

Cost Center/Program	DESCRIPTION	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2024 PROJECTIONS	2024 BUDGET	COMMENTS
OVERALL SUMMARY	GROSS REVENUE	\$ 16,046,288	\$ 16,815,647	\$ 9,931,092	\$ 17,024,728.97	\$ 16,404,640	
	DEDUCTIONS FROM REVENUE	\$ (7,108,803)	\$ (7,357,182)	\$ (4,605,007)	\$ (7,894,298.30)	\$ (7,821,000)	
	NET PATIENT REVENUE	\$ 8,937,485	\$ 9,458,465	\$ 5,326,085	\$ 9,130,430.67	\$ 8,583,640	
	OTHER OPERATING REVENUE	\$ 2,565,409	\$ 1,141,798	\$ 650,148	\$ 1,114,539.12	\$ 1,311,000	
	NON-OPERATING REVENUE	\$ 3,931,845	\$ (2,549,725)	\$ (3,282,178)	\$ 1,358,191.02	\$ 3,447,384	
	OPERATING EXPENSES	\$ (11,990,280)	\$ (13,389,429)	\$ (7,254,346)	\$ (12,436,020.96)	\$ (12,736,231)	
	NET POSITION	\$ 3,444,459	\$ (5,338,890)	\$ (4,560,291)	\$ (832,860)	\$ 605,793	
	PATIENT REVENUE	ROOM & BOARD	\$ 445,440.00	\$ 310,080.00	\$ 158,340.00	\$ 316,680.00	\$ 400,000.00
MATERIALS MANAGEMENT		\$ 69,674.00	\$ 60,298.92	\$ 28,147.70	\$ 56,295.40	\$ 60,000.00	COMPARABLE
LABORATORY (In & Outpatient)		\$ 4,081,116.00	\$ 3,981,331.84	\$ 1,753,044.72	\$ 3,506,089.44	\$ 3,507,000.00	PROJECTED
EKG		\$ 124,250.00	\$ 124,012.00	\$ 57,560.00	\$ 115,120.00	\$ 120,000.00	COMPARABLE
RADIOLOGY		\$ 1,080,862.00	\$ 1,085,663.00	\$ 533,257.00	\$ 1,066,514.00	\$ 1,100,000.00	COMPARABLE
CT SCAN		\$ 2,333,509.00	\$ 2,483,557.00	\$ 1,355,209.00	\$ 2,710,418.00	\$ 2,800,000.00	COMPARABLE
MRI		\$ 344,464.00	\$ 456,702.00	\$ 217,569.00	\$ 435,138.00	\$ 450,000.00	COMPARABLE
Bone Density				\$ 8,820.00	\$ 17,640.00	\$ 17,640.00	GL CREATED 2023
PHYSICAL THERAPY		\$ 647,611.00	\$ 546,700.00	\$ 316,165.00	\$ 632,330.00	\$ 700,000.00	PT SEARCH - ADDED PT
PHARMACY		\$ 434,788.00	\$ 432,243.91	\$ 138,372.08	\$ 276,744.16	\$ 280,000.00	COMPARABLE
340B		\$ 43,575.00	\$ 103,612.43	\$ 109,067.42	\$ 218,134.84	\$ 225,000.00	COMPARABLE
RESPIRATORY THERAPY		\$ 243,397.00	\$ 205,509.26	\$ 43,744.75	\$ 87,489.50	\$ 100,000.00	COMPARABLE
TREATMENT ROOM		\$ 66,872.00	\$ 23,328.00	\$ 1,574.00	\$ 3,148.00	\$ 5,000.00	COMPARABLE/FLUCTUATES
EMERGENCY ROOM		\$ 2,089,284.00	\$ 2,116,021.00	\$ 1,055,545.00	\$ 2,111,090.00	\$ 2,200,000.00	COMPARABLE
EMERGENCY MEDICAL SERV		\$ 1,112,907.00	\$ 944,603.66	\$ 499,944.71	\$ 999,889.42	\$ 1,110,000.00	EXPECT INCREASE DUE TO TWO CREWS 24/7
OBSERVATION		\$ 435,102.00	\$ 775,011.00	\$ 302,770.00	\$ 605,540.00	\$ 600,000.00	COMPARABLE
WELLNESS CENTER		\$ 30,980.00	\$ 34,654.00	\$ 20,931.00	\$ 41,862.00	\$ 45,000.00	INCREASE SERVICES THROUGH CLASSES
PROFESSIONAL FEES		\$ 453,565.00	\$ 526,770.33	\$ 272,373.19	\$ 544,746.38	\$ 550,000.00	COMPARABLE
SONORA MEDICAL CLINIC		\$ 1,792,599.00	\$ 1,982,596.00	\$ 709,304.05	\$ 1,418,608.10	\$ 1,600,000.00	COMPARABLE + SONIA CASTRO
SMC AESTHETICS		\$ -	\$ 33,169.70	\$ 12,463.68	\$ 24,927.36	\$ 25,000.00	COMPARABLE

NON-OPERATING REVENUE CONT	TAX REVENUE	\$ 1,393,892.00	\$ 1,360,126.10	\$ 761,900.38	\$ 1,395,495.24	\$ 1,396,383.58	
	TOTAL OTHER NON-OPERATING REV	\$ 3,931,844.95	\$ (2,549,724.68)	\$ 2,707,110.86	\$ 5,242,222.20	\$ 3,447,383.58	
EXPENSES NURSING	NRSNG-SALARIES	\$ (1,419,889.00)	\$ (1,499,264.07)	\$ (671,644.80)	\$ (1,343,289.60)	\$ (1,590,121)	
	NRSNG-PAYROLL TAXES	\$ (117,380.00)	\$ (106,877.41)	\$ (50,860.75)	\$ (101,721.50)	\$ (127,210)	
	NRSNG-EMPLOYEE BENEFITS	\$ (115,756.00)	\$ (203,559.96)	\$ (358,524.56)	\$ (358,524.56)	\$ (259,488)	
	NRSNG-SUPPLIES	\$ (30,331.00)	\$ (29,349.76)	\$ (6,878.85)	\$ (13,757.70)	\$ (15,000)	
