

2021 Draft Budget

Cost Center/Program	LINE ITEM	2018 ACTUAL YE	2019 ACTUAL YE	2020 THRU 07/31	2021 BUDGET	Comments
OVERALL SUMMARY	GROSS REVENUE	\$ 12,590,998	\$ 15,374,875	\$ 7,152,080	\$ 16,843,527	
	DEDUCTIONS FROM REVENUE	\$ (5,396,064)	\$ (7,770,624)	\$ (3,876,885)	\$ (7,770,624)	
	NET PATIENT REVENUE	\$ 7,194,934	\$ 7,604,251	\$ 3,275,195	\$ 9,072,903	
	OTHER OPERATING REVENUE	\$ 1,148,909	\$ 902,313	\$ 5,462,495	\$ 905,577	
	NON-OPERATING REVENUE	\$ 501,863	\$ 4,177,248	\$ (854,137)	\$ 1,741,671	
	TOTAL EXPENSES	\$ (9,124,465)	\$ (9,547,425)	\$ (5,881,031)	\$ (11,718,017)	
	NET POSITION	\$ (278,759)	\$ 3,136,388	\$ 2,002,522	\$ 2,134	
PATIENT REVENUE	ROOM & BOARD	\$ 246,960.00	\$ 478,620.00	\$ 163,470.00	\$ 478,620.00	
	MATERIALS MANAGEMENT	\$ 51,308.27	\$ 69,759.90	\$ 32,605.45	\$ 69,759.90	
	LABORATORY (In & Outpatient)	\$ 3,524,636.39	\$ 3,845,469.11	\$ 2,087,447.66	\$ 3,895,469.11	
	EKG	\$ 98,932.00	\$ 134,516.00	\$ 70,292.00	\$ 134,516.00	
	RADIOLOGY	\$ 843,264.00	\$ 889,066.00	\$ 417,432.00	\$ 889,066.00	
	CT SCAN	\$ 2,153,629.00	\$ 2,940,958.00	\$ 1,200,566.00	\$ 2,940,958.00	
	MRI	\$ 450,153.00	\$ 484,325.00	\$ 224,596.00	\$ 484,325.00	
	PHYSICAL THERAPY	\$ 294,570.12	\$ 514,908.54	\$ 441,019.00	\$ 514,908.54	
	PHARMACY + 340B	\$ 483,543.39	\$ 474,844.34	\$ 168,188.55	\$ 724,844.34	
	RESPIRATORY THERAPY	\$ 142,731.75	\$ 179,741.45	\$ 70,637.00	\$ 179,741.45	
	TREATMENT ROOM	\$ 37,724.00	\$ 21,880.00	\$ 13,078.00	\$ 21,880.00	
	EMERGENCY ROOM	\$ 2,197,197.00	\$ 2,584,109.00	\$ 1,027,253.00	\$ 2,584,109.00	
	EMERGENCY MEDICAL SERV	\$ 868,107.07	\$ 1,106,355.11	\$ 509,559.71	\$ 1,106,355.11	
	OBSERVATION	\$ 241,525.00	\$ 550,088.00	\$ 245,216.00	\$ 550,088.00	
	WELLNESS CENTER	\$ 41,656.00	\$ 46,117.00	\$ 18,322.00	\$ 46,117.00	
	PROFESSIONAL FEES	\$ 255,179.00	\$ 350,486.00	\$ 154,020.00	\$ 368,010.30	
	SONORA MEDICAL CLINIC	\$ 513,873.27	\$ 579,758.89	\$ 308,377.41	\$ 1,279,758.89	
	HOME HEALTH & HOSPICE	\$ 146,009.16	\$ 123,872.87	\$ -	\$ 275,000.00	
	BEHAVIORAL HEALTH	\$ -	\$ -	\$ -	\$ 300,000.00	
	GROSS PATIENT REVENUE	\$ 12,590,998.42	\$ 15,374,875.21	\$ 7,152,079.78	\$ 16,843,526.64	

	LINE ITEM	2018 ACTUAL	2019 ACTUAL YE	2020 THRU 07/31	2021 BUDGET	Comments
DEDUCTION FROM REVENUE	CONTRACT'L ADJ-MEDICARE	\$ (1,187,927.26)	\$ (2,404,346.78)	\$ (1,057,666.06)	\$ (2,404,346.78)	
	CONTRACT'L ADJ-MEDICAID	\$ (521,011.68)	\$ (548,218.47)	\$ (196,140.78)	\$ (548,218.47)	
	CONTRACT'L ADJ-WORK COMP	\$ (72,164.34)	\$ (140,685.94)	\$ (54,245.09)	\$ (140,685.94)	
	CONTRACT'L ADJ-COMM	\$ (383,401.14)	\$ (1,195,834.04)	\$ (737,643.13)	\$ (1,195,834.04)	
	CONTRACT'L ADJ-PRO FEES	\$ (128,908.97)	\$ (155,118.21)	\$ (66,317.27)	\$ (155,118.21)	
	CONTRACT'L ADJ-SMC	\$ (117,123.33)	\$ (16,155.12)	\$ (21,642.08)	\$ (255,951.78)	
