNG
OPR	050596	02/09/18	1,397.22	MAYFIELD PAPER COMPANY	2270274	01/08/18	66.00	END BAC
					2270275	01/08/18	196.28	END BAC/TRASH LINER/TOWEL

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CODE	NUMBER	DATE	AMOUNT	PAYEE	NUMBER	DATE	AMOUNT	COMMENTS
					2273855	01/15/18	5.50	END BAC
					2273852	01/15/18	113.86	CUP/TEASPOON/FORK/STRAW
					2273853	01/15/18	205.52	END BAC/BATH TISSUE/LAUND
					2273854	01/15/18	347.48	GLOVES
					2277332	01/22/18	66.00	END BAC
					2280653	01/29/18	121.90	TOWELS/TRASH BAGS/BATH TI
					2280896	01/29/18	130.37	BATH TISSUE/GLOVES
					2280652	01/29/18	144.31	BATH TISSUE/BOWL CLNR/TRA
OPR	050597	02/09/18	6,227.07	MCKESSON MEDICAL-SURGIC	17791600	01/02/18	735.77	FLU TEST
					18022897	01/04/18	194.93	STREP A/PREG HCG
					18288169	01/08/18	1,735.66	PIPET/COLLECTION SET/VACU
					18543686	01/11/18	736.09	FLU TEST
					18703832	01/12/18	336.89	REAGENT SURGISRN/AFFIRMAG
					18764234	01/15/18	865.81	FLU TEST
					18859947	01/16/18	66.14	TUBE CULT BOR WHY
					18863177	01/16/18	152.13	MICROCUVETTE/CNTRL HEMOGL
					19231461	01/22/18	351.68	GIARDIA/CRYPTO
					19525408	01/25/18	110.40	SAMPLE CUP
					19568466	01/25/18	385.51	VACUETTE/COLLECTION SET
					19572669	01/25/18	435.81	PT COAGUCHEK
					19760723	01/29/18	120.25	STREP A TEST
OPR	050598	02/09/18	235.76	NORRELL PLUMBING	773512	02/01/18	235.76	PLUMBING FOR POOL HEATER
OPR	050599	02/09/18	183.36	OWENS & MINOR	2034648866	01/31/18	31.33	PAP TEST LUBE
					2034664087	01/31/18	152.03	ELECTRODE/CRUTCHES
OPR	050600	02/09/18	25.00	PAJESTKA MD, CHARLES	02/09/18	02/09/18	25.00	DEDUCT PR END 02/03/18
OPR	050601	02/09/18	871.71	PARKER LUMBER	JAN 18	01/31/18	871.71	SUPPLIES
OPR	050602	02/09/18	387.76	PERDUE BRANDON FIELDER	JAN 18	01/31/18	387.76	DELINQUENT TAX COLLECTION
OPR	050603	02/09/18	98.00	RUSH-IN LUBE PIT	18006	02/02/18	49.00	2017 NISSAN O&F
					18008	02/02/18	49.00	2016 NISSAN O&F
OPR	050604	02/09/18	650.00	SANCHEZ JACINDA	01/22-02/02/18	01/31/18	650.00	ZUMBA INSTR 01/22 - 02/02
OPR	050605	02/09/18	57,315.50	SOUTHWEST MEDICAL ASSOC	S-1801	01/31/18	57,315.50	ER PHY COV JAN
OPR	050606	02/09/18	940.15	STANDFORD PLUMBING LLC	5646A	02/01/18	940.15	POOL HEATER INSTALL
OPR	050607	02/09/18	26.00	SUTTON COUNTY CLERK	161860+	01/31/18	26.00	RELEASE OF LIEN-CEPEDA
OPR	050608	02/09/18	136.15	TEXAS CHILD SUPPORT SDU	02/09/18	02/09/18	136.15	TX 136008243284 PR END 02
OPR	050609	02/09/18	2,208.61	WEST TEXAS MEDICAL ASSO	128	01/31/18	286.20	WILKINSON GNTEE
					130	01/31/18	832.51	BRADLEY GNTEE
					131	01/31/18	1,089.90	VULCAN GNTEE
OPR	050610	02/09/18	12,251.85	SIEMENS FINANCIAL SERVI	4641865	01/03/18	3,875.02	LSE 45291 PMT #2
					4645938	01/30/18	8,376.83	CT LSE #53292 PMT#6
OPR	050611	02/09/18	9,759.59	SIEMENS MEDICAL SOLUTIO	115558698	02/01/18	9,759.59	MAMMO MAINT/MRI MAINT
OPR	050612	02/15/18	12,927.81	PAJESTKA MD, CHARLES	02/02-05/18	02/05/18	7,387.32	ER PHY COV 02/02,03,04,05
					02/07/18	02/07/18	1,846.83	ER PHY COV 02/07/18
					02/12/18	02/12/18	1,846.83	ER PHY COV 02/12/18
					02/14/18	02/14/18	1,846.83	ER PHY COV 02/14
OPR	050613	02/15/18	38,077.53	TEXAS CO & DIST RETIREM	JAN 18	01/31/18	38,077.53	RETIREMENT JAN
OPR	050614	02/16/18	36.00	AMERICAN PROFICIENCY IN	482797	02/06/18	36.00	SERUM HCG VERIFICATION
OPR	050615	02/16/18	10,596.90	AMERISOURCE BERGIN DALL	931830518	02/01/18	2.98	BENZONIN
					931830519	02/01/18	8,158.50	TETANUS/TNKASE/SOLU CORTE
					931960738	02/05/18	2.85	IBUPROFEN
					931960739	02/05/18	215.09	AZITHROMYCIN/KENALOG/MAG
					9320504443	02/06/18	18.32	ALLEGRA/CALCIUM CIT

