

Cost Center/Program	LINE ITEM	2023 ACTUAL YE	2024 ACTUAL YE	2025 THRU 07-31-25	2025 PROJECTED YE	2026 BUDGET	COMMENTS
OVERALL SUMMARY	GROSS PATIENT REVENUE	\$ 15,470,854	\$ 17,346,110	\$ 11,140,672	\$ 19,154,585	\$ 22,496,858	
	DEDUCTIONS FROM REVENUE	\$ (6,818,008)	\$ (7,596,513)	\$ (5,097,158)	\$ (8,737,984)	\$ (8,821,000)	
	NET PATIENT REVENUE	\$ 8,652,846	\$ 9,749,597	\$ 6,043,514	\$ 10,416,600	\$ 13,675,858	
	OTHER OPERATING REVENUE	\$ 1,227,316	\$ 1,618,436	\$ 1,095,568	\$ 1,453,150	\$ 1,160,772	
	NON-OPERATING REVENUE W/O SAAF	\$ 1,978,837	\$ 1,703,280	\$ 1,102,528	\$ 1,890,048	\$ 1,837,763	
	SAAF INVESTMENT RETURN	\$ 3,034,384	\$ 2,700,323	\$ 2,159,891	\$ 2,159,891	\$ -	
	OPERATING EXPENSES	\$ (12,244,891)	\$ (12,955,260)	\$ (7,794,420)	\$ (13,837,331)	\$ (16,366,508)	
	NET POSITION	\$ 2,648,492	\$ 2,816,376	\$ 2,607,081	\$ 2,082,358	\$ 307,885	
PATIENT REVENUE	ROOM & BOARD	\$ 345,600.00	\$ 354,286.50	\$ 249,291.00	\$ 427,356.00	\$ 507,500.00	6.5% increase + Swing Bed increase
	MATERIALS MANAGEMENT	\$ 56,999.19	\$ 95,568.71	\$ 48,097.00	\$ 82,452.00	\$ 91,350.00	6.5% increase + swing bed/wound care
	LABORATORY (In & Outpatient)	\$ 3,732,975.94	\$ 4,209,222.29	\$ 2,695,396.04	\$ 4,620,678.93	\$ 5,075,000.00	6.5% increase + labs have increased yearly
	EKG	\$ 116,358.00	\$ 126,788.00	\$ 78,041.00	\$ 133,784.57	\$ 152,250.00	6.5% increase + increased number
	RADIOLOGY	\$ 1,132,233.00	\$ 1,125,701.00	\$ 634,570.00	\$ 1,087,834.29	\$ 1,200,238.00	6.5% increase based off 2023 and 2024
	CT SCAN	\$ 2,760,818.00	\$ 3,248,024.00	\$ 1,958,393.00	\$ 3,357,245.14	\$ 3,654,000.00	6.5% increase +
	MRI	\$ 416,168.00	\$ 679,861.00	\$ 388,679.00	\$ 666,306.86	\$ 710,500.00	6.5% increase
	BONE DENSITY	\$ 46,550.00	\$ 60,850.00	\$ 21,630.00	\$ 37,080.00	\$ 51,285.00	Bone densities are every two years. Based off 2024 conservatively
	PHYSICAL THERAPY	\$ 601,763.00	\$ 1,036,052.00	\$ 1,214,062.00	\$ 2,081,249.14	\$ 2,233,000.00	6.5% increase
	HOSPITAL PHARMACY	\$ 265,205.04	\$ 312,468.98	\$ 188,080.00	\$ 322,422.86	\$ 380,625.00	6.5% increase
	340B	\$ 159,223.27	\$ 17,622.70	\$ 9,908.74	\$ 16,986.41	\$ 180,000.00	Based off Reagan County numbers.
	RETAIL PHARMACY			\$ 13,134.46	\$ 78,806.76	\$ 1,200,000.00	Projection based on Reagan Co 100 scripts/day retail pharmacy
	RESPIRATORY THERAPY	\$ 56,792.25	\$ 50,191.25	\$ 57,725.00	\$ 98,957.14	\$ 105,560.00	6.5% Chargemaster
	TREATMENT ROOM	\$ 3,476.00	\$ 3,825.00	\$ 1,480.00	\$ 2,537.14	\$ 2,550.00	Conservative flat- no referrals. Chargemaster increase
	EMERGENCY ROOM	\$ 2,128,758.00	\$ 2,331,410.00	\$ 1,405,818.00	\$ 2,409,973.71	\$ 2,720,200.00	6.5% increase+aging community
	EMS PATIENT REVENUE	\$ 758,230.75	\$ 879,286.20	\$ 591,611.40	\$ 1,014,190.97	\$ 1,116,500.00	6.5% increase+aging community
	OBSERVATION	\$ 492,224.00	\$ 367,522.00	\$ 230,204.00	\$ 394,635.43	\$ 426,300.00	6.5% + increase
	WELLNESS CENTER	\$ 43,325.00	\$ 42,577.00	\$ 26,966.00	\$ 46,227.43	\$ 48,000.00	Increased class numbers
	PROFESSIONAL FEES	\$ 555,113.41	\$ 591,500.93	\$ 361,871.17	\$ 620,350.58	\$ 710,500.00	6.5% increase plus - pro fees are billed for multiple service lines
	SONORA MEDICAL CLINIC	\$ 1,429,569.01	\$ 1,586,163.34	\$ 918,524.58	\$ 1,574,613.57	\$ 1,928,500.00	6.5% increase plus swing bed pro fees billed here - hoping for additional swing beds adding wound care
	SMC AESTHETICS	\$ 25,927.68	\$ 20,412.00	\$ 2,800.00	\$ 4,800.00	\$ 3,000.00	flat
	HOME HEALTH & HOSPICE (closed)	\$ 343,544.88	\$ 206,777.51	\$ 44,389.17	\$ 76,095.72		
	BEHAVIORAL HEALTH (closed)	\$ -	\$ -	\$ -	\$ -		
	GROSS PATIENT REVENUE	\$ 15,470,854.42	\$ 17,346,110.41	\$ 11,140,671.56	\$ 19,154,584.65	\$ 22,496,858.00	
DEDUCTION FROM REVENUE	LINE ITEM	2023 ACTUAL YE	2024 ACTUAL YE	2025 THRU 07-31-25	2025 PROJECTED YE	2026 BUDGET	
	CONTRACT'L ADJ-MEDICARE	\$ (560,153.33)	\$ (1,222,130.99)	\$ (669,173.79)	\$ (1,147,155.07)	\$ (1,150,000.00)	
	CONTRACT'L ADJ-MEDICAID	\$ (419,422.41)	\$ (207,251.99)	\$ (152,798.28)	\$ (261,939.91)	\$ (265,000.00)	
	CONTRACT'L ADJ-WORK COMP	\$ (60,751.86)	\$ (79,005.24)	\$ (63,932.95)	\$ (109,599.34)	\$ (100,000.00)	
	CONTRACT'L ADJ-COMM	\$ (2,269,648.55)	\$ (2,566,076.08)	\$ (1,850,246.57)	\$ (3,171,851.26)	\$ (3,200,000.00)	
	CONTRACT'L ADJ-PRO FEES	\$ (263,338.29)	\$ (285,949.35)	\$ (181,166.67)	\$ (310,571.43)	\$ (315,000.00)	