	CONTRACT'L ADJ-EMS	\$ (289,007.07)	\$ (320,351.11)	\$ (136,384.39)	\$ (320,351.11)	
	CONTRACT'L ADJ-HH&H	\$ (55,676.70)	\$ (52,170.51)	\$ -	\$ (55,000.00)	
	CONTRACT'L ADJ-BEHAVORIAL HEALTH	\$ -	\$ -	\$ -	\$ (60,000.00)	
	CHARITY LMH	\$ (984,186.26)	\$ (1,658,806.38)	\$ (1,007,518.16)	\$ (1,658,806.38)	
	CHARITY EMS	\$ (116,998.50)	\$ (155,716.63)	\$ (99,713.23)	\$ (155,716.63)	
	BAD DEBT LMH	\$ (1,269,399.24)	\$ (768,921.26)	\$ (316,213.21)	\$ (768,921.26)	
	BAD DEBT EMS	\$ (124,283.88)	\$ (37,501.63)	\$ (11,324.75)	\$ (37,501.63)	
	COURTESY ALLOW LMH	\$ (98,607.92)	\$ (270,240.48)	\$ (141,061.70)	\$ (270,240.48)	
	HELP DISCOUNT LMH	\$ -	\$ -	\$ -	\$ -	
	BADDBT/CHARITY/DSCNT SMC	\$ (47,368.08)	\$ (46,557.30)	\$ (31,014.86)	\$ (190,000.00)	
	TOTAL DEDUCT FROM REVENUE	\$ (5,396,064.37)	\$ (7,770,623.86)	\$ (3,876,884.71)	\$ (7,770,623.86)	
	OTHER OPERATING REVENUE	MEALS	\$ 27,809.00	\$ 30,077.00	\$ 19,091.30	\$ 30,077.00
SALE MEDICAL RECORDS		\$ 1,563.62	\$ 1,987.90	\$ 1,506.16	\$ 1,987.90	
SALE OF EQUIPMENT		\$ 1,000.00	\$ (3,264.00)	\$ -	\$ -	
RECOVERY BADDEBT		\$ 183,759.13	\$ 174,450.71	\$ 80,694.91	\$ 174,450.71	
TOBACCO SETTLEMENT		\$ -	\$ -	\$ -	\$ -	
OTHER OPERATING INCOME		\$ 934,777.33	\$ 699,061.73	\$ 5,361,202.71	\$ 699,061.73	
TOTAL OTHER OPRTG REVENUE		\$ 1,148,909.08	\$ 902,313.34	\$ 5,462,495.08	\$ 905,577.34	
NON-OPERATING REVENUE	RENTAL INCOME	\$ 78,367.30	\$ 66,237.35	\$ 46,907.13	\$ 66,237.35	
	UNRESTRICTED CONTRIBUTIONS	\$ -	\$ -	\$ -	\$ -	
	RESTRICTED CONTRIBUTIONS	\$ -	\$ 360.00	\$ -	\$ -	
	RESTRICTED CONTRIBUTIONS EMS	\$ -	\$ 8,670.44	\$ 143,559.00	\$ -	
	INTEREST INCOME	\$ (999,705.15)	\$ 2,661,270.29	\$ (1,069,726.33)	\$ 250,000.00	
	INTEREST&PENALTY TAX REV	\$ 21,813.36	\$ 15,610.99	\$ 24,288.41	\$ 20,000.00	
	TAX REVENUE	\$ 1,401,387.33	\$ 1,425,098.83	\$ 834.81	\$ 1,405,434.00	
	TOTAL OTHER NON-OPERATING REVENUE	\$ 501,862.84	\$ 4,177,247.90	\$ (854,136.98)	\$ 1,741,671.35	

	LINE ITEM	2018 ACTUAL YE	2019 ACTUAL YE	2020 THRU 07/31	2021 BUDGET	Comments
EXPENSES NURSING	NRSG-SALARIES	\$ (903,124.12)	\$ (1,085,941.61)	\$ (757,933.57)	(1,254,710)	
	NRSG-PAYROLL TAXES	\$ (72,376.04)	\$ (78,954.40)	\$ (57,732.89)	(100,601)	
	NRSG-EMPLOYEE BENEFITS	\$ (126,307.74)	\$ (127,757.11)	\$ (97,709.36)	(203,284)	
	NRSG-SUPPLIES	\$ (11,472.38)	\$ (22,765.89)	\$ (10,791.95)	(17,000)	
	NRSG-EDUCATION/TRAVEL	\$ (5,641.45)	\$ (14,977.00)	\$ (4,921.96)	(11,000)	
	NRSG-SCHOOL	\$ -	\$ -	\$ (5,003.90)		
	NRSG-CONTRACTED SVCES	\$ (29,822.62)	\$ (76,069.13)	\$ (42,435.58)	(36,000)	
	NRSG-DUES/SUBS/COMPUTER	\$ (67,563.63)	\$ (76,727.96)	\$ (46,583.81)	(80,000)	
	NRSG-EQUIP/MAINT	\$ (14,975.13)	\$ (21,992.90)	\$ (5,174.93)	(10,000)	
	TOTAL NURSING EXPENSE	\$ (1,231,283.11)	\$ (1,505,186.00)	\$ (1,028,287.95)	(1,712,595)	
EXPENSES EMERGENCY ROOM	ER-SALARIES	\$ -	\$ -	\$ (306,921.51)	\$ (440,367.22)	