	NRSNG-EDUCATION/TRAVEL	\$ (13,386.00)	\$ (4,847.83)	\$ (2,564.35)	\$ (5,128.70)	\$ (6,500)	
	NRSNG-TUITION REIMB	\$ (655.00)	\$ (17,034.65)	\$ -	\$ -	\$ (12,000)	
	NRSNG-CONTRACTED SERVICES	\$ (44,615.00)	\$ (16,614.15)	\$ (10,829.66)	\$ (10,829.66)	\$ (7,500)	
	NRSNG-DUES/SUBS/COMPUTER	\$ (79,624.00)	\$ (80,747.15)	\$ (40,333.69)	\$ (80,667.38)	\$ (85,150)	
	NRSNG-EQUIP/MAINT	\$ (6,272.00)	\$ (21,237.14)	\$ (7,072.16)	\$ (14,144.32)	\$ (5,000)	
	TOTAL NURSING EXPENSE	\$ (1,827,908.00)	\$ (1,979,532.12)	\$ (1,148,708.82)	\$ (1,928,063.42)	\$ (2,095,969)	
EXPENSES EMERGENCY ROOM	ER-SALARIES	\$ (532,011.00)	\$ (460,530.63)	\$ (259,046.82)	\$ (518,093.64)	\$ (784,780.53)	
	ER-PAYROLL TAXES	\$ (13,859.00)	\$ -	\$ -	\$ -	\$ -	
	ER-EMPLOYEE BENEFITS	\$ (17,553.00)	\$ -	\$ -	\$ -	\$ -	
	ER-SUPPLIES	\$ (47,644.00)	\$ (42,259.81)	\$ (10,600.19)	\$ (21,200.38)	\$ (24,000.00)	
	ER-EDUCATION/TRAVEL	\$ (5,345.00)	\$ (6,998.57)	\$ (6,563.81)	\$ (13,127.62)	\$ (7,000.00)	
	ER-CONTRACTED SERVICES	\$ (6,261.00)	\$ (9,112.50)	\$ (4,103.00)	\$ (8,206.00)	\$ (10,000.00)	
	ER-PHY COVERAGE	\$ (459,921.00)	\$ (496,894.00)	\$ (261,435.00)	\$ (522,870.00)	\$ (211,608.04)	
	ER-DUES/SUBS/COMPUTER	\$ (1,655.00)	\$ (2,377.27)	\$ (1,980.00)	\$ (3,960.00)	\$ (6,610.00)	
	ER-EQUIP/MAINT	\$ (12,084.00)	\$ (9,155.24)	\$ (5,077.63)	\$ (10,155.26)	\$ (10,200.00)	
	TOTAL ER EXPENSE	\$ (1,096,333.00)	\$ (1,027,328.02)	\$ (548,806.45)	\$ (1,097,612.90)	\$ (1,131,525.67)	
EXPENSES EMS	EMS-SALARIES	\$ (628,453.00)	\$ (635,746.27)	\$ (270,874.27)	\$ (541,748.54)	\$ (750,614.04)	
	EMS-PAYROLL TAXES	\$ (49,604.00)	\$ (46,379.55)	\$ (20,373.89)	\$ (40,747.78)	\$ (60,049.12)	
	EMS-EMPLOYEE BENEFITS	\$ (77,689.00)	\$ (89,313.86)	\$ (40,315.37)	\$ (80,630.74)	\$ (121,353.60)	
	EMS-SUPPLIES	\$ (19,830.00)	\$ (19,963.06)	\$ (13,109.59)	\$ (26,219.18)	\$ (21,000.00)	
	EMS-FUEL	\$ (14,683.00)	\$ (18,782.08)	\$ (7,091.17)	\$ (14,182.34)	\$ (16,500.00)	
	EMS-EDUCATION/TRAVEL	\$ (2,558.00)	\$ (2,123.72)	\$ (347.33)	\$ (694.66)	\$ (3,000.00)	
	EMS-RENTAL	\$ -	\$ -	\$ -	\$ -	\$ -	
	EMS-CONTRACTED SERVICES	\$ (19,293.00)	\$ (31,541.82)	\$ (12,708.50)	\$ (25,417.00)	\$ (20,000.00)	
	EMS-DUES/SUBS/COMPUTER	\$ (10,995.00)	\$ (8,226.80)	\$ (8,226.80)	\$ (16,497.80)	\$ (11,000.00)	
	EMS-EQUIP/MAINT	\$ (24,438.00)	\$ (28,574.54)	\$ (14,810.68)	\$ (29,621.36)	\$ (18,500.00)	
	EMS-UTILITIES	\$ (7,623.00)	\$ (8,815.32)	\$ (4,297.49)	\$ (8,594.98)	\$ (9,000.00)	
	EMS-BLDG REPAIR	\$ (5,798.00)	\$ (2,654.38)	\$ (861.38)	\$ (1,722.76)	\$ (3,000.00)	
	EMS-INS/BLDG&EQUIP	\$ (17,346.00)	\$ (17,038.79)	\$ (8,711.15)	\$ (17,422.30)	\$ (18,000.00)	
	EMS-DEPRECIATION	\$ (81,430.00)	\$ (101,018.40)	\$ (49,089.78)	\$ (98,179.56)	\$ (115,875.51)	
	TOTAL EMS EXPENSE	\$ (959,740.00)	\$ (1,010,178.59)	\$ (450,839.50)	\$ (901,679.00)	\$ (1,167,892.27)	

ALL DEPARTMENT BENEFITS ARE TCORS AND EMPLOYEE INS x NUMBER OF FT EMPLOYEES

PROJECTED \$5,448 WITHOUT AKERMAN (FOREIGN NURSE ATTORNEY FEE)
 CPSI/OFFICE 365 \$99 X3/APIC/FAXAGE/EMAIL/3R
 PROJECTED \$4,147 WITHOUT PRINTER AND BLANKET WARMER

INCREASED DUE TO THE ADDITION OF SONIA CASTRO
 WE BEGAN EXPENSING TO THE CLINIC IN 2022 DUE TO COST REPORT
 WE BEGAN EXPENSING TO THE CLINIC IN 2022 DUE TO COST REPORT

MIDWEST CRED/ST DAVID/INTERPRATORS
 DECREASE DUE TO PAJESTKA ONLY ONE MONTH AND LESS LOCUM CVRG WITH SONIA CASTRO
 FLUENCY DIRECT/MICROSOFT OFFICE 365/AUTOMATE