	CONTRACT'L ADJ-SMC	\$ (48,169.80)	\$ 106,894.26	\$ 37,051.30	\$ 63,516.51	\$ 60,000.00	
	CONTRACT'L ADJ-EMS	\$ (296,768.47)	\$ (259,605.85)	\$ (191,365.64)	\$ (328,055.38)	\$ (330,000.00)	
	CONTRACT'L ADJ-HH&H	\$ (137,670.57)	\$ (66,893.23)	\$ (5,389.91)	\$ (9,239.85)		Closed Department
	CONTRACT'L ADJ-BEHAVIORAL HEALTH	\$ -	\$ -	\$ -	\$ -		Closed Department
	CHARITY LMH	\$ (1,498,099.20)	\$ (1,627,313.52)	\$ (935,892.80)	\$ (1,604,387.66)	\$ (1,650,000.00)	
	CHARITY EMS	\$ (152,138.83)	\$ (172,343.39)	\$ (107,729.36)	\$ (184,678.90)	\$ (190,000.00)	
	BAD DEBT LMH	\$ (454,496.49)	\$ (714,524.92)	\$ (678,508.43)	\$ (1,163,157.31)	\$ (1,165,000.00)	
	BAD DEBT EMS	\$ (23,132.50)	\$ (41,982.44)	\$ (20,585.59)	\$ (35,289.58)	\$ (36,000.00)	
	COURTSTY ALLOW LMH	\$ (571,176.93)	\$ (388,900.84)	\$ (240,196.03)	\$ (411,764.62)	\$ (415,000.00)	
	BADDBT/CHARITY/DSCNT SMC	\$ (63,041.08)	\$ (71,429.68)	\$ (37,222.84)	\$ (63,810.58)	\$ (65,000.00)	
	TOTAL DEDUCT FROM REVENUE	\$ (6,818,008.31)	\$ (7,596,513.26)	\$ (5,097,157.56)	\$ (8,737,984.39)	\$ (8,821,000.00)	
OTHER OPERATING REVENUE	MEALS	\$ 42,109.00	\$ 52,392.00	\$ 29,237.00	\$ 52,000.00	\$ 52,000.00	2024 number - this year will likely vary some and end the same
	SALE MEDICAL RECORDS	\$ 1,070.01	\$ 3,336.75	\$ 1,658.14	\$ 2,842.53	\$ 3,000.00	Better capture of charges with new billing procedures
	SALE OF EQUIPMENT	\$ -	\$ 150,285.00	\$ -	\$ -	\$ -	none
	RECOVERY BAD DEBT	\$ 83,846.13	\$ 158,242.27	\$ 95,349.34	\$ 163,456.01	\$ 164,000.00	flat
	TOBACCO SETTLEMENT	\$ 25,180.35	\$ 25,485.82	\$ 29,175.12	\$ 29,175.12	\$ 29,000.00	flat
	OPIOID SETTLEMENT	\$ -	\$ 75,000.00	\$ -	\$ -	\$ -	none
	EMS COUNTY REVENUE	\$ 387,806.94	\$ 371,154.34	\$ 271,771.50	\$ 465,894.00	\$ 392,772.00	
	OTHER OPERATING INCOME	\$ 49,114.48	\$ 349,830.18	\$ 181,880.57	\$ 239,782.45	\$ 20,000.00	
	SUPPLEMENTAL PROGRAM REVENUE	\$ 1,225,644.50	\$ 828,086.19	\$ 896,717.54	\$ 950,000.00	\$ 950,000.00	2025 includes grants not likely to recur in 2026.
	SUPPLEMENTAL PROGRAM IGT	\$ (587,455.56)	\$ (395,377.01)	\$ (410,221.13)	\$ (450,000.00)	\$ (450,000.00)	flat with same participation
	TOTAL OTHER OPERATING REVENUE	\$ 1,227,315.85	\$ 1,618,435.54	\$ 1,095,568.08	\$ 1,453,150.11	\$ 1,160,772.00	flat with same participation
NON-OPERATING REVENUE	LINE ITEM	2023 ACTUAL YE	2024 ACTUAL YE	2025 THRU 07-31-25	2025 PROJECTED YE	2026 BUDGET	
	RENTAL INCOME	\$ 99,280.68	\$ 102,553.65	\$ 62,250.14	\$ 106,714.53	\$ 107,000.00	all rentals full as of 10/1/25 - do not anticipate changes
	UNRESTRICTED CONTRIBUTIONS	\$ 318,420.16	\$ -	\$ -	\$ -	\$ -	
	RESTRICTED CONTRIBUTIONS	\$ 255.00	\$ 3,649.50	\$ 71,350.00	\$ 71,150.00	\$ 50,000.00	low end projection
	RESTRICTED CONTRIBUTIONS EMS	\$ 20,807.00	\$ 20,563.00	\$ 21,543.00	\$ 21,543.00	\$ 22,000.00	pass thru funds
	TUITION REIMBURSEMENT SCHF	\$ -	\$ 7,760.44	\$ (428.28)	\$ 12,000.00	\$ 25,000.00	Sutton County Health Foundation promised annual amount
	INTEREST INCOME	\$ 108,765.69	\$ 171,672.43	\$ 115,778.98	\$ 198,478.25	\$ 195,000.00	CD, money market, operating and receipt interest. (Receipt interest is generally very insignificant). Conservative

	LINE ITEM	2023 ACTUAL YE	2024 ACTUAL YE	2025 THRU 07-31-25	2025 PROJECTED YE	2026 BUDGET	
NON-OPERATING REVENUE CONT	INTEREST&PENALTY TAX REV	\$ 19,178.94	\$ 18,566.84	\$ 13,779.88	\$ 23,622.65	\$ 20,000.00	conservative projection
	TAX REVENUE	\$ 1,412,129.40	\$ 1,378,514.42	\$ 818,254.52	\$ 1,402,722.03	\$ 1,418,763.00	.018 tax rate
	TOTAL OTHER NON-OPERATING REV W/O SAAF	\$ 1,978,836.87	\$ 1,703,280.28	\$ 1,102,528.24	\$ 1,890,048.41	\$ 1,837,763.00	
	SAAF INVESTMENT RETURN	\$ 3,034,384.43	\$ 2,700,323.39	\$ 2,159,890.60	\$ 2,159,890.60	\$ -	
	TOTAL OTHER NON-OPERATING REV	\$ 5,013,221.30	\$ 4,403,603.67	\$ 3,262,418.84	\$ 4,049,939.01	\$ 1,837,763.00	
EXPENSES NURSING	NRSG-SALARIES	\$ (1,349,277.07)	\$ (1,570,769.76)	\$ (981,174.27)	\$ (1,682,013.03)	\$ (1,745,844.91)	
	NRSG-PAYROLL TAXES	\$ (103,047.74)	\$ (106,130.17)	\$ (62,601.72)	\$ (107,317.23)	\$ (139,667.59)	
	NRSG-EMPLOYEE BENEFITS	\$ (342,048.19)	\$ 164,027.71	\$ 258,812.59	\$ 207,964.94	\$ (297,434.78)	Contains TCDRS adj which is unpredictable. Actual employee benefits amount is budgeted w/o the adj which comes in June and December 2026.