	ER-PAYROLL TAXES	\$ -	\$ -	\$ (13,099.57)	\$ (41,376.00)	
	ER-EMPLOYEE BENEFITS	\$ -	\$ -	\$ (13,930.57)	\$ (42,721.20)	
	ER-SUPPLIES	\$ (26,935.58)	\$ (26,564.17)	\$ (21,396.65)	\$ (35,000.00)	
	ER-EDUCATION/TRAVEL	\$ (1,994.24)	\$ (3,889.30)	\$ -	\$ (5,000.00)	
	ER-CONTRACTED SERVICES	\$ (5,025.17)	\$ (31,223.70)	\$ (3,600.00)	\$ (10,000.00)	
	ER-PHY COVERAGE	\$ (834,260.20)	\$ (846,039.59)	\$ (266,499.69)	\$ (381,960.00)	
	ER-DUES/SUBS/COMPUTER	\$ (3,069.26)	\$ (2,254.88)	\$ (4,011.57)	\$ (5,000.00)	
	ER-EQUIP/MAINT	\$ (5,733.18)	\$ (8,111.29)	\$ (7,912.32)	\$ (12,500.00)	
	TOTAL ER EXPENSE	\$ (877,017.63)	\$ (918,082.93)	\$ (637,371.88)	\$ (973,924.42)	
EXPENSES EMS	EMS-SALARIES	\$ (526,302.09)	\$ (541,212.29)	\$ (327,347.58)	\$ (571,581.60)	
	EMS-PAYROLL TAXES	\$ (39,867.43)	\$ (41,687.04)	\$ (26,208.46)	\$ (45,726.53)	
	EMS-EMPLOYEE BENEFITS	\$ (62,329.07)	\$ (76,056.15)	\$ (45,187.28)	\$ (82,582.29)	
	EMS-SUPPLIES	\$ (13,198.16)	\$ (15,641.99)	\$ (16,432.63)	\$ (14,000.00)	
	EMS-FUEL	\$ (17,069.40)	\$ (17,295.61)	\$ (4,845.40)	\$ (15,000.00)	
	EMS-EDUCATION/TRAVEL	\$ (4,699.48)	\$ (2,959.90)	\$ (515.00)	\$ (4,500.00)	
	EMS-RENTAL	\$ (680.32)	\$ (526.71)	\$ (14.64)	\$ (750.00)	
	EMS-CONTRACTED SERVICES	\$ (13,615.55)	\$ (15,960.00)	\$ (12,355.00)	\$ (20,000.00)	
	EMS-DUES/SUBS/COMPUTER	\$ (4,111.44)	\$ (6,493.66)	\$ (6,882.42)	\$ (8,500.00)	
	EMS-EQUIP/MAINT	\$ (15,758.30)	\$ (21,809.52)	\$ (24,381.60)	\$ (22,000.00)	
	EMS-UTILITIES	\$ (9,297.76)	\$ (7,593.34)	\$ (4,275.52)	\$ (7,500.00)	
	EMS-BLDG REPAIR	\$ (7,677.11)	\$ (1,976.80)	\$ (902.04)	\$ (2,000.00)	
	EMS-INS/BLDG&EQUIP	\$ (12,194.49)	\$ (11,868.13)	\$ (7,139.36)	\$ (16,000.00)	
	EMS-DEPRECIATION	\$ (44,972.88)	\$ (41,776.68)	\$ (3,268.34)	\$ (26,000.00)	
TOTAL EMS EXPENSE	\$ (771,773.48)	\$ (802,857.82)	\$ (479,755.27)	\$ (836,140.42)		
EXPENSES TREATMENT ROOM	TREATMENT ROOM SALARIES	\$ (6,350.67)	\$ (2,621.03)	\$ (2,145.34)	\$ -	
	TOTAL TREATMENT ROOM EXPENSES	\$ (6,350.67)	\$ (2,621.03)	\$ (2,145.34)	\$ -	

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EXPENSES LABORATORY	LAB-SALARIES	\$ (228,240.49)	\$ (239,141.68)	\$ (148,429.89)	\$ (249,750.50)	
	LAB-PAYROLL TAXES	\$ (14,102.74)	\$ (14,010.58)	\$ (9,802.76)	\$ (17,816.84)	
	LAB-EMPLOYEE BENEFITS	\$ (26,714.97)	\$ (31,516.62)	\$ (18,829.04)	\$ (33,589.74)	
	LAB-SUPPLIES	\$ (263,634.42)	\$ (263,466.51)	\$ (166,686.62)	\$ (506,900.00)	
	LAB-EDUCATION/TRAVEL	\$ (131.04)	\$ (943.10)	\$ -	\$ (2,500.00)	
	LAB-CONTRACTED SERVICES	\$ (59,037.41)	\$ (64,857.41)	\$ (70,083.03)	\$ (71,000.00)	
	LAB-DUES/SUB/COMPUTER	\$ (13,823.40)	\$ (17,450.40)	\$ (10,999.65)	\$ (16,400.00)	
	LAB-EQUIPMENT/MAINT	\$ (123,031.45)	\$ (92,706.72)	\$ (72,953.02)	\$ (133,000.00)	
	LAB-BLOOD	\$ (5,313.43)	\$ -	\$ -	\$ (5,000.00)	
	TOTAL LAB EXPENSES	\$ (734,029.35)	\$ (724,093.02)	\$ (497,784.01)	\$ (1,035,957.08)	