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CODE	NUMBER	DATE	AMOUNT	PAYEE	NUMBER	DATE	AMOUNT	COMMENTS
					932050444	02/06/18	634.88	ALBUTEROL/CYANOCOBALAMIN/
					932108677	02/07/18	17.66	BACITRACIN
					932108678	02/07/18	41.54	LOSARTAN POT/SYSTATIN-TRI
					932182868	02/08/18	1.27	OXYMETAZOLINE
					932182869	02/08/18	495.48	LEVOFLOXACIN/CEFTRIAZONE/
					932226325	02/09/18	34.40	HYCROCODONE
					932242960	02/09/18	239.46	CONTOUR TEST STRIP/GLYCOL
					932243641	02/09/18	391.12	ADVAIR DISKUS/FLOVENT
					932429428	02/13/18	20.06	FLUMAZENIL
					932396985	02/13/18	323.21	LEVOFLOXACIN/AMOXICILLIN/
OPR	050616	02/16/18	119.55	AMERISOURCE BERGIN DALL	932429429	02/13/18	38.25	MANNITOL
					932483383	02/14/18	4.47	FEVERALL ACETAMINOPHEN
					932483384	02/14/18	27.94	NYSTATIN-TRI
					932544558	02/15/18	48.89	DEXAMETHOSONE/NYSTATIN-TR
OPR	050617	02/16/18	38.35	BOUNDTREE MEDICAL	82772209	02/08/18	38.35	CNTRL SOLUTION CONTOUR
OPR	050618	02/16/18	22.10	CARDINAL HEALTH	7079674739	02/01/18	22.10	SPLINT WRIST
OPR	050619	02/16/18	692.25	CONOLY, PAUL	02/11/18	02/11/18	692.25	PHARMACIST
OPR	050620	02/16/18	2,344.68	FLOOR STORE	108914	02/07/18	2,344.68	APT BREEZE WAY
OPR	050621	02/16/18	24,000.00	FUKUDA DENSHI USA INC	IN072091	11/17/17	24,000.00	INSTALL TELEMETRY SYS #455
OPR	050622	02/16/18	141.94	GLOBAL EQUIPMENT CO	112177085	02/07/18	141.94	MEDICAL STEP-SPECIALTY PH
OPR	050623	02/16/18	3,675.00	HEALTHSTREAM INC	C103017	01/31/18	3,675.00	PATIENT INSIGHTS-HCARPS
OPR	050624	02/16/18	368.90	HOSPICE CLOUD	11000.8160	01/31/18	368.90	HOSPICE PAT EQUIP
OPR	050625	02/16/18	227.30	LOWE'S PAY AND SAVE INC	JAN 18	01/31/18	227.30	FOOD
OPR	050626	02/16/18	194.74	OWENS & MINOR	2034082138	02/07/18	194.74	SLIPPER SOCK/CRUTCHES/FOL
OPR	050627	02/16/18	156.00	PATHOLOGY REFERENCE LAB	IMMHHX1801	01/31/18	156.00	REFERENCE LAB CHGS
OPR	050628	02/16/18	400.00	PEREZ PEDRO	012679-3	02/16/18	400.00	BREEZE WAY UPGD-PIF