	NRSG-SUPPLIES	\$ (18,230.26)	\$ (14,776.90)	\$ (11,217.08)	\$ (19,229.28)	\$ (22,000.00)	
	NRSG-EDUCATION/TRAVEL	\$ (4,307.85)	\$ (4,288.56)	\$ (3,569.05)	\$ (6,118.37)	\$ (7,750.00)	
	NRSG-SCHOOL EXPENSE	\$ (4,496.26)	\$ -	\$ 2,168.03	\$ 2,168.03	\$ -	
	NRSG-CONTRACTED SERVICES	\$ (10,837.87)	\$ (11,224.78)	\$ (12,379.19)	\$ (18,024.00)	\$ (18,500.00)	Press Ganey and Tx A&M patient surveys
	NRSG-DUES/SUBS/COMPUTER	\$ (82,741.08)	\$ (97,103.30)	\$ (58,039.47)	\$ (99,496.23)	\$ (106,000.00)	
	NRSG-EQUIP/MAINT	\$ (9,143.36)	\$ (5,684.57)	\$ (9,081.59)	\$ (15,568.44)	\$ (10,000.00)	projection contained some one and done repairs
	TOTAL NURSING EXPENSE	\$ (1,924,129.68)	\$ (1,645,950.33)	\$ (877,081.75)	\$ (1,737,633.62)	\$ (2,347,197.29)	
EXPENSES EMERGENCY ROOM	ER-SALARIES (EMPLOYED PROVIDERS)	\$ (472,618.42)	\$ (639,174.22)	\$ (389,754.96)	\$ (668,151.36)	\$ (549,072.16)	
	ER-PAYROLL TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	
	ER-EMPLOYEE BENEFITS	\$ -	\$ -	\$ -	\$ -	\$ -	
	ER-SUPPLIES	\$ (44,134.21)	\$ (42,216.12)	\$ (25,123.89)	\$ (43,069.53)	\$ (44,000.00)	
	ER-EDUCATION/TRAVEL	\$ (6,843.81)	\$ (5,875.08)	\$ (3,769.39)	\$ (6,461.81)	\$ (6,500.00)	
	ER-CONTRACTED SERVICES	\$ (7,288.00)	\$ (30,407.23)	\$ (18,159.00)	\$ (23,986.84)	\$ (18,000.00)	No stipend Dr. Mauldin 2026
	ER-PHY COVERAGE CONTRACT (PJ/LOCUMS)	\$ (539,773.54)	\$ (580,366.76)	\$ (363,902.00)	\$ (623,832.00)	\$ (611,160.00)	
	ER-DUES/SUBS/COMPUTER	\$ (432.60)	\$ (14,383.75)	\$ (4,229.35)	\$ (11,000.00)	\$ (11,250.00)	
	ER-EQUIP/MAINT	\$ (11,454.44)	\$ (12,694.14)	\$ (5,821.86)	\$ (9,980.33)	\$ (11,200.00)	
	TOTAL ER EXPENSE	\$ (1,082,545.02)	\$ (1,325,117.30)	\$ (810,760.45)	\$ (1,386,481.87)	\$ (1,251,182.16)	
EXPENSES EMS	EMS-SALARIES	\$ (583,520.11)	\$ (812,537.25)	\$ (512,631.06)	\$ (878,796.10)	\$ (952,253.00)	
	EMS-PAYROLL TAXES	\$ (43,997.68)	\$ (62,331.99)	\$ (38,623.81)	\$ (66,212.25)	\$ (76,180.24)	
	EMS-EMPLOYEE BENEFITS	\$ (85,554.33)	\$ (113,961.29)	\$ (78,440.66)	\$ (134,469.70)	\$ (156,359.96)	
	EMS-SUPPLIES	\$ (20,055.28)	\$ (22,379.74)	\$ (16,359.37)	\$ (28,044.63)	\$ (25,000.00)	
	EMS-FUEL	\$ (16,594.66)	\$ (16,711.76)	\$ (11,536.03)	\$ (19,776.05)	\$ (19,000.00)	
	EMS-EDUCATION/TRAVEL	\$ (1,737.22)	\$ (5,463.98)	\$ (2,736.75)	\$ (4,691.57)	\$ (4,500.00)	Cadaver class in 2025
	EMS-RENTAL	\$ -	\$ -	\$ -	\$ -	\$ -	
	EMS-CONTRACTED SERVICES	\$ (22,308.50)	\$ (22,022.89)	\$ (12,207.50)	\$ (20,927.14)	\$ (22,000.00)	
	EMS-DUES/SUBS/COMPUTER	\$ (11,216.06)	\$ (11,978.97)	\$ (12,262.75)	\$ (12,293.60)	\$ (12,250.00)	No license renewal in 2026
	EMS-EQUIP/MAINT	\$ (25,137.75)	\$ (51,681.24)	\$ (14,876.20)	\$ (25,502.06)	\$ (42,000.00)	Maintenance plans/copier lease plus cushion for any vehicle or other repairs, oil changes, and other maintenance
	EMS-UTILITIES	\$ (9,760.98)	\$ (9,928.93)	\$ (7,481.00)	\$ (12,824.57)	\$ (13,000.00)	
	EMS-BLDG REPAIR	\$ (27,579.35)	\$ (5,314.62)	\$ (803.23)	\$ (1,376.97)	\$ (3,000.00)	
	EMS-INS/BLDG&EQUIP	\$ (17,941.60)	\$ (17,849.86)	\$ (11,813.08)	\$ (20,250.99)	\$ (20,500.00)	
	EMS-DEPRECIATION	\$ (98,179.56)	\$ (40,487.61)	\$ (59,633.82)	\$ (102,229.41)	\$ (80,036.00)	Some items depreciating out
	TOTAL EMS EXPENSE	\$ (963,583.08)	\$ (1,192,650.13)	\$ (779,405.26)	\$ (1,327,395.05)	\$ (1,426,079.20)	
EXPENSES TREATMENT ROOM	TREATMENT ROOM SUPPLIES	\$ -	\$ -	\$ -	\$ -	\$ -	
	TOTAL TREATMENT ROOM EXPENSES	\$ -	\$ -	\$ -	\$ -	\$ -	
EXPENSES LABORATORY	LAB-SALARIES	\$ (287,239.84)	\$ (367,445.03)	\$ (219,079.92)	\$ (375,565.58)	\$ (397,280.00)	
	LAB-PAYROLL TAXES	\$ (22,099.79)	\$ (27,741.90)	\$ (16,431.35)	\$ (28,168.03)	\$ (31,782.40)	
	LAB-EMPLOYEE BENEFITS	\$ (43,802.16)	\$ (54,251.87)	\$ (35,154.49)	\$ (60,264.84)	\$ (59,022.10)	