EXPENSES IMAGING	IMAGING-SALARIES	\$ (268,039.46)	\$ (234,224.43)	\$ (149,617.17)	\$ (253,683.50)	
	IMAGING-PAYROLL TAXES	\$ (23,552.96)	\$ (18,280.05)	\$ (10,976.99)	\$ (18,117.64)	
	IMAGING-EMPLOYEE BENEFITS	\$ (42,983.00)	\$ (39,881.95)	\$ (20,836.50)	\$ (33,852.94)	
	IMAGING-SUPPLIES	\$ (8,590.41)	\$ (13,946.91)	\$ (5,736.45)	\$ (12,500.00)	
	IMAGING-CT	\$ (3,306.16)	\$ -	\$ -		
	IMAGING-MRI	\$ (77,854.37)	\$ -	\$ -		
	IMAGING-EDUCATION/TRAVEL	\$ (248.68)	\$ (8,647.03)	\$ (316.80)	\$ (5,000.00)	
	IMAGING-CONTRACTED SERVS	\$ (3,925.00)	\$ (7,150.00)	\$ -	\$ (5,000.00)	
	IMAGING-DUES/SUB/COMPUTER	\$ (16,303.64)	\$ (18,636.64)	\$ (14,365.04)	\$ (15,000.00)	
	IMAGING-EQUIP/MAINT	\$ (99,310.35)	\$ (307,759.76)	\$ (191,858.36)	\$ (310,000.00)	
	IMAGING-DEPRECIATION	\$ (347,608.20)	\$ (316,001.03)	\$ (212,806.16)	\$ (300,000.00)	
TOTAL IMAGING EXPENSES	(891,722.23)	(964,527.80)	(606,513.47)	(953,154.08)		
EXPENSES EKG	EKG-SALARIES	\$ (7,481.82)	\$ (10,011.25)	\$ (3,755.53)	\$ (13,873.90)	
	EKG-SUPPLIES	\$ (39.02)	\$ (8.40)	\$ -	\$ (300.00)	
	EKG-EQUIPMENT/MAINT	\$ -	\$ -	\$ -	\$ -	
	TOTAL EKG	\$ (7,520.84)	\$ (10,019.65)	\$ (3,755.53)	\$ (14,173.90)	

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EXPENSES PHARMACY	RX-SALARIES	\$ (56,699.49)	\$ (53,872.14)	\$ (28,573.05)	\$ (57,318.40)	
	RX-PAYROLL TAXES	\$ (4,326.58)	\$ (5,286.14)	\$ (3,358.22)	\$ (4,585.47)	
	RX-EMPLOYEE BENEFITS	\$ (11,175.78)	\$ (11,300.37)	\$ (6,101.08)	\$ (10,069.61)	
	RX-SUPPLIES	\$ (121,073.85)	\$ (131,749.04)	\$ (33,226.45)	\$ (200,000.00)	
	RX-EDUCATION/TRAVEL	\$ -	\$ (1,514.07)	\$ -	\$ -	
	RX-CONTRACTED SERVS	\$ (33,920.25)	\$ (29,113.55)	\$ (19,665.75)	\$ (37,000.00)	
	RX-DUES/SUB/COMPUTER	\$ (14,161.21)	\$ (13,778.72)	\$ (8,625.04)	\$ (28,000.00)	
	RX-EQUIP/MAINT	\$ (11,348.64)	\$ (7,220.06)	\$ -	\$ (2,025.00)	
	340B-SUPPLIES	\$ -	\$ -	\$ (602.28)	\$ -	
	340B-DUES/SUB/COMPUTER	\$ -	\$ -	\$ (13,398.00)	\$ -	
	TOTAL RX EXPENSES	\$ (252,705.80)	\$ (253,834.09)	\$ (113,549.87)	\$ (338,998.48)	
EXPENSES RESP THERAPY	RESP THERAPY-SALARIES	\$ (42,654.28)	\$ (50,177.97)	\$ (28,807.43)	\$ (59,576.95)	
	RESP THERAPY-PAYROLL TAXES	\$ (3,620.65)	\$ (4,187.38)	\$ (2,868.67)	\$ (5,521.60)	
	RESP THERAPY-EMPLOY BENE	\$ (11,902.49)	\$ (5,806.63)	\$ (5,735.80)	\$ (10,900.42)	
	RESP THERAPY-SUPPLIES	\$ (4,934.27)	\$ (5,925.41)	\$ (3,599.06)	\$ (5,000.00)	
	RESP THERAPY-EDUCATION/TRAVEL	\$ (32.76)	\$ (1,467.19)	\$ -	\$ -	
	RESP THERAPY-RENTAL	\$ (3,340.71)	\$ (3,490.06)	\$ (3,262.00)	\$ (3,400.00)	
	RESP THERAPY-CONTRACTED SERVICES	\$ -	\$ (35.00)	\$ -	\$ (500.00)	
	RESP THERAPY-DUES/SUB/COMPUTER	\$ -	\$ -	\$ -	\$ (500.00)	
	RESP THERAPY-EQUIP/MAINT	\$ -	\$ (3.34)	\$ -	\$ -	
	TOTAL RESP THERAPY EXPENSES	\$ (66,485.16)	\$ (71,092.98)	\$ (44,272.96)	\$ (85,398.97)	