 XEROX/INFUSION PUMPS/IQ SPECTRUM/LUCAS DEVICE/DEFIB

DR PAJESTKA MEDICAL DIRECTOR
 CPSI/ALADTEC/ADOBE/ESO SOLUTIONS/ADVANTAGE

EXPENSES TREATMENT ROOM		TREATMENT ROOM SUPPLIES	\$ -	\$ (60.79)	\$ -	\$ -	\$ -
TOTAL TREATMENT ROOM EXPENSES			\$ -	\$ (60.79)	\$ -	\$ -	\$ -
		LINE ITEMS	2021 ACTUALS	2022 ACTUALS	2023 PROJECTIONS	2023 PROJECTIONS	2024 BUDGET
EXPENSES LABORATORY	LAB-SALARIES	\$ (246,774.00)	\$ (272,337.94)	\$ (127,461.55)	\$ (254,923.10)	\$ (325,172.80)	INCREASED CALL/CALL BACK RATE
	LAB-PAYROLL TAXES	\$ (19,394.00)	\$ (26,233.31)	\$ (9,714.19)	\$ (19,428.38)	\$ (26,013.82)	
	LAB-EMPLOYEE BENEFITS	\$ (34,100.00)	\$ (39,992.60)	\$ (20,154.03)	\$ (40,308.06)	\$ (45,282.10)	
	LAB-SUPPLIES	\$ (397,536.00)	\$ (427,869.70)	\$ (145,499.20)	\$ (290,998.40)	\$ (365,000.00)	
	LAB-EDUCATION/TRAVEL	\$ (167.00)	\$ (241.23)	\$ -	\$ -	\$ (2,500.00)	
	LAB-CONTRACTED SERVICES	\$ (92,835.00)	\$ (72,267.04)	\$ (29,890.94)	\$ (59,781.88)	\$ (65,000.00)	
	LAB-DUES/SUB/COMPUTER	\$ (21,391.00)	\$ (20,057.75)	\$ (9,301.50)	\$ (18,603.00)	\$ (22,104.00)	API WILL BE PD IN SEP AND ADD TO PROJECTED CPSI/EMAIL/ADDITION OF REQUIRED REPORTING MEDICI
	LAB-EQUIPMENT/MAINT	\$ (116,237.00)	\$ (131,504.71)	\$ (56,274.88)	\$ (112,549.76)	\$ (133,000.00)	
	LAB-BLOOD	\$ (4,814.00)	\$ (14,881.33)	\$ (5,976.19)	\$ (11,952.38)	\$ (12,000.00)	
	TOTAL LAB EXPENSES	\$ (933,248.00)	\$ (1,005,385.61)	\$ (404,272.48)	\$ (808,544.96)	\$ (996,072.72)	
EXPENSES IMAGING	IMAGING-SALARIES	\$ (258,317.00)	\$ (294,592.77)	\$ (135,761.06)	\$ (271,522.12)	\$ (306,419.20)	
	IMAGING-PAYROLL TAXES	\$ (15,971.00)	\$ (12,718.60)	\$ (8,839.06)	\$ (17,678.12)	\$ (24,513.54)	
	IMAGING-EMPLOYEE BENEFITS	\$ (25,743.00)	\$ (36,748.26)	\$ (18,563.91)	\$ (37,127.82)	\$ (43,969.34)	
	IMAGING-SUPPLIES	\$ (18,786.00)	\$ (24,793.26)	\$ (7,956.41)	\$ (15,912.82)	\$ (20,000.00)	
	IMAGING-EDUCATION/TRAVEL	\$ (315.00)	\$ (241.23)	\$ (564.31)	\$ (1,128.62)	\$ (10,000.00)	US/SIEMENS INNOVATIONS CT CERT INSPECTIONS
	IMAGING-CONTRACTED SERVS	\$ (23,240.00)	\$ (13,205.00)	\$ (1,975.00)	\$ (3,950.00)	\$ (5,000.00)	MAMMO LICENSE/CPSI/EMAIL
	IMAGING-DUES/SUB/COMPUTER	\$ (15,856.00)	\$ (19,934.25)	\$ (6,453.39)	\$ (15,007.00)	\$ (17,500.00)	LESS LEASED EQUIP/FREE MAINT CT/MAMMO/US ONE YEAR FROM INSTALL
	IMAGING-EQUIP/MAINT	\$ (417,547.00)	\$ (322,169.23)	\$ (161,265.36)	\$ (322,530.72)	\$ (165,500.00)	MAMMO SHIRTS/ADS
	IMAGING-ADVERTISEMENT	\$ -	\$ (4,339.50)	\$ -	\$ -	\$ (4,000.00)	NEW MRI/CT
	IMAGING-DEPRECIATION	\$ (306,010.00)	\$ (306,786.18)	\$ (84,311.50)	\$ (168,623.00)	\$ (499,420.00)	
TOTAL IMAGING EXPENSES	\$ (1,081,785.00)	\$ (1,035,528.28)	\$ (425,690.00)	\$ (853,480.22)	\$ (1,096,322.08)		
EVDENSEC EVC	EKG-SALARIES	\$ (8,854.00)	\$ (13,857.48)	\$ (7,464.63)	\$ (14,929.26)	\$ (19,260.83)	
	EKG-SUPPLIES	\$ (8.00)	\$ (226.32)	\$ -	\$ -	\$ (300.00)	BATTERIES/PAPER

	2023 BUDGET	2023 ACTUAL	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 BUDGET
EKG-EQUIPMENT/MAINT	\$ (600.00)	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EKG	\$ (9,462.00)	\$ (14,083.80)	\$ (7,464.63)	\$ (14,929.26)	\$ (19,560.83)	\$ -
EXPENSES PHARMACY						
RX-SALARIES	\$ (64,151.00)	\$ (65,386.89)	\$ (21,797.72)	\$ (43,595.44)	\$ (46,364.00)	
RX-PAYROLL TAXES	\$ (4,447.00)	\$ (4,116.63)	\$ (1,440.98)	\$ (2,881.96)	\$ (3,709.12)	
RX-EMPLOYEE BENEFITS	\$ (10,052.00)	\$ (12,225.62)	\$ (6,018.17)	\$ (12,036.34)	\$ (10,881.84)	