	LAB-SUPPLIES	\$ (334,316.26)	\$ (351,011.12)	\$ (261,056.44)	\$ (447,525.33)	\$ (420,000.00)	Savings on supplies from Beckman with new lease
	LAB-EDUCATION/TRAVEL	\$ (450.85)	\$ (239.85)	\$ (473.03)	\$ (810.91)	\$ (2,500.00)	
	LAB-CONTRACTED SERVICES	\$ (69,890.09)	\$ (81,545.40)	\$ (49,458.58)	\$ (84,786.14)	\$ (95,000.00)	Reference lab charges included here
	LAB-DUES/SUB/COMPUTER	\$ (20,974.42)	\$ (28,460.12)	\$ (12,834.82)	\$ (22,002.55)	\$ (23,500.00)	
	LAB-EQUIPMENT/MAINT	\$ (115,811.71)	\$ (130,755.54)	\$ (67,125.80)	\$ (115,072.80)	\$ (150,000.00)	
	LAB-BLOOD	\$ (14,867.93)	\$ (10,738.31)	\$ (5,910.68)	\$ (10,132.59)	\$ (11,500.00)	
	TOTAL LAB EXPENSES	\$ (909,453.05)	\$ (1,052,189.14)	\$ (667,525.11)	\$ (1,144,328.76)	\$ (1,190,584.50)	
EXPENSES IMAGING	IMAGING-SALARIES	\$ (304,169.08)	\$ (310,646.23)	\$ (176,796.89)	\$ (303,080.38)	\$ (350,303.20)	
	IMAGING-PAYROLL TAXES	\$ (21,645.75)	\$ (23,628.66)	\$ (13,366.66)	\$ (22,914.27)	\$ (28,024.26)	
	IMAGING-EMPLOYEE BENEFITS	\$ (39,591.14)	\$ (50,847.41)	\$ (31,918.95)	\$ (54,718.20)	\$ (55,733.72)	
	IMAGING-SUPPLIES	\$ (23,351.30)	\$ (27,933.09)	\$ (16,111.47)	\$ (27,619.66)	\$ (30,000.00)	
	IMAGING-EDUCATION/TRAVEL	\$ (834.38)	\$ (801.26)	\$ (328.43)	\$ (563.02)	\$ (10,000.00)	Need for training staff in additional procedures so that it is not limited to one staff member.
	IMAGING-CONTRACTED SERV	\$ (3,650.00)	\$ -	\$ (2,500.00)	\$ (4,285.71)	\$ (5,000.00)	Inspections
	IMAGING-DUES/SUB/COMPUTER	\$ (15,487.07)	\$ (19,628.59)	\$ (10,626.02)	\$ (18,216.03)	\$ (20,000.00)	
	IMAGING-EQUIP/MAINT	\$ (253,451.73)	\$ (258,074.97)	\$ (183,915.16)	\$ (315,283.13)	\$ (325,500.00)	Maintenance agreements radiology equipment. No maintenance on injectors or chiller.
	IMAGING-ADVERTISEMENT	\$ -	\$ -	\$ -	\$ -	\$ (2,000.00)	
	IMAGING-DEPRECIATION	\$ (305,089.99)	\$ (610,053.77)	\$ (322,924.30)	\$ (553,584.51)	\$ (524,884.00)	Items depreciating out in 2026
	TOTAL IMAGING EXPENSES	\$ (967,270.44)	\$ (1,301,613.98)	\$ (758,487.88)	\$ (1,300,264.94)	\$ (1,351,445.18)	

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EXPENSES EKG	EKG-SALARIES	\$ -	\$ -	\$ -	\$ -	\$ (18,888.79)	
	EKG-SUPPLIES	\$ (12.15)	\$ (137.93)	\$ 0.24	\$ 0.41	\$ (2,000.00)	Rolls into nursing
	EKG-EQUIPMENT/MAINT	\$ -	\$ -	\$ -	\$ -	\$ -	Expense to EKG rather than ER for 2026
	TOTAL EKG	\$ (12.15)	\$ (137.93)	\$ 0.24	\$ 0.41	\$ (20,888.79)	
EXPENSES PHARMACY	HOSP RX-SALARIES	\$ (43,979.58)	\$ (45,209.96)	\$ (20,046.88)	\$ (34,366.08)	\$ (52,892.00)	
	HOSP RX-PAYROLL TAXES	\$ (3,035.10)	\$ (3,363.54)	\$ (1,587.24)	\$ (2,720.98)	\$ (4,231.36)	
	HOSP RX-EMPLOYEE BENEFITS	\$ (11,175.84)	\$ (11,053.17)	\$ (6,078.66)	\$ (10,420.56)	\$ (12,780.33)	
	HOSP RX-SUPPLIES	\$ (126,532.40)	\$ (67,169.80)	\$ (24,285.78)	\$ (41,632.77)	\$ (100,000.00)	
	HOSP RX-EDUCATION/TRAVEL	\$ (86.69)	\$ (315.67)	\$ -	\$ -	\$ (200.00)	Anticipated increase in swing bed wound care admissions
	HOSP RX-CONTRACTED SERVS	\$ (46,566.18)	\$ (42,812.64)	\$ (21,007.14)	\$ (36,012.24)	\$ (37,347.00)	
	HOSP RX-DUES/SUB/COMPUTER	\$ (15,772.96)	\$ (12,927.62)	\$ (7,107.65)	\$ (12,184.54)	\$ (13,000.00)	
	HOSP RX-EQUIP/MAINT	\$ (7,808.00)	\$ (8,672.00)	\$ -	\$ -	\$ (1,176.00)	
	340B-SUPPLIES	\$ (15,336.11)	\$ (42,016.46)	\$ (15,307.31)	\$ (26,241.10)	\$ (60,000.00)	
	340B-DUES/SUB/COMPUTER	\$ (11,064.00)	\$ (11,064.00)	\$ (1,256.50)	\$ (2,154.00)	\$ (72,000.00)	Anticipated increase in prescription load with retail pharmacy
	TOTAL RX EXPENSES	\$ (281,356.86)	\$ (244,604.86)	\$ (96,677.16)	\$ (165,732.27)	\$ (353,626.69)	GCA 340B dues will not be taken off the top. It will be a monthly fee plus normal Trubridge fees.