EXPENSES PHYSICAL THERAPY	PT-SALARIES	\$ (155,790.69)	\$ (158,943.29)	\$ (109,568.16)	\$ (151,640.00)	
	PT-PAYROLL TAXES	\$ (11,666.85)	\$ (11,791.31)	\$ (8,633.80)	\$ (12,131.20)	
	PT-EMPLOYEE BENEFITS	\$ (18,545.66)	\$ (22,059.58)	\$ (17,780.91)	\$ (22,766.44)	
	PT-SUPPLIES	\$ (3,865.14)	\$ (2,779.23)	\$ (3,925.01)	\$ (3,000.00)	
	PT-EDUCATION/TRAVEL	\$ (1,420.95)	\$ (366.72)	\$ -	\$ (2,500.00)	
	PT-CONTRACTED SERVICES	\$ (68,197.74)	\$ (49,430.86)	\$ (10,700.00)	\$ (7,500.00)	
	PT-DUES/SUBS/COMPUTER	\$ (1,827.60)	\$ (1,848.20)	\$ (1,491.20)	\$ (2,500.00)	
	PT-EQUIP/MAINT	\$ (429.00)	\$ (2,383.32)	\$ -	\$ (2,000.00)	
	TOTAL PT EXPENSES	\$ (261,743.63)	\$ (249,602.51)	\$ (152,099.08)	\$ (204,037.64)	
EXPENSES MATERIALS MANAGEMENT	MM-SALARIES	\$ (31,038.52)	\$ (33,193.28)	\$ (25,828.39)	\$ (40,124.00)	
	MM-PAYROLL TAXES	\$ (2,468.67)	\$ (1,196.88)	\$ (1,045.62)	\$ (3,209.92)	
	MM-EMPLOYEE BENEFITS	\$ (10,288.22)	\$ (10,210.65)	\$ (5,533.95)	\$ (6,000.00)	
	MM-SUPPLIES	\$ (4,863.68)	\$ (15,983.44)	\$ (8,840.82)	\$ (13,000.00)	
	MM-EDUCATION/TRAVEL	\$ (32.76)	\$ -	\$ -	\$ -	
	MM-DUES/SUBS/COMPUTER	\$ (3,829.80)	\$ (3,829.80)	\$ (2,729.05)	\$ (4,500.00)	
	MM-EQUIP/MAINT	\$ (4,617.36)	\$ (3,463.02)	\$ (587.40)	\$ -	
	TOTAL MM EXPENSES	\$ (57,139.01)	\$ (67,877.07)	\$ (44,565.23)	\$ (68,883.92)	

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EXPENSES DIETARY	DIETARY-SALARIES	\$ (75,614.74)	\$ (78,407.79)	\$ (49,235.89)	\$ (84,536.00)	
	DIETARY-PAYROLL TAXES	\$ (6,165.37)	\$ (5,872.64)	\$ (3,950.52)	\$ (6,762.88)	
	DIETARY-EMPLOYEE BENEFITS	\$ (30,113.14)	\$ (27,213.57)	\$ (15,288.86)	\$ (24,002.06)	
	DIETARY-SUPPLIES	\$ (4,469.25)	\$ (8,372.24)	\$ (4,122.70)	\$ (6,000.00)	
	DIETARY-FOOD	\$ (34,749.00)	\$ (40,904.91)	\$ (26,877.54)	\$ (40,000.00)	
	DIETARY-EDUC/TRAVEL	\$ (131.04)	\$ (7.00)	\$ (9.99)	\$ -	
	DIETARY-CONTRACTED SRVS	\$ (5,575.42)	\$ (5,958.69)	\$ (1,869.00)	\$ (15,000.00)	
	DIETARY-DUES/SUBS/COMPUTER	\$ (61.80)	\$ (61.80)	\$ (531.05)	\$ (400.00)	
	DIETARY-EQUIP/MAINT	\$ (7,866.76)	\$ (8,177.69)	\$ (4,524.72)	\$ (4,000.00)	
	TOTAL DIETARY EXPENSES	\$ (164,746.52)	\$ (174,976.33)	\$ (106,410.27)	\$ (180,700.94)	
EXPENSES HOUSEKEEPING	HSK-SALARIES	\$ (61,868.83)	\$ (66,710.46)	\$ (55,870.65)	\$ (91,926.40)	
	HSK-PAYROLL TAXES	\$ (5,307.94)	\$ (4,840.49)	\$ (4,699.77)	\$ (7,354.11)	
	HSK-EMPLOYEE BENEFITS	\$ (25,609.67)	\$ (25,026.52)	\$ (16,473.31)	\$ (24,526.77)	
	HSK-SUPPLIES	\$ (7,809.40)	\$ (8,872.56)	\$ (9,017.88)	\$ (13,000.00)	
	HSK-CONTRACTED SRVCS	\$ (29,037.48)	\$ (36,323.33)	\$ (18,608.55)	\$ (35,000.00)	
	HSK-EQUIP/MAINT	\$ (131.04)	\$ (586.25)	\$ (531.05)	\$ (500.00)	
	TOTAL HSK EXPENSES	\$ (129,764.36)	\$ (142,359.61)	\$ (105,201.21)	\$ (172,807.29)	
EXPENSES PLANT OPERATIONS	OPERATIONS-SALARIES	\$ (128,166.52)	\$ (128,439.39)	\$ (81,302.01)	\$ (142,280.00)	