RX-SUPPLIES	\$ (163,865.00)	\$ (120,084.84)	\$ (64,558.89)	\$ (129,117.78)	\$ (150,000.00)	ADDITIONAL IP/SB PATIENTS
RX-EDUCATION/TRAVEL	\$ -	\$ (105.57)	\$ -	\$ -	\$ (200.00)	
RX-CONTRACTED SERVS	\$ (38,197.00)	\$ (47,772.97)	\$ (23,831.38)	\$ (47,662.76)	\$ (48,000.00)	PHARMACIST/VELOCITY
RX-DUES/SUB/COMPUTER	\$ (13,993.00)	\$ (14,517.09)	\$ (7,109.02)	\$ (14,218.04)	\$ (28,000.00)	CPSI/EMAIL/ASHP/BCBS/TRACK/TRACE
RX-EQUIP/MAINT	\$ (2,537.00)	\$ (1,910.00)	\$ -	\$ (7,900.00)	\$ (8,000.00)	OMNI SERVICE AGREEMENT
340B-SUPPLIES	\$ (27,659.00)	\$ (43,389.67)	\$ (10,047.22)	\$ (20,094.44)	\$ (20,000.00)	
340B-DUES/SUB/COMPUTER	\$ (13,608.00)	\$ (16,630.27)	\$ (4,047.00)	\$ (14,034.00)	\$ (14,000.00)	CPSI/SUN RX (BILLED QUARTERLY)
TOTAL RX EXPENSES	\$ (338,509.00)	\$ (326,139.55)	\$ (138,850.38)	\$ (291,540.76)	\$ (339,154.96)	
EXPENSES RESP THERAPY						
RESP THERAPY-SALARIES	\$ (57,577.00)	\$ (56,407.49)	\$ (25,198.40)	\$ (50,396.80)	\$ (65,841.22)	THIS INCLUDES A PERCENTAGE OF ALL RN/LVN SALARIES DUE TO COST REPORT
RESP THERAPY-PAYROLL TAXES	\$ (7,832.00)	\$ (12,489.19)	\$ (6,372.40)	\$ (12,744.80)	\$ (6,449.92)	
RESP THERAPY-EMPLOY BENE	\$ (2,214.00)	\$ (10,145.58)	\$ (3,098.04)	\$ (6,196.08)	\$ (13,314.30)	
RESP THERAPY-SUPPLIES	\$ (8,943.00)	\$ (13,100.44)	\$ (7,266.97)	\$ (14,533.94)	\$ (14,000.00)	OXYGEN
RESP THERAPY-EDUCATION/TRAVEL	\$ (750.00)	\$ (80.41)	\$ -	\$ -	\$ -	
RESP THERAPY-RENTAL	\$ (3,339.00)	\$ (3,278.80)	\$ (4,067.28)	\$ (4,229.16)	\$ (4,200.00)	OXYGEN EQUIP RENTAL
RESP THERAPY-DUES/SUB/COMPUTER	\$ (731.00)	\$ (1,272.51)	\$ (142.70)	\$ (285.40)	\$ (500.00)	CPSI/EMAIL
RESP THERAPY-EQUIP/MAINT	\$ (292.00)	\$ (11,264.39)	\$ -	\$ -	\$ (325.00)	
TOTAL RESP THERAPY EXPENSES	\$ (81,678.00)	\$ (108,038.81)	\$ (46,145.79)	\$ (88,386.18)	\$ (104,630.45)	
EXPENSES PHYSICAL THERAPY						
PT-SALARIES	\$ (194,568.00)	\$ (268,352.82)	\$ (124,959.51)	\$ (249,919.02)	\$ (262,402.40)	
PT-PAYROLL TAXES	\$ (14,825.00)	\$ (19,016.90)	\$ (9,103.55)	\$ (18,207.10)	\$ (20,992.19)	
PT-EMPLOYEE BENEFITS	\$ (22,686.00)	\$ (38,113.95)	\$ (24,808.05)	\$ (49,616.10)	\$ (41,150.57)	
PT-SUPPLIES	\$ (6,166.00)	\$ (5,280.56)	\$ (2,488.17)	\$ (4,976.34)	\$ (4,200.00)	
PT-RENTAL	\$ -	\$ (182.88)	\$ -	\$ -	\$ -	
PT-EDUCATION/TRAVEL	\$ (157.00)	\$ (1,934.68)	\$ (2,475.74)	\$ (2,475.74)	\$ (1,500.00)	
PT-CONTRACTED SERVICES	\$ (33,173.00)	\$ (4,240.00)	\$ (1,203.60)	\$ (2,407.20)	\$ (4,000.00)	CONTRACTED PHYSICAL THERAPIST FOR PTO TIME
PT-DUES/SUBS/COMPUTER	\$ (2,330.00)	\$ (3,014.25)	\$ (1,270.50)	\$ (2,541.00)	\$ (3,000.00)	
PT-EQUIP/MAINT	\$ (1,258.00)	\$ (451.53)	\$ (78.98)	\$ (157.96)	\$ (2,000.00)	NEW PT MAY NEED SOME SORT OF EQUIP
TOTAL PT EXPENSES	\$ (275,163.00)	\$ (340,587.57)	\$ (166,388.10)	\$ (330,300.46)	\$ (340,245.16)	
EXPENSES MATERIALS MANAGEMENT						
MM-SALARIES	\$ (46,596.00)	\$ (53,661.90)	\$ (20,622.90)	\$ (41,245.80)	\$ (45,053.60)	
MM-PAYROLL TAXES	\$ (3,694.00)	\$ (3,924.42)	\$ (1,575.51)	\$ (3,151.02)	\$ (3,604.29)	
MM-EMPLOYEE BENEFITS	\$ (9,170.00)	\$ (10,531.69)	\$ (4,911.72)	\$ (9,823.44)	\$ (10,538.81)	
MM-SUPPLIES	\$ 6,334.00	\$ (14,252.58)	\$ (6,119.75)	\$ (12,239.50)	\$ (11,500.00)	
MM-EDUCATION/TRAVEL	\$ (146.00)	\$ (80.41)	\$ -	\$ -	\$ -	
MM-DUES/SUBS/COMPUTER	\$ (4,351.00)	\$ (5,068.00)	\$ (2,165.30)	\$ (4,330.60)	\$ (4,550.00)	
MM-EQUIP/MAINT	\$ (2,106.00)	\$ (6,963.00)	\$ -	\$ -	\$ (3,900.00)	1/3 OMNI MAINTENANCE