EXPENSES RETAIL PHARMACY	RETAIL PHARMACY-SALARIES			\$ (10,235.95)	\$ (61,415.70)	\$ (125,120.00)	
	RETAIL PHARMACY -PAYROLL TAXES			\$ (707.63)	\$ (4,245.78)	\$ (10,009.60)	
	RETAIL PHARMACY-EMPLOYEE BENEFITS			\$ (685.98)	\$ (4,115.88)	\$ (36,208.52)	
	RETAIL PHARMACY-RX SUPPLIES			\$ (3,429.07)	\$ (20,574.42)	\$ (900,000.00)	
	RETAIL PHARMACY-OFFICE/OTHER SUPPLIES			\$ (4,608.56)	\$ (27,651.36)	\$ (10,000.00)	Based off Pharmerica recommendations
	RETAIL PHARMACY-EDUCATION/TRAVEL			\$ -	\$ -	\$ -	Lesser amount in 2026. Initial startup need was high
	RETAIL PHARMACY-CONTRACTED SERVS			\$ (44,935.70)	\$ (269,614.20)	\$ (275,000.00)	
	RETAIL PHARMACY-DUES/SUB/COMP			\$ (4,481.26)	\$ (9,634.91)	\$ (15,000.00)	Pharmerica/Pharmacist/Legal/Shredding
	RETAIL PHARMACY-EQUIP/MAINT			\$ -	\$ -	\$ -	Software/Phone answering/texting/email
	RETAIL PHARMACY-BLDG LEASE			\$ -	\$ (7,332.86)	\$ (19,228.51)	
	RETAIL PHARMACY-INTEREST EXPENSE			\$ (463.89)	\$ (2,267.14)	\$ (4,771.49)	
	RETAIL PHARMACY - BLDG REPAIR			\$ (5,457.59)	\$ (7,500.00)	\$ (3,000.00)	
	RETAIL PHARMACY-UTILITIES			\$ (341.24)	\$ (1,780.00)	\$ (7,500.00)	Initial building repairs were high
	RETAIL PHARMACY-DEPRECIATION			\$ (1,713.55)	\$ (10,281.30)	\$ (45,000.00)	
	TOTAL RETAIL PHARMACY EXPENSES			\$ (77,060.42)	\$ (426,413.55)	\$ (1,450,838.12)	Lease asset and goodwill asset depreciation
EXPENSES RESP THERAPY	RESP THERAPY-SALARIES	\$ (46,261.96)	\$ (55,144.62)	\$ (35,492.25)	\$ (60,843.86)	\$ (54,907.79)	
	RESP THERAPY-PAYROLL TAXES	\$ (12,880.93)	\$ (4,159.33)	\$ (2,658.09)	\$ (4,556.73)	\$ (6,922.43)	
	RESP THERAPY-EMPLOYEE BENEFITS	\$ (4,879.44)	\$ (17,996.94)	\$ (9,231.78)	\$ (15,825.91)	\$ (15,168.66)	
	RESP THERAPY-SUPPLIES	\$ (13,168.52)	\$ (12,916.63)	\$ (8,709.26)	\$ (14,930.16)	\$ (16,000.00)	Oxygen
	RESP THERAPY-RENTAL	\$ (4,516.24)	\$ (4,845.08)	\$ (6,613.86)	\$ (8,000.00)	\$ (10,000.00)	Oxygen renal fees
	RESP THERAPY-DUES/SUB/COMPUTER	\$ (387.04)	\$ (820.08)	\$ (366.74)	\$ (628.70)	\$ (790.00)	
	RESP THERAPY-EQUIP/MAINT	\$ -	\$ -	\$ -	\$ -	\$ (325.00)	
	TOTAL RESP THERAPY EXPENSES	\$ (82,094.13)	\$ (95,882.68)	\$ (63,071.98)	\$ (104,785.35)	\$ (104,113.88)	
EXPENSES PHYSICAL THERAPY	PT-SALARIES	\$ (227,118.25)	\$ (168,683.97)	\$ (161,075.93)	\$ (276,130.17)	\$ (436,710.40)	
	PT-PAYROLL TAXES	\$ (16,819.91)	\$ (12,224.29)	\$ (11,843.17)	\$ (20,302.58)	\$ (34,936.83)	
	PT-EMPLOYEE BENEFITS	\$ (41,092.32)	\$ (22,927.57)	\$ (28,324.14)	\$ (48,555.67)	\$ (75,381.44)	
	PT-SUPPLIES	\$ (3,711.15)	\$ (2,457.24)	\$ (2,823.67)	\$ (4,840.58)	\$ (5,000.00)	
	PT-EDUCATION/TRAVEL	\$ (2,819.27)	\$ (4,154.33)	\$ -	\$ -	\$ (6,000.00)	
	PT-CONTRACTED SERVICES	\$ (2,885.92)	\$ (221,947.47)	\$ (144,610.90)	\$ (247,904.40)	\$ (60,000.00)	
	PT-DUES/SUBS/COMPUTER	\$ (78.98)	\$ (3,688.94)	\$ (2,528.25)	\$ (3,800.00)	\$ (3,925.00)	Less need for contracted PT. Possible staff PTA after June 2026
	PT-EQUIP/MAINT	\$ (28,450.83)	\$ (2,616.00)	\$ -	\$ -	\$ (2,000.00)	
	TOTAL PT EXPENSES	\$ (322,976.63)	\$ (438,699.81)	\$ (351,206.06)	\$ (601,533.39)	\$ (623,953.67)	
EXPENSES MATERIALS MGMT CONT	MM-SALARIES	\$ (44,324.11)	\$ (42,803.81)	\$ (25,616.19)	\$ (43,913.47)	\$ (45,603.80)	
	MM-PAYROLL TAXES	\$ (3,360.26)	\$ (3,173.13)	\$ (1,802.33)	\$ (3,089.71)	\$ (3,648.30)	
	MM-EMPLOYEE BENEFITS	\$ (10,207.21)	\$ (11,201.49)	\$ (7,349.93)	\$ (12,599.88)	\$ (12,012.87)	
	MM-SUPPLIES	\$ 15,821.30	\$ (29,617.12)	\$ (12,244.60)	\$ (20,990.74)	\$ (26,000.00)	Anticipated increase in swing bed wound care admissions
	MM-EDUCATION/TRAVEL	\$ (86.69)	\$ (65.67)	\$ -	\$ -	\$ (70.00)	
	MM-CONTRACTED SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	
	MM-DUES/SUBS/COMPUTER	\$ (4,432.24)	\$ (4,951.73)	\$ (2,812.89)	\$ (4,822.10)	\$ (4,900.00)	
	MM-EQUIP/MAINT	\$ (3,904.00)	\$ (4,336.00)	\$ -	\$ -	\$ (600.00)	
	TOTAL MM EXPENSES	\$ (50,493.21)	\$ (96,148.95)	\$ (49,825.94)	\$ (85,415.90)	\$ (92,834.97)	
EXPENSES DIETARY	DIETARY-SALARIES	\$ (98,932.40)	\$ (102,798.26)	\$ (59,831.83)	\$ (102,568.85)	\$ (114,871.20)	