	OPERATIONS-PAYROLL TAXES	\$ (8,770.21)	\$ (9,512.45)	\$ (6,486.38)	\$ (11,382.40)	
	OPERATIONS-EMPLOYEE BENE	\$ (32,068.71)	\$ (31,696.05)	\$ (18,638.01)	\$ (34,101.88)	
	OPERATIONS-SUPPLIES	\$ (763.33)	\$ (2,289.75)	\$ (1,106.86)	\$ (1,000.00)	
	OPERATIONS-EDUCA/TRAVEL	\$ (1,058.68)	\$ (1,080.85)	\$ (1,156.18)	\$ (2,000.00)	
	OPERATIONS - CONTRACTED SVS	\$ -	\$ (6.50)	\$ (6.50)	\$ -	
	OPERATIONS-DUES/SUB/COMPUTER	\$ (210.00)	\$ (210.00)	\$ (617.50)	\$ (500.00)	
	OPERATIONS-EQUIP/MAINT	\$ (615.11)	\$ (747.46)	\$ (84.50)	\$ (1,500.00)	
TOTAL OPERATIONS EXPENSES	\$ (171,652.56)	\$ (173,982.45)	\$ (109,397.94)	\$ (192,764.28)		

Cost Center/Program	LINE ITEM	2018 ACTUAL YE	2019 ACTUAL YE	2020 THRU 07/31	2021 BUDGET	Comments
EXPENSES BUSINESS OFFICE	BO-SALARIES	\$ (117,716.09)	\$ (125,383.51)	\$ (78,402.85)	\$ (160,040.00)	
	BO-PAYROLL TAXES	\$ (12,606.53)	\$ (10,711.10)	\$ (7,139.00)	\$ (14,350.72)	
	BO-EMPLOYEE BENEFITS	\$ (43,511.90)	\$ (47,744.52)	\$ (25,957.45)	\$ (42,736.26)	
	BO-SUPPLIES	\$ (1,626.09)	\$ (2,321.51)	\$ (1,859.21)	\$ (2,300.00)	
	BO-EDUCA/TRAVEL	\$ (6,086.56)	\$ (2,128.53)	\$ (121.81)	\$ (2,000.00)	
	BO-CONTRACTED SRVCS	\$ (57,145.50)	\$ (87,757.93)	\$ (47,976.22)	\$ (25,000.00)	
	BO-DUES/SUB/COMPUTER	\$ (37,736.31)	\$ (37,306.09)	\$ (25,506.53)	\$ (55,000.00)	
	BO-EQUIP/MAINT	\$ (274.06)	\$ (1,336.53)	\$ (93.63)	\$ (2,000.00)	
	TOTAL BO EXPENSES	\$ (276,703.04)	\$ (314,689.72)	\$ (187,056.70)	\$ (303,426.98)	
EXPENSES INFORMATION TECHNOLOGY	IT-SALARIES	\$ (32,898.30)	\$ (28,546.98)	\$ (18,451.31)	\$ (30,160.00)	
	IT-PAYROLL TAXES	\$ (2,654.10)	\$ (2,121.66)	\$ (1,480.27)	\$ (2,412.80)	
	IT-EMPLOYEE BENEFITS	\$ (10,292.69)	\$ (9,074.53)	\$ (5,206.56)	\$ (8,141.36)	
	IT-SUPPLIES	\$ (276.96)	\$ (2,422.76)	\$ (1,307.84)	\$ (2,000.00)	
	IT-EDUCA/TRAVEL	\$ (32.76)	\$ -	\$ -	\$ (500.00)	
	IT-CONTRACTED SERVCS	\$ (75,164.78)	\$ (56,705.86)	\$ (32,704.37)	\$ (62,000.00)	
	IT-DUES/SUB/COMPUTER	\$ (47,571.90)	\$ (35,505.78)	\$ (24,813.95)	\$ (30,000.00)	
	IT-EQUIP/MAINT	\$ (955.35)	\$ (219.36)	\$ (7,125.99)	\$ (10,000.00)	
	TOTAL IT EXPENSES	\$ (169,846.84)	\$ (134,596.93)	\$ (91,090.29)	\$ (145,214.16)	
EXPENSES ADMINISTRATION	ADMIN-SALARIES	\$ (362,457.03)	\$ (390,424.34)	\$ (204,962.31)	\$ (410,238.00)	
	ADMIN-PAYROLL TAXES	\$ (27,050.53)	\$ (29,372.92)	\$ (19,138.60)	\$ (38,513.63)	
	ADMIN-EMPLOYEE BENEFITS	\$ (40,492.97)	\$ (51,694.85)	\$ (31,817.65)	\$ (58,180.85)	
	ADMIN-SUPPLIES	\$ (3,920.75)	\$ (4,874.29)	\$ (2,593.31)	\$ (4,000.00)	
	ADMIN-EDUCA/TRAVEL	\$ (8,440.14)	\$ (12,271.13)	\$ (820.43)	\$ (15,000.00)	
	ADMIN-RENTAL	\$ (116.00)	\$ (120.00)	\$ (120.00)	\$ (300.00)	
	ADMIN-CONTRACTED SRVCS	\$ (323,675.41)	\$ (355,065.15)	\$ (227,016.69)	\$ (325,000.00)	
	ADMIN-DUES/SUB/COMPUTER	\$ (32,625.90)	\$ (29,232.49)	\$ (15,018.69)	\$ (35,000.00)	