EXPENSES MATERIALS MGMT CONT	TOTAL MM EXPENSES	\$ (59,729.00)	\$ (94,482.00)	\$ (35,395.18)	\$ (70,790.36)	\$ (79,346.69)
Cost Center/Program	2023 BUDGET	2023 ACTUAL	2022 ACTUAL	2023 BUDGET	2023 PROJECTED	2023 BUDGET
EXPENSES DIETARY	DIETARY-SALARIES	\$ (99,926.00)	\$ (119,111.41)	\$ (45,861.09)	\$ (91,722.18)	\$ (99,592.00)
	DIETARY-PAYROLL TAXES	\$ (8,179.00)	\$ (8,733.14)	\$ (3,517.34)	\$ (7,034.68)	\$ (7,967.36)
	DIETARY-EMPLOYEE BENEFITS	\$ (24,469.00)	\$ (28,278.12)	\$ (19,263.49)	\$ (38,526.98)	\$ (29,591.03)
	DIETARY-SUPPLIES	\$ (11,433.00)	\$ (10,538.07)	\$ (5,009.92)	\$ (10,019.84)	\$ (10,000.00)
	DIETARY-FOOD	\$ (47,482.00)	\$ (55,708.96)	\$ (27,662.90)	\$ (55,325.80)	\$ (60,000.00)
	DIETARY-EDUC/TRAVEL	\$ (235.00)	\$ (241.23)	\$ -	\$ -	\$ -
	DIETARY-CONTRACTED SRVS	\$ (13,200.00)	\$ (11,214.00)	\$ (6,700.00)	\$ (13,400.00)	\$ (14,000.00)
	DIETARY-DUES/SUBS/COMPUTER	\$ (583.00)	\$ (1,258.13)	\$ (174.90)	\$ (349.80)	\$ (575.00)
	DIETARY-EQUIP/MAINT	\$ (5,677.00)	\$ (7,647.53)	\$ (3,154.77)	\$ (3,910.60)	\$ (4,000.00)
	TOTAL DIETARY EXPENSES	\$ (211,184.00)	\$ (242,730.59)	\$ (111,344.41)	\$ (220,289.88)	\$ (225,725.39)
						DIETICIAN/CONSULTS
					CPSI/OFFICE 365/ AUTOMATE/EMAIL	
					GREASE TRAP/WEST TEXAS FIRE/DISHWASHER	
EXPENSES HOUSEKEEPING	HSK-SALARIES	\$ (119,482.00)	\$ (154,663.17)	\$ 53,340.56	\$ 106,681.12	\$ (114,705.80)
	HSK-PAYROLL TAXES	\$ (10,021.00)	\$ (11,326.58)	\$ (4,131.05)	\$ (8,262.10)	\$ (9,176.46)
	HSK-EMPLOYEE BENEFITS	\$ (26,876.00)	\$ (38,224.77)	\$ (15,491.70)	\$ (30,983.40)	\$ (30,664.11)
	HSK-SUPPLIES	\$ (16,260.00)	\$ (19,399.19)	\$ (10,540.16)	\$ (21,080.32)	\$ (23,000.00)
	HSK-EDUC/TRAVEL	\$ -	\$ (321.64)	\$ -	\$ -	\$ (200.00)
	HSK-CONTRACTED SRVCS	\$ (37,367.00)	\$ (50,132.49)	\$ (25,738.04)	\$ (51,476.08)	\$ (55,000.00)
	HSK-DUES/SUBS/COMPUTER	\$ (3,987.00)	\$ (1,148.83)	\$ (181.70)	\$ (363.40)	\$ (800.00)
	HSK-EQUIP/MAINT	\$ -	\$ (1,458.13)	\$ (976.45)	\$ (1,952.90)	\$ (250.00)
	TOTAL HSK EXPENSES	\$ (213,993.00)	\$ (276,674.80)	\$ (3,718.54)	\$ (7,437.08)	\$ (233,796.38)
						LAUNDRY
					CPSI/OFFICE 365/ AUTOMATE/EMAIL	
EXPENSES PLANT OPERATIONS	OPERATIONS-SALARIES	\$ (210,401.00)	\$ (170,312.42)	\$ (91,261.48)	\$ (182,522.96)	\$ (180,843.20)
	OPERATIONS-PAYROLL TAXES	\$ (21,645.00)	\$ (12,556.11)	\$ (6,963.76)	\$ (13,927.52)	\$ (14,467.46)
	OPERATIONS-EMPLOYEE BENE	\$ (42,566.00)	\$ (37,798.44)	\$ (28,367.73)	\$ (56,735.46)	\$ (43,199.87)
	OPERATIONS-SUPPLIES	\$ (4,642.00)	\$ (2,458.08)	\$ (1,004.96)	\$ (2,009.92)	\$ (2,000.00)
	OPERATIONS-EDUCA/TRAVEL	\$ (2,697.00)	\$ (3,921.55)	\$ (1,236.43)	\$ (2,472.86)	\$ (2,000.00)
	OPERATIONS-CONTRACTED SYS	\$ (975.00)	\$ (2,821)	\$ -	\$ -	\$ -
	OPERATIONS-DUES/SUB/COMPUTER	\$ (869.00)	\$ (1,462.53)	\$ (323.66)	\$ (647.32)	\$ (1,125.00)
	OPERATIONS-EQUIP/MAINT	\$ (1,171.00)	\$ (8,720.12)	\$ (331.87)	\$ (663.74)	\$ (1,250.00)
						DID NOT REPLACE ONE EMPLOYEE/LOTS OT IN 2023
					INCLUDES FUEL FOR TRIPS TO SAN ANGELO IF NEEDED	
					CPSI/EMAIL/AUTOMATE/OFFICE 365	

EXPENSES PLANT OPS CONT		TOTAL OPERATIONS EXPENSES	\$ (284,966.00)	\$ (237,252.07)	\$ (129,489.89)	\$ (258,979.78)	\$ (245,385.52)
Cost Center/Program	FUNCTION	2021 ACTUAL	2022 ACTUAL	2023 FTD/UDS	2023 FTD/UDS	2024 BUDGET	
EXPENSES BUSINESS OFFICE	BO-SALARIES	\$ (215,634.00)	\$ (207,236.28)	\$ (95,892.99)	\$ (191,785.98)	\$ (234,772.40)	
	BO-PAYROLL TAXES	\$ (19,521.00)	\$ (17,377.47)	\$ (9,155.55)	\$ (18,311.10)	\$ (22,181.76)	