	DIETARY-PAYROLL TAXES	\$ (7,423.40)	\$ (8,006.04)	\$ (4,621.33)	\$ (7,922.78)	\$ (9,189.70)	
	DIETARY-EMPLOYEE BENEFITS	\$ (33,595.66)	\$ (31,190.63)	\$ (18,384.23)	\$ (31,515.82)	\$ (34,980.86)	
	DIETARY-SUPPLIES	\$ (10,021.77)	\$ (9,358.41)	\$ (6,092.89)	\$ (10,444.95)	\$ (11,000.00)	
	DIETARY-FOOD	\$ (54,612.71)	\$ (54,733.21)	\$ (33,166.33)	\$ (56,856.57)	\$ (62,000.00)	
	DIETARY-EDUC/TRAVEL	\$ (260.07)	\$ (197.01)	\$ (6.99)	\$ (11.98)	\$ (250.00)	
	DIETARY-CONTRACTED SRVS	\$ (13,600.00)	\$ (13,350.00)	\$ (7,840.00)	\$ (13,440.00)	\$ (13,500.00)	
	DIETARY-DUES/SUBS/COMPUTER	\$ (461.37)	\$ (914.64)	\$ (419.74)	\$ (719.55)	\$ (750.00)	

	LINE ITEM	2023 ACTUAL YE	2024 ACTUAL YE	2025 THRU 07-31-25	2025 PROJECTED YE	2026 BUDGET	
EXPENSES DIETARY CONT	DIETARY-EQUIP/MAINT	\$ (4,986.77)	\$ (6,742.45)	\$ (2,557.20)	\$ (4,383.77)	\$ (4,400.00)	
	TOTAL DIETARY EXPENSES	\$ (223,894.15)	\$ (227,290.65)	\$ (132,920.54)	\$ (227,863.78)	\$ (250,941.75)	
EXPENSES HOUSEKEEPING	HSK-SALARIES	\$ (112,660.98)	\$ (118,533.62)	\$ (69,814.77)	\$ (119,682.46)	\$ (133,078.20)	
	HSK-PAYROLL TAXES	\$ (8,468.51)	\$ (9,236.91)	\$ (5,361.72)	\$ (9,191.52)	\$ (10,646.26)	
	HSK-EMPLOYEE BENEFITS	\$ (31,126.26)	\$ (33,997.17)	\$ (20,036.57)	\$ (34,348.41)	\$ (36,273.55)	
	HSK-SUPPLIES	\$ (18,937.18)	\$ (14,286.90)	\$ (11,226.43)	\$ (19,245.31)	\$ (20,000.00)	
	HSK-EDUC/TRAVEL	\$ (346.76)	\$ (262.68)	\$ -	\$ -	\$ (200.00)	TTU.edu
	HSK-CONTRACTED SRVCS	\$ (52,454.55)	\$ (56,769.92)	\$ (37,014.52)	\$ (63,453.46)	\$ (65,000.00)	
	HSK-DUES/SUBS/COMPUTER	\$ (581.76)	\$ (1,219.87)	\$ (621.15)	\$ (1,064.83)	\$ (1,100.00)	
	HSK-EQUIP/MAINT	\$ (976.45)	\$ -	\$ -	\$ -	\$ (5,000.00)	Commercial Dryer needed + any unexpected repairs for other equipment.
	TOTAL HSK EXPENSES	\$ (225,552.45)	\$ (234,307.07)	\$ (144,075.16)	\$ (246,985.99)	\$ (271,298.01)	
EXPENSES PLANT OPERATIONS	OPERATIONS-SALARIES	\$ (181,122.33)	\$ (183,059.13)	\$ (113,690.93)	\$ (194,898.74)	\$ (201,422.40)	
	OPERATIONS-PAYROLL TAXES	\$ (13,859.64)	\$ (14,372.21)	\$ (8,481.94)	\$ (14,540.47)	\$ (16,113.79)	
	OPERATIONS-EMPLOYEE BENE	\$ (48,747.05)	\$ (43,407.06)	\$ (32,869.64)	\$ (56,347.95)	\$ (50,900.99)	
	OPERATIONS-SUPPLIES	\$ (1,707.02)	\$ (1,463.89)	\$ (1,648.35)	\$ (2,825.74)	\$ (3,000.00)	
	OPERATIONS-EDUCA/TRAVEL	\$ (2,510.52)	\$ (1,802.25)	\$ (873.94)	\$ (1,498.18)	\$ (1,500.00)	
	OPERATIONS-CONTRACTED SVS	\$ (6.50)	\$ (26.00)	\$ -	\$ -	\$ (25.00)	
	OPERATIONS-DUES/SUB/COMPUTER	\$ (888.30)	\$ (1,501.37)	\$ (786.69)	\$ (1,348.61)	\$ (1,400.00)	
	OPERATIONS-EQUIP/MAINT	\$ (2,514.11)	\$ (7,113.29)	\$ (2,087.67)	\$ (3,578.86)	\$ (1,500.00)	Once and done purchases in 2025
	TOTAL OPERATIONS EXPENSES	\$ (251,355.47)	\$ (252,745.20)	\$ (160,439.16)	\$ (275,038.56)	\$ (275,862.18)	
EXPENSES BUSINESS OFFICE	BO-SALARIES	\$ (203,200.12)	\$ (221,747.82)	\$ (158,010.95)	\$ (270,875.91)	\$ (317,288.08)	
	BO-PAYROLL TAXES	\$ (17,352.11)	\$ (17,027.40)	\$ (12,172.46)	\$ (20,867.07)	\$ (25,383.05)	
	BO-EMPLOYEE BENEFITS	\$ (67,783.79)	\$ (78,412.84)	\$ (62,660.59)	\$ (107,418.15)	\$ (89,551.10)	
	BO-SUPPLIES	\$ (6,362.87)	\$ (5,030.63)	\$ (2,706.11)	\$ (4,639.05)	\$ (5,500.00)	
	BO-EDUCA/TRAVEL	\$ (433.45)	\$ (3,091.03)	\$ (62.30)	\$ (106.80)	\$ (1,000.00)	Continued billing education
	BO-CONTRACTED SRVCS	\$ (56,975.08)	\$ (48,448.60)	\$ (36,864.70)	\$ (63,196.63)	\$ (68,000.00)	Coding/peer review/shredding/insurance contract management/Sliced Health
	BO-DUES/SUB/COMPUTER	\$ (55,373.67)	\$ (49,981.90)	\$ (28,582.25)	\$ (48,998.14)	\$ (57,550.00)	Trubridge and other billing software and services
	BO-EQUIP/MAINT	\$ (1,973.48)	\$ (139.99)	\$ -	\$ -	\$ (750.00)	
	TOTAL BO EXPENSES	\$ (409,454.57)	\$ (423,880.21)	\$ (301,059.36)	\$ (516,101.76)	\$ (565,022.23)	
EXPENSES INFORMATION TECHNOLOGY	IT-SALARIES	\$ (34,244.17)	\$ (36,940.88)	\$ (23,162.20)	\$ (39,706.63)	\$ (43,253.60)	
	IT-PAYROLL TAXES	\$ (2,417.52)	\$ (2,679.39)	\$ (1,645.15)	\$ (2,820.26)	\$ (3,460.29)	