	ADMIN-EQUIP/MAINT	\$ (5,990.07)	\$ (8,030.10)	\$ (3,999.71)	\$ (6,500.00)	
	ADMIN-MISC	\$ (5,458.72)	\$ (10,926.07)	\$ (8,603.92)	\$ (5,000.00)	
	ADMIN-ADVERTISEMENT	\$ (27,901.80)	\$ (22,972.61)	\$ (5,700.00)	\$ (20,000.00)	
	ADMIN-COLLECTION FEE	\$ (50,964.83)	\$ (50,362.92)	\$ (27,204.76)	\$ (50,000.00)	
	ADMIN-SERVICES CHGS	\$ (5,639.43)	\$ (11,767.67)	\$ (4,778.19)	\$ (6,500.00)	
		TOTAL ADMIN EXPENSES	\$ (894,733.58)	\$ (977,114.54)	\$ (551,774.26)	\$ (974,232.48)

	LINE ITEM	2018 ACTUAL YE	2019 ACTUAL YE	2020 THRU 07/31	2021 BUDGET	Comments
EXPENSES WELLNESS CENTER	WC-SALARIES	\$ (77,267.16)	\$ (77,823.54)	\$ (54,229.71)	\$ (89,466.00)	
	WC-PAYROLL TAXES	\$ (6,687.27)	\$ (9,979.53)	\$ (7,413.32)	\$ (7,157.28)	
	WC-EMPLOYEE BENEFITS	\$ (12,170.56)	\$ (5,806.35)	\$ (4,478.82)	\$ (12,352.09)	
	WC-SUPPLIES	\$ (3,660.53)	\$ (3,866.71)	\$ (7,542.41)	\$ (13,000.00)	
	WC-EDUCA/TRAVEL	\$ (196.56)	\$ (1,733.92)	\$ -	\$ (200.00)	
	WC-ADVERTISEMENT	\$ (1,422.50)	\$ -	\$ (215.00)	\$ -	
	WC-CONTRACTED SERVICES	\$ (10,106.25)	\$ -	\$ -	\$ (600.00)	
	WC-DUES/SUB/COMPUTER	\$ (1,120.00)	\$ (360.00)	\$ (122.50)	\$ (2,000.00)	
	WC-EQUIP/MAINT	\$ (4,361.32)	\$ (1,440.31)	\$ -	\$ (500.00)	
	WC-TELEPHONE	\$ (1,650.00)	\$ (1,800.00)	\$ (1,050.00)	\$ (2,000.00)	
	TOTAL WC EXPENSES	\$ (118,642.15)	\$ (102,810.36)	\$ (75,051.76)	\$ (127,275.37)	
EXPENSES SONORA MEDICAL	SMC-SALARIES	\$ (591,964.54)	\$ (623,362.12)	\$ (325,869.52)	\$ (1,005,873.78)	
	SMC-PAYROLL TAXES	\$ (35,326.56)	\$ (32,082.74)	\$ (26,557.70)	\$ (72,775.76)	
	SMC-EMPLOYEE BENEFITS	\$ (83,626.78)	\$ (83,540.70)	\$ (49,950.31)	\$ (148,588.49)	
	SMC-SUPPLIES	\$ (40,100.40)	\$ (37,570.88)	\$ (36,850.66)	\$ (40,000.00)	
	SMC-PHARMACY	\$ -	\$ -	\$ -	\$ (40,000.00)	
	SMC-EDUCA/TRAVEL	\$ (4,985.40)	\$ (6,181.95)	\$ (1,679.21)	\$ (6,000.00)	
	SMC-CONTRACTED SERVICES	\$ (44,111.00)	\$ (56,234.08)	\$ (14,326.12)	\$ (310,000.00)	
	SMC-DUES/SUB/COMPUTER	\$ (27,282.29)	\$ (29,490.28)	\$ (19,428.01)	\$ (31,000.00)	
	SMC-EQUIP/MAINT	\$ (23,303.21)	\$ (19,696.04)	\$ (5,881.89)	\$ (7,500.00)	
	SMC-UTILITIES	\$ (10,643.54)	\$ (8,927.63)	\$ (4,719.47)	\$ (9,000.00)	
	SMC-DEPRECIATION	\$ -	\$ -	\$ -	\$ (14,500.00)	
	TOTAL SMC EXPENSES	\$ (861,343.72)	\$ (897,086.42)	\$ (485,262.89)	\$ (1,685,238.03)	
ROCKSPRINGS MEDICAL CLINIC	RMC - DEPRECIATION	\$ (10,151.04)	\$ (12,688.63)	\$ -	\$ -	
	TOTAL RMC EXPENSES	\$ (10,151.04)	\$ (12,688.63)	\$ -	\$ -	
EXPENSES BEHAVIORAL HEALTH	BEHAV HLTH-SALARIES	\$ -	\$ -	\$ -	\$ (183,664.00)	
	BEHAV HLTH-PAYROLL TAXES	\$ -	\$ -	\$ -	\$ (14,693.12)	
	BEHAV HLTH-EMPLOYEE BENEFITS	\$ -	\$ -	\$ (105.31)	\$ (31,040.14)	
	BEHAV HLTH-SUPPLIES	\$ -	\$ -	\$ -	\$ (2,500.00)	
	BEHAV HLTH-EDUCA/TRAVEL	\$ -	\$ -	\$ (500.00)	\$ (2,000.00)	
	BEHAV HLTH-CONTRACTED SERVICES	\$ -	\$ -	\$ (10,000.00)	\$ (107,000.00)	