OPR	050629	02/16/18	467.75	PROVANTAGE	8084550	02/07/18	467.75	120V TRPLICT
OPR	050630	02/16/18	7,038.00	QUIDEL CORPORATION	SLS 10265619	02/08/18	7,038.00	TRIAGE BNP
OPR	050631	02/16/18	240.00	SECURED DOCUMENT SHREDD	0365871	02/01/18	240.00	SECURED DOCUMENT DISPOSAL
OPR	050632	02/16/18	3,925.40	SIEMENS FINANCIAL SERVI	4646861C	02/03/18	50.38	LATE CHARGES
					4646861	02/03/18	3,875.02	LSE 45291 PMT #3
OPR	050633	02/16/18	2,083.33	SONORA ISD	229	02/01/18	2,083.33	SONORA ISD TRAINER
OPR	050634	02/16/18	856.29	STANDFORD PLUMBING LLC	5660A	02/08/18	856.29	RPIC WATER HEATER-PATIENT
OPR	050635	02/16/18	2,071.06	TEXIA TELEHEALTH RESOUR	CON1717059	02/01/18	2,071.06	TELEMED EQUIP INSTALL
OPR	050636	02/16/18	8,223.22	TXU ENERGY	056276656471	02/10/18	8,223.22	
OPR	050637	02/16/18	183.75	ULINE	94536864	02/02/18	183.75	ANTI-BACTERIAL WIPES
OPR	050638	02/16/18	1,984.85	VERIZON SOUTHWEST	26290098	02/08/18	1,984.85	DATA LINE
OPR	050639	02/16/18	660.00	WELCH ALLYN	93843829	02/07/18	660.00	COILED CORD/HAND ASSY-CLI
OPR	050640	02/16/18	592.54	WESTERN PETROLEUM	1717927	01/31/18	592.54	FUEL
OPR	050641	02/16/18	4,014.55	FISHER HEALTHCARE	8370058	01/22/18	317.25	THINPK CARTDIDGE SM OPT
					8440920	01/22/18	2,114.23	OMNI-IMMUNE/CHTRK/CARDIOI
					8507856	01/24/18	116.15	ALCHL AMMONIA
					8507858	01/24/18	1,466.92	OSOM ULT FLU
OPR	050642	02/18/18	2,820.76	BEN E KEITH CO	17732306	01/05/18	710.47	FOOD/SUPPLIES
					17745141	01/12/18	604.61	FOOD/SUPPLIES
					17757533	01/19/18	843.26	FOOD/SUPPLIES
					17770610	01/26/18	662.42	FOOD//SUPPLIES
OPR	050643	02/23/18	568.00	ADVANTAGE COMMUNICATION	213583	02/15/18	568.00	RADIO RPR
OPR	050644	02/23/18	110.00	AFFILIATED COMMUNICATIO	56080	02/15/18	110.00	RPR 911 CALL
OPR	050645	02/23/18	2,355.84	AFLAC	486990	02/23/18	2,355.84	EMPLOYEE ELECTIVE -MAR
OPR	050646	02/23/18	323.17	AT&T	9186200401	02/11/18	323.17	LONG DISTANCE CHGS