	IT-EMPLOYEE BENEFITS	\$ (10,145.90)	\$ (10,964.39)	\$ (6,227.25)	\$ (10,675.29)	\$ (12,046.01)	
	IT-SUPPLIES	\$ (3,844.70)	\$ (2,055.80)	\$ (1,341.23)	\$ (2,299.25)	\$ (1,500.00)	Expense IT supplies to departments as requested
	IT-EDUCA/TRAVEL	\$ (86.69)	\$ (65.67)	\$ -	\$ -	\$ (1,000.00)	
	IT-CONTRACTED SERVCS	\$ (90,253.00)	\$ (76,005.00)	\$ (46,920.00)	\$ (80,434.29)	\$ (90,000.00)	External security risk assessment 2026
	IT-DUES/SUB/COMPUTER	\$ (36,586.77)	\$ (41,277.26)	\$ (20,014.41)	\$ (34,310.42)	\$ (35,000.00)	
	IT-EQUIP/MAINT	\$ (2,045.96)	\$ (150.00)	\$ -	\$ -	\$ (1,500.00)	
	TOTAL IT EXPENSES	\$ (179,624.71)	\$ (170,138.39)	\$ (99,310.24)	\$ (170,246.13)	\$ (187,759.89)	
EXPENSES ADMINISTRATION	ADMIN-SALARIES	\$ (459,402.65)	\$ (440,958.47)	\$ (222,114.19)	\$ (380,767.18)	\$ (406,379.20)	
	ADMIN-PAYROLL TAXES	\$ (37,890.63)	\$ (34,435.27)	\$ (16,299.64)	\$ (27,942.24)	\$ (32,510.34)	
	ADMIN-EMPLOYEE BENEFITS	\$ (56,349.60)	\$ (57,316.13)	\$ (35,651.06)	\$ (61,116.10)	\$ (55,427.92)	
	ADMIN-SUPPLIES	\$ (5,901.99)	\$ (6,603.67)	\$ (3,010.07)	\$ (5,160.12)	\$ (6,000.00)	
	ADMIN-EDUCA/TRAVEL	\$ (17,505.77)	\$ (17,627.86)	\$ (4,904.29)	\$ (8,407.35)	\$ (13,000.00)	HR Cert/Trubridge Conf/Torch
	ADMIN-RENTAL	\$ (278.00)	\$ (188.00)	\$ (188.00)	\$ (322.29)	\$ (200.00)	
	ADMIN-CONTRACTED SRVCS	\$ (201,812.71)	\$ (235,888.85)	\$ (157,848.45)	\$ (242,983.20)	\$ (250,000.00)	Forvis/Pricing transparency/attorney fees/SAAF fees
	ADMIN-DUES/SUB/COMPUTER	\$ (26,046.07)	\$ (25,969.38)	\$ (8,343.62)	\$ (23,000.00)	\$ (25,000.00)	
	ADMIN-EQUIP/MAINT	\$ (6,588.68)	\$ (6,183.89)	\$ (3,194.47)	\$ (5,476.23)	\$ (6,000.00)	
	ADMIN-MISC	\$ (5,764.11)	\$ (4,326.13)	\$ (727.58)	\$ (1,247.28)	\$ (2,500.00)	
	ADMIN-ADVERTISEMENT	\$ (15,891.70)	\$ (8,946.08)	\$ (4,553.00)	\$ (7,805.14)	\$ (9,000.00)	
	ADMIN-COLLECTION FEE	\$ (24,131.44)	\$ (37,681.96)	\$ (11,121.83)	\$ (19,065.99)	\$ (30,000.00)	Increased collections
	ADMIN-SERVICES CHGS	\$ (10,744.51)	\$ (12,792.04)	\$ (7,461.32)	\$ (12,790.83)	\$ (13,000.00)	
	TOTAL ADMIN EXPENSES	\$ (868,307.86)	\$ (888,917.73)	\$ (475,417.52)	\$ (796,083.97)	\$ (849,017.46)	
EXPENSES WELLNESS CENTER	WC-SALARIES	\$ (93,932.52)	\$ (96,488.11)	\$ (57,887.40)	\$ (99,235.54)	\$ (111,774.64)	
	WC-PAYROLL TAXES	\$ (6,239.11)	\$ (7,223.98)	\$ (4,050.61)	\$ (6,943.90)	\$ (8,941.97)	
	WC-EMPLOYEE BENEFITS	\$ (27,441.61)	\$ (24,381.65)	\$ (19,766.81)	\$ (33,885.96)	\$ (34,761.00)	
	WC-SUPPLIES	\$ (15,390.31)	\$ (15,720.83)	\$ (7,221.36)	\$ (12,379.47)	\$ (18,000.00)	Increased cost
	WC-EDUCA/TRAVEL	\$ (376.76)	\$ (262.68)	\$ -	\$ -	\$ (300.00)	
	WC-CONTRACTED SERVICES	\$ (10,630.00)	\$ (9,310.00)	\$ (5,530.00)	\$ (9,480.00)	\$ (11,000.00)	Classes
	WC-COMPUTER DUES	\$ (1,205.20)	\$ (2,081.49)	\$ (1,109.23)	\$ (1,901.54)	\$ (2,100.00)	
	WC-EQUIP/MAINT	\$ (12,382.18)	\$ (2,228.07)	\$ (521.91)	\$ (894.70)	\$ (3,500.00)	Equipment repairs/replacement
	WC-ADVERTISEMENT	\$ -	\$ -	\$ -	\$ -	\$ (100.00)	
	WC-TELEPHONE	\$ (1,800.00)	\$ (1,800.00)	\$ (770.00)	\$ (1,900.00)	\$ (1,900.00)	
	TOTAL WC EXPENSES	\$ (169,397.69)	\$ (159,496.81)	\$ (96,857.32)	\$ (166,621.12)	\$ (192,377.61)	

	LINE ITEM	2023 ACTUAL YE	2024 ACTUAL YE	2025 THRU 07-31-25	2025 PROJECTED YE	2026 BUDGET	
EXPENSES SONORA MEDICAL	SMC-SALARIES	\$ (953,227.08)	\$ (960,722.93)	\$ (554,838.81)	\$ (951,152.25)	\$ (1,135,307.29)	
	SMC-PAYROLL TAXES	\$ (70,478.35)	\$ (60,686.94)	\$ (36,279.25)	\$ (62,193.00)	\$ (134,750.36)	
	SMC-EMPLOYEE BENEFITS	\$ (173,053.00)	\$ (201,902.76)	\$ (133,977.56)	\$ (229,675.82)	\$ (248,764.49)	
	SMC-SUPPLIES	\$ (74,684.15)	\$ (79,394.23)	\$ (46,822.36)	\$ (80,266.90)	\$ (85,000.00)	
	SMC-EDUCA/TRAVEL	\$ (5,594.29)	\$ (15,256.41)	\$ (2,091.82)	\$ (3,585.98)	\$ (9,000.00)	
	SMC-CONTRACTED SERVICES	\$ (487,926.83)	\$ (413,318.42)	\$ (247,238.92)	\$ (423,838.15)	\$ (440,000.00)	Torch/required conference RHC director/provider education
	SMC-DUES/SUB/COMPUTER	\$ (66,178.80)	\$ (66,768.08)	\$ (36,981.90)	\$ (63,397.54)	\$ (69,100.00)	How many days will Dr P work in the RHC?