	BEHAV HLTH-DUES/SUB/COMPUTER	\$ -	\$ -	\$ (3,000.00)	\$ (5,200.00)	
	BEHAV HLTH-EQUIP/MAINT	\$ -	\$ -	\$ -	\$ (2,000.00)	
	BEHAV HLTH-UTILITIES	\$ -	\$ -	\$ -	\$ (7,000.00)	
	BEHAV HLTH-DEPRECIATION	\$ -	\$ -	\$ -	\$ (3,000.00)	
	TOTAL BEHAV HLTH EXPENSES	\$ -	\$ -	\$ (13,605.31)	\$ (358,097.26)	
EXPENSES HH/HOSPICE	HH/HOSPICE SALARIES	\$ (127,809.63)	\$ (51,731.76)	\$ -	\$ (95,305.60)	
	HH/HOSPICE PAYROLL TAXES	\$ (9,169.93)	\$ (5,031.26)	\$ -	\$ (7,624.45)	
	HH/HOSPICE EMPLOYEE BENEFITS	\$ (13,296.36)	\$ (8,280.58)	\$ -	\$ (12,766.70)	
	HH/HOSPICE SUPPLIES	\$ (7,949.80)	\$ (2,655.45)	\$ -	\$ (20,000.00)	
	HH/HOSPICE EDUCATION/TRAVEL	\$ (5,726.11)	\$ (3,091.06)	\$ (308.00)	\$ (5,000.00)	
	HH/HOSPICE CONTRACTED SVCS	\$ (5,679.34)	\$ (12,656.69)	\$ (2,684.91)	\$ (125,000.00)	
	HH/HOSPICE DUES/SUBS/COMP	\$ (5,851.34)	\$ (1,865.66)	\$ (4,610.68)	\$ (14,000.00)	
	HH/HOSPICE EQUIP MAINTENANCE	\$ (11,790.45)	\$ (7,956.80)	\$ -	\$ (8,500.00)	
	HH/HOSPICE UTILITIES	\$ (110.00)	\$ (180.00)	\$ -	\$ (5,000.00)	
	HH/HOSPICE DEPRECIATION	\$ -	\$ -	\$ (3,569.51)	\$ (7,500.00)	
	TOTAL HH/HOSPICE EXPENSE - DIRECT	\$ (187,382.96)	\$ (93,449.26)	\$ (11,173.10)	\$ (300,696.75)	

Cost Center/Program	LINE ITEM	2018 ACTUAL YE	2019 ACTUAL YE	2020 THRU 07/31	2021 BUDGET	Comments
OVERHEAD EXPENSES	ALL FACILITY BENEFITS	\$ (3,050.00)	\$ (549.83)	\$ (2,200.00)	\$ (3,050.00)	
	TAX COLLECTION FEE	\$ (57,220.07)	\$ (65,203.97)	\$ (38,806.52)	\$ (61,000.00)	
	ELECTION EXPENSE	\$ (3,205.25)	\$ -	\$ -	\$ -	
	INTEREST	\$ (38,054.59)	\$ (31,157.36)	\$ (15,876.32)	\$ (35,000.00)	
	CLINIC BLDG	\$ (31,068.71)	\$ (31,908.42)	\$ (19,515.90)	\$ (30,000.00)	
	FACILITY LICENSE	\$ (6,944.00)	\$ (1,188.47)	\$ (722.50)	\$ (5,500.00)	
	TELEPHONE	\$ (6,708.08)	\$ (7,092.31)	\$ (4,123.79)	\$ (8,000.00)	
	POSTAGE	\$ (2,793.97)	\$ (3,550.00)	\$ (2,800.00)	\$ (4,000.00)	
	UTILITIES	\$ (123,980.82)	\$ (129,478.88)	\$ (63,529.61)	\$ (133,000.00)	
	HAZARDOUS WASTE	\$ (3,720.00)	\$ (4,140.00)	\$ (3,420.00)	\$ (4,000.00)	
	BLDG INSPECTION	\$ -	\$ (2,100.00)	\$ -	\$ -	
	BLDG REPAIR	\$ (75,563.12)	\$ (65,828.45)	\$ (34,419.45)	\$ (70,000.00)	
	INSURANCE	\$ (83,993.26)	\$ (89,579.84)	\$ (65,211.66)	\$ (100,000.00)	
	MISCELLANEOUS	\$ -	\$ -	\$ -	\$ -	
DEPRECIATION	\$ (402,547.17)	\$ (387,643.93)	\$ (227,216.09)	\$ (450,000.00)		
TOTAL OVERHEAD EXPENSE	\$ (838,849.04)	\$ (819,421.46)	\$ (477,841.84)	\$ (903,550.00)		
RENTAL EXPENSES	RENTAL-INSURANCE	\$ (4,206.60)	\$ (4,408.02)	\$ (2,779.23)	\$ (5,000.00)	
	RENTAL-BLDG REPAIR	\$ (46,522.88)	\$ (41,961.70)	\$ (4,491.12)	\$ (56,000.00)	
	RENTAL-DEPRECIATION	\$ (79,150.56)	\$ (74,366.28)	\$ (41,386.87)	\$ (75,750.00)	
	RENTAL-UTILITIES	\$ (12,998.35)	\$ (13,718.31)	\$ (8,407.87)	\$ (14,000.00)	
	TOTAL RENTAL EXPENSE	\$ (142,878.39)	\$ (134,454.31)	\$ (57,065.09)	\$ (150,750.00)	