	BO-EMPLOYEE BENEFITS	\$ (45,333.00)	\$ (53,374.32)	\$ (30,324.61)	\$ (60,649.22)	\$ (64,726.31)	
	BO-SUPPLIES	\$ (3,286.00)	\$ (3,879.39)	\$ (2,685.36)	\$ (5,370.72)	\$ (4,000.00)	
	BO-EDUCA/TRAVEL	\$ (1,112.00)	\$ (9,575.76)	\$ -	\$ -	\$ (1,000.00)	
	BO-CONTRACTED SRVCS	\$ (44,660.00)	\$ (63,492.19)	\$ (28,812.22)	\$ (57,624.44)	\$ (33,000.00)	HCCS/TX A&M/SHREDDING/INS NEGOTIATION/MIDWEST/
	BO-DUES/SUB/COMPUTER	\$ (50,881.00)	\$ (56,204.69)	\$ (26,739.35)	\$ (53,478.70)	\$ (54,500.00)	CPSI/FAXAGE/ABILITY/EMAIL/AUTOMATE/OFFICE 365
	BO-EQUIP/MAINT	\$ (997.00)	\$ (562.88)	\$ (1,973.48)	\$ (3,946.96)	\$ (500.00)	
	TOTAL BO EXPENSES	\$ (381,424.00)	\$ (411,702.98)	\$ (195,583.56)	\$ (391,167.12)	\$ (414,680.47)	
	EXPENSES INFORMATION TECHNOLOGY	IT-SALARIES	\$ (37,278.00)	\$ (42,055.06)	\$ (16,419.74)	\$ (32,839.48)	\$ (35,110.00)
IT-PAYROLL TAXES		\$ (2,873.00)	\$ (2,965.09)	\$ (1,135.02)	\$ (2,270.04)	\$ (2,808.80)	
IT-EMPLOYEE BENEFITS		\$ (8,497.00)	\$ (9,736.20)	\$ (4,563.83)	\$ (9,127.66)	\$ (10,032.81)	
IT-SUPPLIES		\$ (4,171.00)	\$ (2,831.44)	\$ (2,526.08)	\$ (5,052.16)	\$ (1,500.00)	
IT-EDUCA/TRAVEL		\$ (220.00)	\$ (951.25)	\$ -	\$ -	\$ (250.00)	
IT-CONTRACTED SRVCS		\$ (67,116.00)	\$ (91,046.67)	\$ (49,863.00)	\$ (99,726.00)	\$ (88,000.00)	NETWORK CONSULTING
IT-DUES/SUB/COMPUTER		\$ (30,310.00)	\$ (31,554.15)	\$ (16,174.18)	\$ (32,348.36)	\$ (34,000.00)	INTERNET/CPSI/EMAIL
IT-EQUIP/MAINT		\$ (7,049.00)	\$ (9,904.63)	\$ -	\$ -	\$ (4,700.00)	
TOTAL IT EXPENSES		\$ (157,514.00)	\$ (191,044.49)	\$ (90,681.85)	\$ (181,363.70)	\$ (176,401.61)	
EXPENSES ADMINISTRATION		ADMIN-SALARIES	\$ (262,418.00)	\$ (485,698.48)	\$ (207,979.75)	\$ (415,959.50)	\$ (493,262.40)
	ADMIN-PAYROLL TAXES	\$ (19,220.00)	\$ (38,411.28)	\$ (17,779.14)	\$ (35,558.28)	\$ (39,460.99)	
	ADMIN-EMPLOYEE BENEFITS	\$ (25,662.00)	\$ (58,692.66)	\$ (27,354.69)	\$ (54,709.38)	\$ (64,381.63)	
	ADMIN-SUPPLIES	\$ (4,660.00)	\$ (12,845.61)	\$ (2,900.88)	\$ (5,801.76)	\$ (6,000.00)	
	ADMIN-EDUCA/TRAVEL	\$ (3,832.00)	\$ (10,792.01)	\$ (4,475.32)	\$ (8,950.64)	\$ (18,800.00)	CFO CERT/HR CERT/TORCH/ADDITIONAL EDUCATION
	ADMIN-RENTAL	\$ (150.00)	\$ (160.00)	\$ (178.00)	\$ (178.00)	\$ (200.00)	PO BOX
	ADMIN-CONTRACTED SRVCS	\$ (343,306.00)	\$ (310,672.76)	\$ (129,514.12)	\$ (232,333.50)	\$ (233,000.00)	FORVIS/REED&CLAYMON/SAAF FEES/PHYS SEARCH
	ADMIN-DUES/SUB/COMPUTER	\$ (32,018.00)	\$ (37,152.41)	\$ (12,826.94)	\$ (25,653.88)	\$ (27,000.00)	CPSI/EMAIL/TORCH DUES/NRHA DUES/RAC DUES
	ADMIN-EQUIP/MAINT	\$ (5,822.00)	\$ (8,195.62)	\$ (3,892.39)	\$ (7,784.78)	\$ (5,500.00)	XEROX/POSTAGE METER/
	ADMIN-MISC	\$ (14,453.00)	\$ (4,531.34)	\$ (355.00)	\$ (710.00)	\$ (710.00)	PROJECT GRAD/LIONS CLUB DONATION/HOSPITAL WEEK
	ADMIN-ADVERTISEMENT	\$ (47,101.00)	\$ (19,590.92)	\$ (9,931.06)	\$ (19,862.12)	\$ (15,000.00)	
	ADMIN-COLLECTION FEE	\$ (33,678.00)	\$ (34,555.04)	\$ (10,000.21)	\$ (20,000.42)	\$ (20,000.00)	
	ADMIN-SERVICES CHGS	\$ (7,960.00)	\$ (9,027.31)	\$ (4,798.67)	\$ (9,597.34)	\$ (10,000.00)	

EXPENSES ADMIN CONT	TOTAL ADMIN EXPENSES	\$ (800,280.00)	\$ (1,030,325.44)	\$ (431,986.17)	\$ (837,099.60)	\$ (933,315.02)	
Cost Center/Program	EXPENSES	2022 ACTUAL	2022 BUDGET	2023 EXPENDITURE	2023 PROJECTED	2024 BUDGET	
EXPENSES WELLNESS CENTER	WC-SALARIES	\$ (104,612.00)	\$ (119,899.82)	\$ (47,164.80)	\$ (94,329.60)	\$ (111,205.68)	
	WC-PAYROLL TAXES	\$ (8,968.00)	\$ (8,490.69)	\$ (3,211.47)	\$ (6,422.94)	\$ (8,896.45)	