	SMC-EQUIP/MAINT	\$ (9,220.79)	\$ (5,516.43)	\$ (1,953.14)	\$ (3,348.24)	\$ (7,000.00)	
	SMC-UTILITIES	\$ (17,148.15)	\$ (15,132.44)	\$ (8,703.71)	\$ (14,920.65)	\$ (16,000.00)	
	SMC-ADVERTISING	\$ (7,145.00)	\$ (250.00)	\$ -	\$ -	\$ (2,000.00)	
	SMC AESTHETIC-SUPPLIES	\$ (6,364.84)	\$ (9,630.47)	\$ (1,389.05)	\$ (1,400.00)	\$ (1,500.00)	Botox
	SMC AESTHETIC-EDUCA/TRAVEL	\$ -	\$ -	\$ -	\$ -	\$ -	
	SMC AESTHETIC-CONTRACTED SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	
	SMC AESTHETIC-DUES/SUB/COMPUTER	\$ (414.31)	\$ 0.24	\$ (828.26)	\$ (828.26)	\$ -	
	SMC AESTHETIC-EQUIP/MAINT	\$ -	\$ -	\$ -	\$ -	\$ -	Processor cancelled.
	SMC AESTHETIC-ADVERTISING	\$ (3,410.00)	\$ -	\$ -	\$ -	\$ -	
	TOTAL SMC EXPENSES	\$ (1,874,845.59)	\$ (1,828,578.87)	\$ (1,071,104.78)	\$ (1,834,606.78)	\$ (2,148,422.14)	
EXPENSES HH/HOSPICE	HH/HOSPICE SALARIES	\$ (127,109.57)	\$ (114,978.20)	\$ (64,349.48)	\$ (110,313.39)		CLOSED
	HH/HOSPICE PAYROLL TAXES	\$ (8,826.98)	\$ (9,041.08)	\$ (5,041.15)	\$ (8,641.97)		
	HH/HOSPICE EMPLOYEE BENEFITS	\$ (14,737.82)	\$ (15,924.69)	\$ (9,698.98)	\$ (16,626.82)		
	HH/HOSPICE SUPPLIES	\$ (20,045.86)	\$ (10,303.55)	\$ (2,272.03)	\$ (3,809.19)		
	HH/HOSPICE EDUCATION/TRAVEL	\$ (2,815.29)	\$ (3,403.82)	\$ (64.35)	\$ (110.31)		
	HH/HOSPICE CONTRACTED SVCS	\$ (23,611.09)	\$ (2,745.04)	\$ (1,325.57)	\$ (2,272.41)		
	HH/HOSPICE DUES/SUBS/COMP	\$ (17,022.13)	\$ (10,996.85)	\$ (8,118.99)	\$ (13,918.27)		
	HH/HOSPICE EQUIP MAINTENANCE	\$ (11,757.07)	\$ (8,472.59)	\$ (1,647.24)	\$ (2,823.84)		
	HH/HOSPICE RENTAL	\$ -	\$ (2,100.00)	\$ (700.00)	\$ (1,200.00)		
	HH/HOSPICE ADVERTISEMENT	\$ -	\$ -	\$ -	\$ -		
	HH/HOSPICE UTILITIES	\$ (632.56)	\$ (742.92)	\$ (541.01)	\$ (927.45)		
	HH/HOSPICE DEPRECIATION	\$ -	\$ -	\$ -	\$ -		
	TOTAL HH/HOSPICE EXPENSE	\$ (226,558.37)	\$ (178,708.74)	\$ (93,708.80)	\$ (160,643.66)		
	Saas Bundge Trubridge	\$ -	\$ -	\$ -	\$ -	\$ (200,112.00)	Bundles will be expensed to the appropriate departments at a later date when we have invoice.
OVERHEAD EXPENSES	ALL FACILITY BENEFITS	\$ (3,147.78)	\$ (3,029.29)	\$ (2,115.85)	\$ (3,627.17)	\$ (5,000.00)	
	TAX COLLECTION FEE	\$ (58,655.82)	\$ (60,487.97)	\$ (45,122.27)	\$ (60,350.00)	\$ (67,000.00)	SCAD quarterly fees and Perdue Brandon
	ELECTION EXPENSE	\$ -	\$ -	\$ -	\$ -	\$ (4,000.00)	Election year. County Clerk fees
	INTEREST EXPENSE	\$ (19,295.96)	\$ (2,178.42)	\$ -	\$ -	\$ -	
	CLJNIC BLDG	\$ (68,942.62)	\$ (55,533.82)	\$ (44,462.61)	\$ (76,221.62)	\$ (60,000.00)	Insurance/Depreciation/Building Repairs (Generator repair was is 2025)
	FACILITY LICENSE	\$ -	\$ (7,968.00)	\$ -	\$ -	\$ (500.00)	Hospital license renewal 2026
	TELEPHONE	\$ (9,311.71)	\$ (7,665.95)	\$ (3,730.33)	\$ (6,394.85)	\$ (6,500.00)	
	POSTAGE	\$ (4,328.75)	\$ (3,505.40)	\$ (2,100.00)	\$ (3,600.00)	\$ (3,700.00)	
	UTILITIES	\$ (134,240.45)	\$ (128,374.57)	\$ (82,417.20)	\$ (141,286.63)	\$ (142,000.00)	
	HAZARDOUS WASTE	\$ (5,251.50)	\$ (3,048.50)	\$ (1,455.00)	\$ (2,494.29)	\$ (2,750.00)	
	BLDG INSPECTION	\$ -	\$ -	\$ -	\$ -	\$ -	
	BLDG REPAIR	\$ (140,915.49)	\$ (103,071.92)	\$ (39,958.50)	\$ (68,500.29)	\$ (100,000.00)	
OVERHEAD EXPENSES CONT	INSURANCE	\$ (159,618.15)	\$ (147,585.24)	\$ (84,161.39)	\$ (144,276.67)	\$ (146,000.00)	
	MISCELLANEOUS	\$ -	\$ -	\$ -	\$ -	\$ -	
	DEPRECIATION	\$ (517,005.00)	\$ (513,049.95)	\$ (322,244.52)	\$ (552,419.18)	\$ (569,000.00)	Items added mid 2025
	TOTAL OVERHEAD EXPENSE	\$ (1,120,713.23)	\$ (1,035,499.03)	\$ (627,767.67)	\$ (1,059,170.69)	\$ (1,106,450.00)	
RENTAL EXPENSES	RENTAL-INSURANCE	\$ (11,577.78)	\$ (11,266.65)	\$ (6,218.74)	\$ (10,660.70)	\$ (11,500.00)	
	RENTAL-BLDG REPAIR	\$ (17,612.43)	\$ (67,454.36)	\$ (6,605.86)	\$ (11,324.33)	\$ (11,500.00)	
	RENTAL-DEPRECIATION	\$ (65,558.04)	\$ (68,253.36)	\$ (34,529.73)	\$ (59,193.82)	\$ (59,500.00)	
	RENTAL-UTILITIES	\$ (16,524.73)	\$ (15,727.72)	\$ (13,303.37)	\$ (22,805.78)	\$ (24,000.00)	
	TOTAL RENTAL EXPENSE	\$ (111,272.98)	\$ (162,702.09)	\$ (60,657.70)	\$ (103,984.63)	\$ (106,500.00)	