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CODE	NUMBER	DATE	AMOUNT	PAYEE	NUMBER	DATE	AMOUNT	COMMENTS
OPR	050647	02/23/18	325.00	AUTOMATIC FIRE PROTECTI	1060118	02/13/18	325.00	ANNUAL FIRE SPKLR INSP/BA
OPR	050648	02/23/18	1,245.10	BAXTER HEALTHCARE CORP	58087133	02/07/18	125.09	SOD CHL/POT CHL
					58174920	02/13/18	123.65	SOD CHL
					58177844	02/13/18	636.63	SECONDARY SET/FLO SOLN SE
					58217318	02/15/18	117.95	NACL INJ
					58237899	02/16/18	241.78	NACL INJ
OPR	050649	02/23/18	692.25	CONOLY, PAUL	02/18/18	02/18/18	692.25	PHARMACIST
OPR	050650	02/23/18	2,325.00	DONALD A JOHNSON CONSUL	18021489	02/14/18	2,325.00	RADIATION SURVEY INSP
OPR	050651	02/23/18	540.02	ENCLARA PHARMACIA INC	268146	01/31/18	540.02	HOSPICE RX
OPR	050652	02/23/18	29.48	FEDERAL EXPRESS CORPORA	6-089-83101	02/15/18	29.48	SHIPPING CHGS-BIC GRAPHIC
OPR	050653	02/23/18	667.62	GRAINGER INC	9696574426	02/12/18	125.58	LIGHT BULBS
					9696574434	02/12/18	542.04	FILTERS
OPR	050654	02/23/18	10.00	HOSPICE VOLUNTEER TRAIN	208014603	01/01/18	10.00	HOSPICE TRNG JAN
OPR	050655	02/23/18	330.04	METLIFE	MAR 18	02/23/18	330.04	EMPLOYEE ELECTIVE VISION-
OPR	050656	02/23/18	166.39	ONENS & MINOR	2035094792	02/14/18	16.36	ADULT WIPES
					2035082588	02/14/18	150.03	SURFACE WIPES/COLOPLAST/S
OPR	050657	02/23/18	25.00	PAJESTKA MD, CHARLES	02/23/18	02/23/18	25.00	DEDUCT PR END 02/23/18
OPR	050658	02/23/18	650.00	SANCHEZ JACINDA	02/5-16/18	02/16/18	650.00	ZUMBA INSTR FEB 5-16
OPR	050659	02/23/18	80.25	SMALLING ROY	02/09/18	02/09/18	20.33	VISIT HOSPICE PATIENTS
					02/17/18	02/17/18	59.92	HOSPICE VISIT
OPR	050660	02/23/18	26.00	SUTTON COUNTY CLERK	207162	02/23/18	26.00	LIEN ROSE
OPR	050661	02/23/18	136.15	TEXAS CHILD SUPPORT SDU	02/23/18	02/23/18	136.15	TX #136008243284 PR END 0
OPR	050662	02/23/18	1,164.07	WEST TEXAS GAS	FEB 18	02/16/18	1,164.07	
OPR	050663	02/23/18	976.41	WESTERN PETROLEUM	1718813	02/15/18	976.41	FUEL
OPR	050664	02/27/18	260.00	BLUE CROSS BLUE SHIELD				
TOTALS:			383,783.42					

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www.sonora-hospital.org

The Credentialing Committee met on February 27, 2018.

Diana Arteaga motioned and Amanda Lindo seconded to approve Sindhura Alapati, MD and Albert S Chang, MD to 1st year provisional consulting staff for Eagle Radiology. All voted in favor.

Amanda Lindo motioned and Diana Arteaga seconded to approve Matthew Bernbeck, MD, William E Bishop, MD, and Valerie Eckard, MD to 2nd year provisional consulting staff for Eagle Radiology. All voted in favor.

Diana Arteaga motioned and Amanda Lindo seconded to approve Cloyce Stetson, MD, Manish Aligeti, MD, Sangeeta Awasthi, MD, Marina Chavez, MD, Sheena Clark, FNP-C, Christine Cork, PA-C, Stephen Manning, MD, Kenneth A Ritchie PA-C, Phyllis Wilkerson, FNP, Casey Winslow, FNP, and Feroz Yaquub, MD to 1st year provisional consulting staff for TTUHSC. All voted in favor.

Charles Pajestka MD
Medical Director

John Graves
CEO

Sharon Holman
President Board of Directors