	WC-EMPLOYEE BENEFITS	\$ (13,540.00)	\$ (24,652.52)	\$ (13,756.78)	\$ (27,513.56)	\$ (30,415.60)	
	WC-SUPPLIES	\$ (8,439.00)	\$ (14,939.77)	\$ (7,469.94)	\$ (14,939.88)	\$ (15,000.00)	
	WC-EDUCA/TRAVEL	\$ (235.00)	\$ (2,648.19)	\$ (30.00)	\$ (50.00)	\$ (2,000.00)	
	WC-CONTRACTED SERVICES	\$ (170.00)	\$ (8,000.00)	\$ (6,470.00)	\$ (12,940.00)	\$ (13,000.00)	
	WC-COMPUTER DUES	\$ (366.00)	\$ (1,003.83)	\$ (515.56)	\$ (1,031.12)	\$ (1,400.00)	
	WC-EQUIP/MAINT	\$ (4,773.00)	\$ (8,686.60)	\$ (9,236.67)	\$ (9,236.67)	\$ (3,500.00)	
	WC-ADVERTISEMENT	\$ -	\$ -	\$ -	\$ -	\$ (250.00)	
	WC-TELEPHONE	\$ (2,016.00)	\$ (1,800.00)	\$ (1,800.00)	\$ (1,800.00)	\$ (1,800.00)	
	TOTAL WC EXPENSES	\$ (143,119.00)	\$ (190,121.42)	\$ (89,655.22)	\$ (168,273.77)	\$ (187,667.74)	
	EXPENSES SONORA MEDICAL	SMC-SALARIES	\$ (839,478.00)	\$ (943,294.49)	\$ (379,003.59)	\$ (758,007.18)	\$ (994,131.39)
		SMC-PAYROLL TAXES	\$ (62,986.00)	\$ (70,940.35)	\$ (40,850.58)	\$ (81,701.16)	\$ (136,630.80)
SMC-EMPLOYEE BENEFITS		\$ (116,356.00)	\$ (150,124.21)	\$ (77,690.01)	\$ (155,380.02)	\$ (201,659.84)	
SMC-SUPPLIES		\$ (98,456.00)	\$ (84,378.95)	\$ (32,689.24)	\$ (65,378.48)	\$ (66,000.00)	
SMC-EDUCA/TRAVEL		\$ (5,352.00)	\$ (5,618.23)	\$ (250.00)	\$ (500.00)	\$ (2,000.00)	
SMC-CONTRACTED SERVICES		\$ (424,858.00)	\$ (953,435.85)	\$ (298,507.73)	\$ (597,015.46)	\$ (92,000.00)	
SMC-DUES/SUB/COMPUTER		\$ (49,169.00)	\$ (57,789.37)	\$ (36,803.02)	\$ (57,033.40)	\$ (57,200.00)	
SMC-EQUIP/MAINT		\$ (14,205.00)	\$ (14,437.82)	\$ (6,486.11)	\$ (6,966.96)	\$ (7,000.00)	
SMC-UTILITIES		\$ (12,671.00)	\$ (15,732.18)	\$ (7,896.58)	\$ (15,793.16)	\$ (16,000.00)	
SMC-ADVERTISING		\$ -	\$ (4,937.20)	\$ (4,985.00)	\$ (9,970.00)	\$ (5,000.00)	
SMC-DEPRECIATION		\$ -	\$ -	\$ -	\$ -	\$ -	
SMC AESTHETIC-SUPPLIES		\$ -	\$ (18,088.29)	\$ (1,866.10)	\$ (3,732.20)	\$ (4,000.00)	
SMC AESTHETIC-EDUCA/TRAVEL		\$ -	\$ (2,260.62)	\$ (250.00)	\$ (250.00)	\$ (250.00)	
SMC AESTHETIC-CONTRACTED SERVICES		\$ -	\$ (1,590.00)	\$ -	\$ -	\$ -	
SMC AESTHETIC-DUES/SUB/COMPUTER		\$ -	\$ (500.00)	\$ (139.80)	\$ (279.60)	\$ (300.00)	
SMC AESTHETIC-EQUIP/MAINT		\$ -	\$ -	\$ -	\$ -	\$ -	
SMC AESTHETIC-ADVERTISING		\$ -	\$ (4,212.50)	\$ (2,690.00)	\$ (5,380.00)	\$ (2,500.00)	
TOTAL SMC EXPENSES		\$ (1,623,531.00)	\$ (2,327,340.06)	\$ (890,107.76)	\$ (1,757,387.62)	\$ (1,532,861.37)	
EXPENSES BEHAVIORAL HEALTH	BEHAV HLTH-SALARIES	\$ (105,096.00)	\$ (64,747.80)	\$ -	\$ -	\$ -	
	BEHAV HLTH-PAYROLL TAXES	\$ (7,145.00)	\$ (4,499.73)	\$ -	\$ -	\$ -	
	BEHAV HLTH-EMPLOYEE BENEFITS	\$ (12,142.00)	\$ (9,049.79)	\$ -	\$ -	\$ -	
	BEHAV HLTH-SUPPLIES	\$ (2,800.00)	\$ (203.53)	\$ -	\$ -	\$ -	
	BEHAV HLTH-EDUCA/TRAVEL	\$ (78.00)	\$ -	\$ -	\$ -	\$ -	
	BEHAV HLTH-CONTRACTED SERVICES	\$ (27,646.00)	\$ (25,890.00)	\$ -	\$ -	\$ -	
	BEHAV HLTH-DUES/SUB/COMPUTER	\$ (4,350.00)	\$ (3,773.60)	\$ -	\$ -	\$ -	
	BEHAV HLTH-ADVERTISEMENT	\$ -	\$ (10,432.93)	\$ -	\$ -	\$ -	
	BEHAV HLTH-EQUIP/MAINT	\$ (14,604.00)	\$ -	\$ -	\$ -	\$ -	
	BEHAV HLTH-UTILITIES	\$ (591.00)	\$ (2,239.99)	\$ -	\$ -	\$ -	
	BEHAV HLTH-DEPRECIATION	\$ -	\$ -	\$ -	\$ -	\$ -	
	TOTAL BEHAV HLTH EXPENSES	\$ (174,452.00)	\$ (120,837.35)	\$ -	\$ -	\$ -	

CLOSED

Cost Center/Program	2022 ACTUAL	2023 ACTUAL	2024 ESTIMATED	2024 PROJECTED	2025 PROJECTED		
EXPENSES HH/HOSPICE	HH/HOSPICE SALARIES	\$ (112,773.00)	\$ (129,244.33)	\$ (62,737.50)	\$ (125,475.00)	\$ (145,341.20)	
	HH/HOSPICE PAYROLL TAXES	\$ (8,633.00)	\$ (8,129.64)	\$ (4,271.68)	\$ (8,543.36)	\$ (10,072.48)	
	HH/HOSPICE EMPLOYEE BENEFITS	\$ (12,674.00)	\$ (14,023.36)	\$ (7,365.00)	\$ (14,730.00)	\$ (16,529.33)	
	HH/HOSPICE SUPPLIES	\$ (9,156.00)	\$ (19,889.38)	\$ (12,965.39)	\$ (25,930.78)	\$ (27,000.00)	
	HH/HOSPICE EDUCATION/TRAVEL	\$ (2,779.00)	\$ (3,430.42)	\$ (920.05)	\$ (1,840.10)	\$ (5,500.00)	
	HH/HOSPICE CONTRACTED SVCS	\$ (87,392.00)	\$ (9,480.61)	\$ (21,947.64)	\$ (15,895.32)	\$ (15,000.00)	DR MARTINEZ LAST PAYOFF INCLUDED IN FIRST PART OF YEAR/NOT INCLUDED IN PROJECTED
	HH/HOSPICE DUES/SUBS/COMP	\$ (11,807.00)	\$ (16,472.60)	\$ (10,704.31)	\$ (12,818.64)	\$ (10,000.00)	TX/NM HOSP DUES/GOTOMEETING/ADOBE/CPSI/MUMMS/BLUEWATER
	HH/HOSPICE EQUIP MAINTENANCE	\$ (5,560.00)	\$ (10,213.84)	\$ (5,821.68)	\$ (11,643.36)	\$ (10,800.00)	DME/MAINTENANCE PICKUP
	HH/HOSPICE RENTAL	\$ -	\$ -	\$ -	\$ -	\$ (4,200.00)	
	HH/HOSPICE ADVERTISEMENT	\$ (7,149.00)	\$ (5,075.75)	\$ -	\$ -	\$ (4,200.00)	
	HH/HOSPICE UTILITIES	\$ (627.00)	\$ (757.46)	\$ (231.67)	\$ (463.34)	\$ (600.00)	
	HH/HOSPICE DEPRECIATION	\$ (5,099.00)	\$ (5,099.28)	\$ -	\$ -	\$ -	NISSAN DEPRECIATED OUT
TOTAL HH/HOSPICE EXPENSE	\$ (263,649.00)	\$ (221,816.67)	\$ (126,964.92)	\$ (217,339.90)	\$ (249,243.01)		
Cost Center/Program							
OVERHEAD EXPENSES	ALL FACILITY BENEFITS	\$ (4,533.00)	\$ (5,515.91)	\$ (2,037.63)	\$ (4,075.26)	\$ (4,500.00)	
	TAX COLLECTION FEE	\$ (52,978.00)	\$ (55,613.76)	\$ (40,482.69)	\$ (54,578.51)	\$ (55,000.00)	
	ELECTION EXPENSE	\$ -	\$ (3,357.25)	\$ -	\$ -	\$ (3,400.00)	
	INTEREST	\$ (17,122.00)	\$ (11,238.19)	\$ (26,458.54)	\$ (5,748.86)	\$ (1,376.00)	SIEMENS XRAY LEASES/XRAYS WILL BE PD OFF 2024(OCT & MAY)
	CLINIC BLDG	\$ (48,923.00)	\$ (61,797.43)	\$ (34,548.86)	\$ (69,097.72)	\$ (65,000.00)	INS/DEPREC/REPAIRS
	FACILITY LICENSE	\$ (6,000.00)	\$ (513.00)	\$ -	\$ -	\$ (8,000.00)	PHARMACY/HOSPITAL LICENSE/LEVEL IV TRAUMA LICENSE
	TELEPHONE	\$ (9,188.00)	\$ (9,162.31)	\$ (4,685.71)	\$ (9,371.42)	\$ (9,400.00)	HOSPICE CELL/EMERGENCY CELL/MCTC
	POSTAGE	\$ (4,900.00)	\$ (3,500.00)	\$ (2,800.00)	\$ (4,200.00)	\$ (4,200.00)	REFILLS - POSTAGE METER
	UTILITIES	\$ (111,484.00)	\$ (124,082.35)	\$ (62,308.26)	\$ (123,796.56)	\$ (124,000.00)	TXU/CITY/WTG/PEST CONTROL
	HAZARDOUS WASTE	\$ (4,920.00)	\$ (3,178.50)	\$ (1,722.00)	\$ (3,444.00)	\$ (3,500.00)	MEDSHARPS LMH
	BLDG INSPECTION	\$ -	\$ -	\$ -	\$ -	\$ -	
	BLDG REPAIR	\$ (113,262.00)	\$ (89,088.96)	\$ (75,789.70)	\$ (151,579.40)	\$ (100,000.00)	
	INSURANCE	\$ (117,518.00)	\$ (143,168.73)	\$ (75,302.36)	\$ (150,604.72)	\$ (151,000.00)	
	MISCELLANEOUS	\$ -	\$ -	\$ -	\$ -	\$ -	
	DEPRECIATION	\$ (449,514.00)	\$ (547,294.68)	\$ (263,750.25)	\$ (527,500.50)	\$ (529,000.00)	
TOTAL OVERHEAD EXPENSE	\$ (940,342.00)	\$ (1,057,511.07)	\$ (589,886.00)	\$ (1,103,996.95)	\$ (1,058,376.00)		
OVERHEAD EXPENSES CONT							
RENTAL EXPENSES	RENTAL-INSURANCE	\$ (5,486.00)	\$ (6,374.64)	\$ (4,961.88)	\$ (11,577.78)	\$ (13,500.00)	RENTAL INS INCREASED IN APRIL
	RENTAL-BLDG REPAIR	\$ (44,270.00)	\$ (46,254.12)	\$ (15,400.55)	\$ (30,801.10)	\$ (15,000.00)	
	RENTAL-DEPRECIATION	\$ (70,949.00)	\$ (70,948.92)	\$ (32,779.02)	\$ (65,558.04)	\$ (65,559.00)	
	RENTAL-UTILITIES	\$ (11,566.00)	\$ (17,148.86)	\$ (6,822.29)	\$ (13,644.58)	\$ (14,000.00)	
	TOTAL RENTAL EXPENSE	\$ (132,271.00)	\$ (140,726.54)	\$ (59,963.74)	\$ (121,581.50)	\$ (108,059.00)	